

Students

Integrity

Fiscal Responsibility

Learning

People

Teamwork

Commitment

Accountability

High Standards



Four Corners Charter School

**BOARD OF DIRECTORS' MEETING
April 27, 2011**





FOUR CORNERS CHARTER SCHOOL, INC. BOARD MEETING
Wednesday, February 27, 2011
Agenda

CALL TO ORDER

ACTION ITEMS

- I. Open For Public Comment**
- II. Minutes from February 22, 2011 Meeting (APPROVAL)**
- III. 3rd Quarter Financial Report for FCCS, Inc. (APPROVAL)**
- IV. FY11 Budget Amendment, FCCS, Inc. (APPROVAL)**
- V. FY12 Preliminary Budget, FCCS, Inc. (APPROVAL)**
- VI. 3rd Quarter Financial Report & Forecast for FCCS (APPROVAL)**
- VII. FY12 Preliminary Budget, FCCS (APPROVAL)**

INFORMATIONAL

- VIII. School Report & Benchmark Results**
- IX. Before/After Care Program Discussion**
- X. Technology Presentation**
- XI. Facility Update**
- XII. Old Business**
- XIII. New Business**
- XIV. Adjournment**

◀ *Next Meeting: To Be Determined* ▶



MEETING MINUTES

Name of Foundation: Four Corners Charter School, Inc.
Board Meeting: February 22, 2011

School(s): Four Corners Charter School

The minutes of Sunshine Law meetings need not be verbatim transcripts of the meeting. These minutes are a brief summary of the events of the meeting.

Date:	Start	End	Next Meeting:	Next time:	Prepared by:
02.22.11	2:35 p.m.	5:15 p.m.	04.27.11	2:00 p.m.	M. Vecchione
Meeting Location:					
Four Corners Charter School, 9100 Teacher Lane, Davenport, FL 33837					

Attended by:	
Cindy Hartig, Chairperson Barbara Horn, Director Julius Melendez, Director Absent: Tod Howard Jim Miller	Debbie Von Behren, COO, CSUSA Mike Essik, Director of Finance, CSUSA Paul Hage, Director of Facilities, CSUSA Arty Pione, Assistant Dir of Facilities, CSUSA Dan Cappola, Facilities Manager, CSUSA Andy Black, Curriculum Specialist, CSUSA Jane Bular, Marketing Manager, CSUSA Mary Vecchione, Governing Board Liaison, CSUSA Dennis Thompson, Principal, FCCS Sonia Esposito, Osceola School District Suzanne D'Agresta, Attorney, Osceola School District Migdalia Mercado, Osceola School District Gary Sermersheim, Osceola School District
Highlights:	

CALL TO ORDER

Pursuant to public notice, the meeting commenced at 2:35 p.m. with a Call to Order by Madam Chair Hartig. Roll call was taken and quorum was established.

I. APPROVAL OF MINUTES

Madam Chair Hartig asked the Board to review the minutes from the January 25, 2011 Governing Board meeting and note any corrections or modifications. The minutes stand.

Motion made by Ms. Horn with a second by Mr. Melendez to approve the Four Corners Charter School, Inc. Governing Board minutes from January 25, 2011. The motion was approved 3-0 (2 absent).

II. FY11 Quarter 2 Financial Summary

- Ms. Mercado reported on Q2 financials for FCCS, Inc. She noted that the total liabilities & fund balance under General funds is currently \$4,184,245.91. \$3,082,841.18 was received in state & local funds. Total expenditures are \$3,192,584.34 leaving a deficiency of revenue under expenditures of (\$109,743.16). Ending fund balance as of June 30, 2011 was \$3,087,634.26.
- Capital Projects funds reports total revenues of \$167,685.00. Excess of revenues over expenditures is \$167,685.00. Fund balance as of June 20, 2011 is \$167,685.00.

Motion made by Mr. Melendez with a second by Ms. Horn to approve the FY11 Quarter 2 financial summary for FCCS, Inc. The motion was approved 3-0 (2 absent).

III. FY11 Quarter 2 Financial Summary & Forecast for FCCS

- Mr. Essik reported on the Q2 Financial Summary & Forecast for FCCS. FTE per student is in line with budget with enrollment favorable to the plan by 62 students. The original budget was planned for a deficit for the year however, with the additional enrollment, the school is on track for a surplus of \$207K by year end.
- Mr. Essik reviewed the summary of significant budget variances. He noted that the FY11 forecast is the difference between the forecast and the actual budget thru December. FTE revenue is forecasted to be higher than budget by \$384,000 due to higher student enrollment of 62. Total revenue is forecasted to be higher than budget by \$538,000.
- Mr. Essik noted that under expenses, the total difference between budget bottom line and forecast bottom line is showing a favorable net change of \$371,000. The larger variances for expenses included compensation and professional services. Bad debt is primarily from the before/aftercare program. Ms. Thompson indicated that they try to recoup these debits but students move out of area without paying total or their economic situation changes while in the program.
- The Board questioned the instructed related technology cost of \$220,700.00 and asked to have details provided to them at the next meeting.
- The Board asked for the inventory list of those items purchased using Board reserve funds at the beginning of the school year.
- The before/after care program was discussed due to the bad debit issue and the Board asked for a review of the program and to bring a plan back to the them.

Motion made by Ms. Horn with a second by Mr. Melendez to approve the FY11 Q2 Financial Summary & Forecast for Four Corners Charter School pending receiving and reviewing with satisfaction the updated electronic version of the technology inventory piece. The motion was approved 3-0 (2 absent).

- The Board asked that the District add a column to show the variances of the budget and actual. Ms. Mercado will include this in her next report.

IV. FY10 Audit for FCCS, Inc.

- Ms. Mercado asked the Board to review the FY10 Audit for FCCS, Inc. She noted that the audit was “clean” with no findings and no comments.
- Ms. Mercado commented that the ending fund balance was 3.2M.
- The Board asked about the instructional expense of \$220,00 for the school and was this categorized as a capital expense. Ms. Mercado replied that anything above \$750 is a capital asset.
- Mr. Melendez asked about the undesignated fund balance and how it was invested. Ms. Mercado said this was a topic for discussion outside the Board room.

V. School Report

- Ms. Thompson reported enrollment of 1035 students with a budgeted enrollment of 982. Currently all staffing positions are filled.
- Ms. Thompson updated the board on the school strategic plan and reviewed the professional development topics for the staff. PTO and SAC updates were provided.
- Facility improvements included spot pressure cleaning; replacing light bulbs and balas; spot painting; and window cleaning.
- Ms. Thompson reported on numerous school, community and PTO activities.
- Lastly, a summary of the target enrollment for FY122-12 was given with a count of current recommits and new applications to date.
- The District performed their Fidelity Check and good commendations were provided.
- A summary of Benchmark 2 results were provided to the Board.

VI. CSUSA Presentations

Education

- Ms. Von Behren and Mr. Black provided an overview of the history of academics for FCCS and where the school is today and future goals for the school.

Finance

- Mr. Essik provided an overview of the highlights of the finance team and reporting processes to the Board.

Facilities

- Mr. Hage provided an overview of the highlights of the facilities team and reporting processes the Board can expect to receive.
- Several Board concerns were addressed. They asked if we adhered to DOE educational code. Madam Chair recognized during their tour that several items were not in compliance with code and should be fixed, i.e. exposed piping in handicap restrooms. This would require annual inspections. Mr. Hage will research this and report back to the Board.
- Madam Chair Hartig and the Board were previously mailed the plans for the HVAC and roofing system which the previous board started. She indicated that she was very impressed with the Academics and overall appearance of the School and its staff and has a lot of trust in CSUSA. She asked her fellow Board members to consider giving CSUSA oversight on the HVAC and Roofing projects and that she trusted their expertise. She asked that CSUSA review the projects and if CSUSA felt they needed additional quotes or not, they could make that decision. Madam Chair did ask that we review the project manager for the work and see if a better choice might not be available.

Motion made by Mr. Melendez with a second by Ms. Horn to approve that CSUSA move forward with the HVAC and Roofing projects as outlined previously and use their discretion and judgment on vendors, providing the cost not exceed the cost outlined by the previous board. The motion was approved 3-0 (2 absent).

VII. New Business

- None

VIII. Open Forum

- Madam Chair Hartig noted that as she toured the school, the dance classroom should have a mirrored wall with a dance bar. CSUSA will procure bids for this project and report back to the Board at the next meeting.
- The next board meeting will be held on April 27, 2011 at 2:00 p.m. at the Administrative Board room of Osceola School District.

Motion made to adjourn the Four Corners Charter School, Inc. Governing Board meeting. The motion was approved unanimously.

Cindy Hartig, Madam Chair

Date: _____

Four Corners Charter School, Inc.
Governmental Balance Sheet
March 31, 2011

	Account Number	Fund Types				Total
		OF1 GENERAL	OF2 DEBT SERVICE	OF3 CAPITAL PROJECTS	OF4 SPECIAL REVENUE	
ASSETS						
Cash and Cash Equivalents	1110	4,544,275.46	0.00	288,998.00	0.00	4,833,273.46
Investments	1160	0.00	0.00	0.00	0.00	0.00
Taxes Receivable	1120	0.00	0.00	0.00	0.00	0.00
Accounts Receivable	1130	53,922.36	0.00	0.00	0.00	53,922.36
Interest Receivable	1170	0.00	0.00	0.00	0.00	0.00
Due from Reinsurer	1180	0.00	0.00	0.00	0.00	0.00
Deposits Receivable	1210	0.00	0.00	0.00	0.00	0.00
Due from Other Funds	1140	0.00	0.00	0.00	0.00	0.00
Due from Other Agencies	1220	0.00	0.00	0.00	0.00	0.00
Inventory	1150	0.00	0.00	0.00	0.00	0.00
Prepaid Items	1230	0.00	0.00	0.00	0.00	0.00
Total Assets		4,598,197.82	0.00	288,998.00	0.00	4,887,195.82
LIABILITIES AND FUND BALANCES						
LIABILITIES						
Salaries, Benefits and Payroll Taxes Payable	2110	0.00	0.00	0.00	0.00	0.00
Payroll Deductions and Withholdings	2170	0.00	0.00	0.00	0.00	0.00
Accounts Payable	2120	1,325,002.98	0.00	0.00	0.00	1,325,002.98
Judgments Payable	2130	0.00	0.00	0.00	0.00	0.00
Construction Contracts Payable	2140	0.00	0.00	0.00	0.00	0.00
Construction Contracts Payable-Retained	2150	0.00	0.00	0.00	0.00	0.00
Matured Interest Payable	2190	0.00	0.00	0.00	0.00	0.00
Due to Fiscal Agent	2240	0.00	0.00	0.00	0.00	0.00
Sales Tax Payable	2260	0.00	0.00	0.00	0.00	0.00
Estimated Liability Self Insurance	2270	0.00	0.00	0.00	0.00	0.00
Accrued Interest Payable	2210	0.00	0.00	0.00	0.00	0.00
Deposits Payable	2220	0.00	0.00	0.00	0.00	0.00
Due to Other Agencies	2230	0.00	0.00	0.00	0.00	0.00
Due to Other Funds	2160	0.00	0.00	0.00	0.00	0.00
Deferred Revenue	2410	0.00	0.00	0.00	0.00	0.00
Total Liabilities		1,325,002.98	0.00	0.00	0.00	1,325,002.98
FUND BALANCES						
Total Fund Balances	2700	3,273,194.84	0.00	288,998.00	0.00	3,562,192.84
Total Liabilities and Fund Balances		4,598,197.82	0.00	288,998.00	0.00	4,887,195.82

Four Corners Charter School, Inc. Revenue & Expenditures - Budget And Actual March 31, 2011		GENERAL FUND				
		OF1 Account Number	Budget Amounts		Actual	Percentage of Current Budget
			Original	Current		
			982	982		
REVENUES						
Federal Direct	3100	0.00	0.00	0.00	0.00%	
Federal Through State	3200	0.00	0.00	0.00	0.00%	
State Sources	3300	6,079,077.00	6,090,041.25	4,850,667.24	79.65%	
Local Sources	3400	12,000.00	12,000.00	6,906.56	57.55%	
Total Revenues		6,091,077.00	6,102,041.25	4,857,573.80	79.61%	
EXPENDITURES						
Current:						
Instruction	5000	4,509,635.94	4,520,600.19	3,385,618.26	74.89%	
Pupil Personnel Services	6100	0.00	0.00	0.00	0.00%	
Instructional Media Services	6200	0.00	0.00	0.00	0.00%	
Instruction and Curriculum Development Services	6300	0.00	0.00	0.00	0.00%	
Instructional Staff Training Services	6400	0.00	0.00	0.00	0.00%	
Instructional Related Technology	6500	0.00	0.00	0.00	0.00%	
Board	7100	12,000.00	12,000.00	8,908.86	74.24%	
General Administration	7200	791,298.80	791,298.80	535,937.07	67.73%	
School Administration	7300	0.00	0.00	0.00	0.00%	
Facilities Acquisition and Construction	7410	1,135,056.26	1,135,056.26	851,292.19	75.00%	
Fiscal Services	7500	0.00	0.00	0.00	0.00%	
Food Services	7600	0.00	0.00	0.00	0.00%	
Central Services	7700	0.00	0.00	0.00	0.00%	
Pupil Transportation Services	7800	0.00	0.00	0.00	0.00%	
Operation of Plant	7900	0.00	0.00	0.00	0.00%	
Maintenance of Plant	8100	0.00	0.00	0.00	0.00%	
Administrative Tech Services	8200	0.00	0.00	0.00	0.00%	
Community Services	9100	0.00	0.00	0.00	0.00%	
Debt Service	9200	0.00	0.00	0.00	0.00%	
Total Expenditures		6,447,991.00	6,458,955.25	4,781,756.38	74.03%	
Excess (Deficiency) of Revenues Over (Under) Expenditures		(356,914.00)	(356,914.00)	75,817.42	-21.24%	
OTHER FINANCING SOURCES (USES)						
Long-term Debt Proceeds & Sales of Capital Assets	3700	0.00	0.00	0.00		
Transfers In	3600	506,914.00	506,914.00	0.00		
Transfers Out	9700	0.00	0.00	0.00		
Total Other Financing Sources (Uses)		506,914.00	506,914.00	0.00		
FUND BALANCE						
Net Change in Fund Balance		150,000.00	150,000.00	75,817.42		
Fund Balance, July 01, 2010	2800	3,197,377.42	3,197,377.42	3,197,377.42		
Adjustment to Fund Balance	2891	0.00	0.00	0.00		
Fund Balance, June 30, 2011	2700	3,347,377.42	3,347,377.42	3,273,194.84		

Four Corners Charter School, Inc. Revenue & Expenditures - Budget And Actual March 31, 2011		CAPITAL PROJECTS FUNDS				
		OF3 Account Number	Budget Amounts		Actual	Percentage of Current Budget
			Original	Current		
			982	982		
REVENUES						
Federal Direct	3100	0.00	0.00	0.00	0.00%	
Federal Through State	3200	0.00	0.00	0.00	0.00%	
State Sources	3300	506,914.00	506,914.00	288,998.00	57.01%	
Local Sources	3400	0.00	0.00	0.00	0.00%	
Total Revenues		506,914.00	506,914.00	288,998.00	57.01%	
EXPENDITURES						
Current:						
Instruction	5000	0.00	0.00	0.00	0.00%	
Pupil Personnel Services	6100	0.00	0.00	0.00	0.00%	
Instructional Media Services	6200	0.00	0.00	0.00	0.00%	
Instruction and Curriculum Development Services	6300	0.00	0.00	0.00	0.00%	
Instructional Staff Training Services	6400	0.00	0.00	0.00	0.00%	
Instructional Related Technology	6500	0.00	0.00	0.00	0.00%	
Board	7100	0.00	0.00	0.00	0.00%	
General Administration	7200	0.00	0.00	0.00	0.00%	
School Administration	7300	0.00	0.00	0.00	0.00%	
Facilities Acquisition and Construction	7410	0.00	0.00	0.00	0.00%	
Fiscal Services	7500	0.00	0.00	0.00	0.00%	
Food Services	7600	0.00	0.00	0.00	0.00%	
Central Services	7700	0.00	0.00	0.00	0.00%	
Pupil Transportation Services	7800	0.00	0.00	0.00	0.00%	
Operation of Plant	7900	0.00	0.00	0.00	0.00%	
Maintenance of Plant	8100	0.00	0.00	0.00	0.00%	
Administrative Tech Services	8200	0.00	0.00	0.00	0.00%	
Community Services	9100	0.00	0.00	0.00	0.00%	
Debt Service	9200	0.00	0.00	0.00	0.00%	
Total Expenditures		0.00	0.00	0.00	0.00%	
Excess (Deficiency) of Revenues Over (Under) Expenditures		506,914.00	506,914.00	288,998.00	57.01%	
OTHER FINANCING SOURCES (USES)						
Long-term Debt Proceeds & Sales of Capital Assets	3700	0.00	0.00	0.00		
Transfers In	3600	0.00	0.00	0.00		
Transfers Out	9700	(506,914.00)	(506,914.00)	0.00		
Total Other Financing Sources (Uses)		(506,914.00)	(506,914.00)	0.00		
FUND BALANCE						
Net Change in Fund Balance		0.00	0.00	288,998.00		
Fund Balance, July 01, 2010	2800	0.00	0.00	0.00		
Adjustment to Fund Balance	2891	0.00	0.00	0.00		
Fund Balance, June 30, 2011	2700	0.00	0.00	288,998.00		

2011 Amended Budget

OSCEOLA COUNTY COMPONENT UNIT
Four Corners Charter School, Inc.
Revenue & Expenditures - Budget
June 30, 2011

	OF1 Function	General Fund		
		Budget Amounts		Change
		Original	Amended	Increase/(Decrease)
		982	1053.8	71.80
REVENUES				
Federal Direct	3100			0.00
Federal Through State & Local	3200			0.00
State Sources	3300	6,079,077.00	6,714,751.93	635,674.93
Local Sources	3400	12,000.00	9,500.00	(2,500.00)
Total Revenues		6,091,077.00	6,724,251.93	633,174.93
EXPENDITURES				
Current:				
Instruction	5000	4,509,635.94	5,017,460.71	507,824.77
Pupil Personnel Services	6100			0.00
Instructional Media Services	6200			0.00
Instruction and Curriculum Development Services	6300			0.00
Instructional Staff Training Services	6400			0.00
Instruction Related Technology	6500			0.00
Board	7100	12,000.00	9,500.00	(2,500.00)
Administration Fees:				
District Holdback Fee	7201	76,771.46	76,526.19	(245.27)
Charter Holder	7202			0.00
Management Company	7203	714,527.34	790,837.77	76,310.43
Other	7204			0.00
School Administration	7300			0.00
Facilities Acquisition and Construction	7400	1,135,056.26	1,135,056.26	0.00
Fiscal Services	7500			0.00
Food Services	7600			0.00
Central Services	7700			0.00
Pupil Transportation Services	7800			0.00
Operation of Plant	7900			0.00
Maintenance of Plant	8100			0.00
Administrative Technology Services	8200			0.00
Community Services	9100			0.00
Debt Service: (Function 9200)				
Retirement of Principal	710			0.00
Interest	720			0.00
Dues, Fees and Issuance Costs	730			0.00
Miscellaneous Expenditures	790			0.00
Capital Outlay:				
Facilities Acquisition and Construction	7420			0.00
Other Capital Outlay	9300			0.00
Total Expenditures		6,447,991.00	7,029,380.93	581,389.93
Excess (Deficiency) of Revenues Over (Under) Expenditures		(356,914.00)	(305,129.00)	51,785.00
OTHER FINANCING SOURCES (USES)				
Loans Incurred	3720			0.00
Proceeds from the Sale of Capital Assets	3730			0.00
Loss Recoveries	3740			0.00
Proceeds of Forward Supply Contract	3760			0.00
Special Facilities Construction Advances	3770			0.00
Transfers In	3600	506,914.00	455,129.00	(51,785.00)
Transfers Out	9700			0.00
Total Other Financing Sources (Uses)		506,914.00	455,129.00	(51,785.00)
SPECIAL ITEMS				0.00
EXTRAORDINARY ITEMS				0.00
Net Change in Fund Balances		150,000.00	150,000.00	0.00
Fund Balance - Beginning of Year	2800	3,197,377.42	3,197,377.42	0.00
Adjustment to Fund Balance	2891			0.00
Fund Balance - End of Year	2700	3,347,377.42	3,347,377.42	0.00

2011 Amended Budget

OSCEOLA COUNTY COMPONENT UNIT
Four Corners Charter School, Inc.
Revenue & Expenditures - Budget
June 30, 2011

	OF3 Function	Capital Outlay		
		Budget Amounts		Change
		Original	Amended	Increase/(Decrease)
		982	1053.8	71.80
REVENUES				
Federal Direct	3100			0.00
Federal Through State & Local	3200			0.00
State Sources	3300	506,914.00	455,129.00	(51,785.00)
Local Sources	3400			0.00
Total Revenues		506,914.00	455,129.00	(51,785.00)
EXPENDITURES				
Current:				
Instruction	5000			0.00
Pupil Personnel Services	6100			0.00
Instructional Media Services	6200			0.00
Instruction and Curriculum Development Services	6300			0.00
Instructional Staff Training Services	6400			0.00
Instruction Related Technology	6500			0.00
Board	7100			0.00
Administration Fees:				
District Holdback Fee	7201			0.00
Charter Holder	7202			0.00
Management Company	7203			0.00
Other	7204			0.00
School Administration	7300			0.00
Facilities Acquisition and Construction	7410			0.00
Fiscal Services	7500			0.00
Food Services	7600			0.00
Central Services	7700			0.00
Pupil Transportation Services	7800			0.00
Operation of Plant	7900			0.00
Maintenance of Plant	8100			0.00
Administrative Technology Services	8200			0.00
Community Services	9100			0.00
Debt Service: (Function 9200)				
Retirement of Principal	710			0.00
Interest	720			0.00
Dues, Fees and Issuance Costs	730			0.00
Miscellaneous Expenditures	790			0.00
Capital Outlay:				
Facilities Acquisition and Construction	7420			0.00
Other Capital Outlay	9300			0.00
Total Expenditures		0.00	0.00	0.00
Excess (Deficiency) of Revenues Over (Under) Expenditures		506,914.00	455,129.00	(51,785.00)
OTHER FINANCING SOURCES (USES)				
Loans Incurred	3720			0.00
Proceeds from the Sale of Capital Assets	3730			0.00
Loss Recoveries	3740			0.00
Proceeds of Forward Supply Contract	3760			0.00
Special Facilities Construction Advances	3770			0.00
Transfers In	3600			0.00
Transfers Out	9700	(506,914.00)	(455,129.00)	(51,785.00)
Total Other Financing Sources (Uses)		(506,914.00)	(455,129.00)	(51,785.00)
SPECIAL ITEMS				0.00
EXTRAORDINARY ITEMS				0.00
Net Change in Fund Balances		0.00	0.00	(103,570.00)
Fund Balance - Beginning of Year	2800	0.00	0.00	0.00
Adjustment to Fund Balance	2891			0.00
Fund Balance - End of Year	2700	0.00	0.00	0.00

2012 Preliminary Budget

OSCEOLA COUNTY COMPONENT UNIT
Four Corners Charter School, Inc.
Revenue & Expenditures - Budget
June 30, 2012

	OF1	General Fund			
		Budget Amounts			
		FISCAL YEAR		CHANGE	CHANGE
		2010-11	2011-12		
Function	UFTE	1053.8	1050	-3.8	%
REVENUES					
Federal Direct	3100			0.00	
Federal Through State & Local	3200			0.00	
State Sources	3300	6,714,751.93	5,953,015.00	(761,736.93)	-11.34%
Local Sources	3400	9,500.00	9,500.00	0.00	0.00%
Total Revenues		6,724,251.93	5,962,515.00	(761,736.93)	-11.33%
EXPENDITURES					
Current:					
Instruction	5000	5,017,460.71	4,152,052.97	(865,407.74)	-17.25%
Pupil Personnel Services	6100			0.00	
Instructional Media Services	6200			0.00	
Instruction and Curriculum Development Services	6300			0.00	
Instructional Staff Training Services	6400			0.00	
Instruction Related Technology	6500			0.00	
Board	7100	9,500.00	9,500.00	0.00	0.00%
Administration Fees:				0.00	
District Holdback Fee	7201	76,526.19	70,570.42	(5,955.77)	-7.78%
Charter Holder	7202			0.00	
Management Company	7203	790,837.77	702,881.35	(87,956.42)	-11.12%
Other	7204			0.00	
School Administration	7300			0.00	
Facilities Acquisition and Construction	7400	1,135,056.26	1,127,831.26	(7,225.00)	-0.64%
Fiscal Services	7500			0.00	
Food Services	7600			0.00	
Central Services	7700			0.00	
Pupil Transportation Services	7800			0.00	
Operation of Plant	7900			0.00	
Maintenance of Plant	8100			0.00	
Administrative Technology Services	8200			0.00	
Community Services	9100			0.00	
Debt Service: (Function 9200)					
Retirement of Principal	710			0.00	
Interest	720			0.00	
Dues, Fees and Issuance Costs	730			0.00	
Miscellaneous Expenditures	790			0.00	
Capital Outlay:					
Facilities Acquisition and Construction	7420			0.00	
Other Capital Outlay	9300			0.00	
Total Expenditures		7,029,380.93	6,062,836.00	(966,544.93)	-36.79%
Excess (Deficiency) of Revenues Over (Under) Expenditures		(305,129.00)	(100,321.00)	204,808.00	-48.12%
OTHER FINANCING SOURCES (USES)					
Loans Incurred	3720			0.00	
Proceeds from the Sale of Capital Assets	3730			0.00	
Loss Recoveries	3740			0.00	
Proceeds of Forward Supply Contract	3760			0.00	
Special Facilities Construction Advances	3770			0.00	
Transfers In	3600	455,129.00	250,321.00	(204,808.00)	-45.00%
Transfers Out	9700			0.00	
Total Other Financing Sources (Uses)		455,129.00	250,321.00	(204,808.00)	-45.00%
SPECIAL ITEMS					
				0.00	
EXTRAORDINARY ITEMS					
Net Change in Fund Balances		150,000.00	150,000.00	0.00	0.00%
Fund Balance - Beginning of Year	2800	3,197,377.42	3,347,377.42	150,000.00	4.69%
Adjustment to Fund Balance	2891			0.00	
Fund Balance - End of Year	2700	3,347,377.42	3,497,377.42	150,000.00	4.48%

2012 Preliminary Budget

OSCEOLA COUNTY COMPONENT UNIT
Four Corners Charter School, Inc.
Revenue & Expenditures - Budget
June 30, 2012

	OF3 Function UFTE	Capital Outlay			
		Budget Amounts			
		FISCAL YEAR		CHANGE	CHANGE
		2010-11	2011-12		
		1053.8	1050	-3.8	%
REVENUES					
Federal Direct	3100			0.00	
Federal Through State & Local	3200			0.00	
State Sources	3300	455,129.00	250,321.00	(204,808.00)	-45.00%
Local Sources	3400			0.00	
Total Revenues		455,129.00	250,321.00	(204,808.00)	-45.00%
EXPENDITURES					
Current:					
Instruction	5000			0.00	
Pupil Personnel Services	6100			0.00	
Instructional Media Services	6200			0.00	
Instruction and Curriculum Development Services	6300			0.00	
Instructional Staff Training Services	6400			0.00	
Instruction Related Technology	6500			0.00	
Board	7100			0.00	
Administration Fees:				0.00	
District Holdback Fee	7201			0.00	
Charter Holder	7202			0.00	
Management Company	7203			0.00	
Other	7204			0.00	
School Administration	7300			0.00	
Facilities Acquisition and Construction	7410			0.00	
Fiscal Services	7500			0.00	
Food Services	7600			0.00	
Central Services	7700			0.00	
Pupil Transportation Services	7800			0.00	
Operation of Plant	7900			0.00	
Maintenance of Plant	8100			0.00	
Administrative Technology Services	8200			0.00	
Community Services	9100			0.00	
Debt Service: (Function 9200)				0.00	
Retirement of Principal	710			0.00	
Interest	720			0.00	
Dues, Fees and Issuance Costs	730			0.00	
Miscellaneous Expenditures	790			0.00	
Capital Outlay:				0.00	
Facilities Acquisition and Construction	7420			0.00	
Other Capital Outlay	9300			0.00	
Total Expenditures		0.00	0.00	0.00	
Excess (Deficiency) of Revenues Over (Under) Expenditures		455,129.00	250,321.00	(204,808.00)	-45.00%
OTHER FINANCING SOURCES (USES)					
Loans Incurred	3720			0.00	
Proceeds from the Sale of Capital Assets	3730			0.00	
Loss Recoveries	3740			0.00	
Proceeds of Forward Supply Contract	3760			0.00	
Special Facilities Construction Advances	3770			0.00	
Transfers In	3600			0.00	
Transfers Out	9700	(455,129.00)	(250,321.00)	204,808.00	-45.00%
Total Other Financing Sources (Uses)		(455,129.00)	(250,321.00)	204,808.00	-45.00%
SPECIAL ITEMS					
EXTRAORDINARY ITEMS					
Net Change in Fund Balances		0.00	0.00	0.00	
Fund Balance - Beginning of Year	2800	0.00	0.00	0.00	
Adjustment to Fund Balance	2891				
Fund Balance - End of Year	2700	0.00	0.00	0.00	



FCCS FY11 Q3 Review

Presented by Mike Essik

April 27, 2011

www.charterschoolsusa.com





Summary of Significant Budget Variances:

<i>Amounts in 000's</i>	July - Mar.	FY11	
<u>Revenue:</u>	Actual	Forecast	Comments
FTE Revenue	\$ 284	445	Higher enrollment by 73 students
Capital Outlay Revenue	(11)	(39)	Per Capital Outlay payment - FL Dept of Education
District Fee Refund	16	26	Greater refund due to higher enrollment
Before/Aftercare Revenue	(7)	(8)	Participation lower than planned
Other State/Federal Programs	139	139	MAP Performance Pay, School Recognition, Lead Teacher
Misc revenue	(1)	(3)	Rental Income lower than planned
Total Revenue:	421	560	
<u>Expenses:</u>			
Compensation	13	(22)	Included MAP pay and School Recognition expense; Fcst includes vacant positions
Professional Services	(18)	(85)	Calculation of District Fee and Mgt Fee (higher due to enrollment)
Vendor Services	(48)	0	
Administrative Services	(2)	(1)	Bad debt exp (unplanned)
Instruction Expense	5	(12)	FL Lead Teacher Expense; Q3 favorable due to timing
Plant Operations Expense	7	22	Electricity Favorable
Fixed Expenses	11	14	Office Equipment lease favorable
Capital Expenses	26	(1)	Q3 Favorable due to timing
Total Expense:	(7)	(84)	
Net Change in Fund Balance	414	476	
FTE Revenue Reserve	-	-	No reserve expected
Net Change plus Reserve	\$ 414	476	



Summary of FY11 Forecast :

	FY11 Budget		FY11 Forecast	
Student Enrollment		982		1,055
Avg FTE Rev / Student	\$	6,142	\$	6,142
Net School Surplus / (Deficit)	\$	(164,091)	\$	311,729
FTE Revenue Reserve		-	\$	-
Net School Surplus / (Deficit)	\$	(164,091)	\$	311,729

FTE per student is in line with the budget with enrollment favorable to the plan by 73 students. With the additional enrollment, the school is on track for a surplus of \$312K by year end.

The School District of Osceola County

Charter School

Projected Revenues & Expenditures

Cover Sheet

2010-2011

0863

School Name: Four Corners Charter School

Charter Holder's Name: Four Corners Charter School

Board Chairman's Printed Name: _____

Board Chairman's Signature: _____

Date Board Approved: _____

Contact Name: _____

Phone Number: _____

Email Address: _____

OSCEOLA COUNTY CHARTER SCHOOL <i>Four Corners Charter School</i> Projected Revenues & Expenditures		All Fund Types		All Fund Types
		Budget		Forecast
		Function	2010-2011 982 UFTE	2010-2011 1055 UFTE
REVENUES				
Federal Direct	3100	0.00	0.00	0.00
Federal Through State & Local	3200	0.00	128,396.76	128,396.76
State Sources	3300	6,538,079.99	6,954,868.25	416,788.26
Local Sources	3400	139,450.00	128,789.31	(10,660.69)
Total Revenues		6,677,529.99	7,212,054.32	534,524.33
EXPENDITURES				
Current:				
Instruction	5000	2,942,971.77	3,046,906.76	(103,934.99)
Pupil Personnel Services	6100	79,714.94	79,523.34	191.60
Instructional Media Services	6200	44,356.61	45,876.45	(1,519.84)
Instruction and Curriculum Development Services	6300	0.00	0.00	0.00
Instructional Staff Training Services	6400	5,779.00	5,470.07	308.93
Instruction Related Technology	6500	211,451.48	221,764.94	(10,313.46)
Board	7100	0.00	0.00	0.00
General Administration	7200	791,298.81	845,655.70	(54,356.89)
School Administration	7300	430,634.30	366,771.92	63,862.37
Facilities Acquisition and Construction	7400	0.00	0.00	0.00
Fiscal Services	7500	12,000.00	12,000.00	0.00
Food Services	7600	0.00	0.00	0.00
Central Services	7700	15,141.26	9,462.80	5,678.46
Pupil Transportation Services	7800	74,000.00	74,000.00	0.00
Operation of Plant	7900	1,851,431.15	1,822,707.45	28,723.70
Maintenance of Plant	8100	324,306.55	316,439.39	7,867.16
Administrative Technology Services	8200	0.00	0.00	0.00
Community Services	9100	58,535.21	53,746.78	4,788.43
Debt Service: (Function 9200)				0.00
Retirement of Principal	9200.7100	0.00	0.00	0.00
Interest	9200.7200	0.00	0.00	0.00
Dues, Fees and Issuance Costs	9200.7300	0.00	0.00	0.00
Miscellaneous Expenditures	9200.7900	0.00	0.00	0.00
Capital Outlay:				0.00
Facilities Acquisition and Construction	7420	0.00	0.00	0.00
Other Capital Outlay	9300	0.00	0.00	0.00
Total Expenditures		6,841,621.08	6,900,325.59	(58,704.51)
Excess (Deficiency) of Revenues Over (Under) Expenditures		(164,091.09)	311,728.73	(475,819.82)
OTHER FINANCING SOURCES (USES)				
Loans Incurred	3720	0.00	0.00	0.00
Proceeds from the Sale of Capital Assets	3730	0.00	0.00	0.00
Loss Recoveries	3740	0.00	0.00	0.00
Proceeds of Forward Supply Contract	3760	0.00	0.00	0.00
Special Facilities Construction Advances	3770	0.00	0.00	0.00
Transfers In	3600	0.00	0.00	0.00
Transfers Out	9700	0.00	0.00	0.00
Total Other Financing Sources (Uses)		0.00	0.00	0.00
SPECIAL ITEMS				
	SPCL	0.00	0.00	0.00
EXTRAORDINARY ITEMS				
	EXTR	0.00	0.00	0.00
Net Change in Fund Balances		(164,091.09)	311,728.73	(475,819.82)
Fund Balance, Beginning	2800	1,050,378.00	1,050,378.00	0.00
Adjustment to Fund Balances	2891	0.00	0.00	0.00
Fund Balance, Ending	2700	886,286.91	1,362,106.73	(475,819.82)

OSCEOLA COUNTY CHARTER SCHOOL

Four Corners Charter School

Function	Forecasted Revenues & Expenditures 2010-2011			2010-2011 1055 UFTE
REVENUES				
3100	Federal Direct			0.00
3200	Federal Through State & Local			
	<i>School Recognition Bonus</i>			74,247.00
	<i>MAP Revenue Performance Pay</i>			54,149.76
	<i>IDEA Grant</i>			0.00
3300	State Sources			
	<i>FEFP (Fill out Revenue WorkSheet)</i>			6,476,444.00
	<i>Capital Outlay</i>			467,460.00
	<i>Florida Lead Teacher</i>			10,964.25
	<i>(Description)</i>			0.00
	<i>(Description)</i>			0.00
3400	Local Sources			
	<i>Before and Aftercare Revenue</i>			95,403.60
	<i>Rental Income and Other</i>			33,385.71
	<i>Pre-K Revenue</i>			0.00
	Total Revenues			7,212,054.32
EXPENDITURES				
5000	Instruction			
	Teachers	60.00	43,447.30	2,606,837.79
	Classroom Asst.	10.00	14,508.35	145,083.53
	Text Books			106,827.18
	Supplies			114,008.13
	Equipment			4,450.00
	Other			69,700.13
6100	Pupil Personnel Services			
	Attd and Social Wrk	1.50	37,724.14	56,586.21
	Guidance Services			
	Health Services	1.00	17,173.07	17,173.07
	Psychological Services			
	Supplies			406.94
	Equipment			0.00
	Other			5,357.12
6200	Instructional Media Services			
	Personnel	1.00	43,801.45	43,801.45
	Library Books			2,075.00
	Materials			0.00
	Supplies			0.00

OSCEOLA COUNTY CHARTER SCHOOL

Four Corners Charter School

Function	Forecasted Revenues & Expenditures 2010-2011			2010-2011 1055 UFTE
	Equipment			0.00
	Other			0.00
6300	Instruction and Curriculum Development Services			
	Specialists	<i>(Num of Units)</i>	<i>(Avg Salary)</i>	
	Supplies			0.00
	Other			0.00
6400	Instructional Staff Training Services			5,470.07
6500	Instruction Related Technology			221,764.94
7100	Board			0.00
7200	General Administration			0.00
7300	School Administration			
	Principal	<i>1.00</i>	<i>96,451.61</i>	96,451.61
	Asst. Principal	<i>1.00</i>	<i>79,582.66</i>	79,582.66
	Other Supervisors	<i>1.00</i>	<i>45,475.81</i>	45,475.81
	Secretary	<i>2.00</i>	<i>24,953.71</i>	49,907.42
	Bookkeeper	<i>1.00</i>	<i>48,695.49</i>	48,695.49
	Other Assistants	<i>1.00</i>	<i>32,566.36</i>	32,566.36
	Supplies			3,393.50
	Equipment			1,440.00
	Other			9,259.07
7400	Facilities Acquisition and Construction			
	Land & Building Purchases			0.00
	Remodeling/Improvements			0.00
	Construction & Additions			0.00
	Lease/Rent			0.00
7500	Fiscal Services (Accounting & Auditing)			12,000.00
7600	Food Services			0.00
7700	Central Services			9,462.80
7800	Pupil Transportation Services			74,000.00
7900	Operation of Plant			
	Insurance			87,786.21
	Security Personnel	<i>1.00</i>	<i>34,654.73</i>	34,654.73
	Utilities & Telephone			302,755.65
	Security			0.00
	Other			1,397,510.86
8100	Maintenance of Plant			
	Ground Maint.			34,016.54
	Bldg Repairs & Maint.			276,232.42

OSCEOLA COUNTY CHARTER SCHOOL

Four Corners Charter School

Function	Forecasted Revenues & Expenditures 2010-2011	2010-2011 1055 UFTE
	Preventative	6,190.43
	Other	0.00
8200	Administrative Technology Services	0.00
9100	Community Services	
	<i>Before and Aftercare</i>	47,625.06
	<i>Aftercare snacks/food</i>	6,121.72
9200	Debt Service	
	Retirement of Principal	0.00
	Interest	0.00
	Dues, Fees and Issuance Costs	0.00
	Miscellaneous Expenditures	
	Normal Expenditures	6,054,669.89
ALLOCATED EXPENDITURES		
	District Holdback	77,820.70
7200	<i>General Administration</i>	100% 77,820.70
	<i>Please Select From Drop Down List</i>	0%
	<i>Please Select From Drop Down List</i>	0%
	<i>Please Select From Drop Down List</i>	0%
	Management Fee	767,835.00
7200	<i>General Administration</i>	100% 767,835.00
	<i>Please Select From Drop Down List</i>	0% 0.00
	<i>Please Select From Drop Down List</i>	0% 0.00
	<i>Please Select From Drop Down List</i>	0% 0.00
	Allocated Expenditures	845,655.70
	Total Expenditures	6,900,325.59
	Excess of Revenues Over Expenditures	311,728.73
OTHER FINANCING SOURCES (USES)		
3720	Loans Incurred	
	<i>(Description)</i>	0.00
	<i>(Description)</i>	0.00
3730	Proceeds from the Sale of Capital Assets	0.00
	Total Other Financing Sources (Uses)	0.00
SPECIAL ITEMS		
SPCL		
EXTRAORDINARY ITEMS		
EXTR	<i>(Description)</i>	0.00
NET CHANGE IN FUND BALANCES		311,728.73

**Four Corners Charter School (FCCS)
 FY12 PRELIMINARY BUDGET (Includes Alternate Revenue Scenario)
 EXECUTIVE SUMMARY**

We are providing two preliminary budgets for your review at this time. The first budget is built using revenue assumptions provided by the School District of Osceola County. The second budget is built using revenue assumptions provided by Charter Schools USA. All expense assumptions are the same for both budgets.

The FY12 Budget is built assuming an enrollment of 1050 students. The classroom breakdown is as follows:

Grades	Total Budgeted Students
Kindergarten	100
1st Grade	115
2nd Grade	115
3rd Grade	115
4th Grade	115
5th Grade	115
6th Grade	125
7th Grade	125
8th Grade	125
TOTAL	1050

The School District of Osceola County budgeted FY12 FTE Revenue at an average per student rate of \$5,646, which represents an 8% decrease from \$6,142 in FY11. Capital Outlay funds for FY12 are budgeted at approximately \$238 per student, which represents a 45% reduction from FY11.

Charter Schools USA, the school’s Management Company, believes that the 8% cut is not reflective of the current legislative environment, and believes that a cut of 5% is more likely. Therefore, the alternative scenario assumes an FTE revenue per student of \$5,835. This scenario assumes Capital Outlay funds of \$364 per student, which represents an 18% reduction from FY11.

Compensation and benefits are budgeted to include a \$1,500 per teacher wage increase which totals \$88.5k. This increase to base pay will allow the school to be more competitive with the District in teacher pay, and will assist the school in continuing to recruit and retain quality educators. The pay increase will be funded by a portion of the Education Jobs Funds (EJF) that were received during FY11. In addition, \$69k has been included in the FY12 budget for school-wide incentive bonuses. These bonuses will be funded with EJF and will be used to reward staff for accomplishing school-wide goals. Staffing positions remained the same as FY11; however, positions were adjusted per the grade level targets for 2011-2012.

Benefits expenses per employee are expected to remain flat for FY12. The current benefit plans will expire in January 2012. Due to the implementation of effective benefits strategies, the carrier has not required a material cost increase in the last two renewal cycles. This trend is expected to continue.

The management fee calculations for each scenario are detailed below:

Management Fee Calculation (District Revenue Scenario)	
FTE Revenue	\$ 5,927,915
District holdback	\$ (70,570)
TOTAL	\$ 5,857,344
X12%	\$ 702,881

Management Fee Calculation (CSUSA Revenue Scenario)	
FTE Revenue	\$ 6,126,362
District holdback	\$ (72,933)
TOTAL	\$ 6,053,429
X12%	\$ 726,411

Due to the lower projected FEFP funding the management fee and Board fee refund will decrease from the current year with both scenarios.

Overall, the other expense categories in both FY12 plans were maintained at FY11 levels where possible. Instructional expenses decreased by over \$92k from FY11 to FY12, as there were no required textbook adoptions this year. Last year the school invested over \$100k on a new math curriculum to keep current with the Next Generation Sunshine State Standards.

Building maintenance expenses including custodial expenses are projected to increase by \$74K due to exterior painting of the building. All other maintenance items are expected to remain at or near FY11 levels. The following items are planned for building maintenance in FY12:

Description	Amount
HVAC Service	17,900
HVAC Maintenance	5,000
DPF Labor	46,500
DPF Materials	25,000
Interior Painting	10,000
Exterior Painting	75,500
Pressure Cleaning	2,625
Fire Svc/Monitor	6,500
Exterior Window Cleaning	750
Roof Maintenance	750
Landscaping	6,500
Parking Lot Maintenance	1,000
R&R Reserve	150,000
Security Monitoring	2,500
Lawn Maintenance	27,500
Total	377,525

Based on participation during the 2010-2011 school year, the profit of the before and aftercare program is budgeted to remain consistent with the current year's results.

Capital & Non-Capital expenditures were budgeted in the amount of \$321,490 which includes a technology enhancement plan along with non- capital needs as follows:

Capital Purchases	Cost/Unit	Units	Cost	Non-Capital Purchases	Cost/Unit	Units	Cost
ARS- T.T. Clickers-year 2	1,250	29	36,250	Printers- B&W-Work Group	299	6	1,794
AV-96x96 Motorized Screen	1,210	2	2,420	Licensing -MS win 7 OS	70	350	24,500
AV-Epson DC-06 Document Camera	287	29	8,323	Licensing -Postini- per year	10	110	1,045
AV-Labtec stereo 342-headset with Mic	12	20	240	Other-Backups	100	12	1,200
AV-Projector Only	967	35	33,845	Per computer Allowance	25	350	8,750
AV-Projector and Mount (ceiling)	965	2	1,930	Teacher Chairs	150	15	2,250
Computers- Desktop	675	5	3,375	Kidney Tables	250	3	750
Computers- Laptop	925	5	4,625	17" Student Chairs	50	20	1,000
Computers- Netbook -year2	459	140	64,260	15" Student Chairs	50	20	1,000
Licensing-United Streaming	1,500	1	1,500	13" Student Chairs	50	20	1,000
Other-Infrastructure Allowance	10,000	1	10,000	Book Cases	250	3	750
SB-Promo ALL in one AB2 board	3,199	29	92,771	TOTAL	-	-	44,039
Security-Raptor Renewal- per year	450	2	900				
Licensing -MS Office 2003/2010 PRO	68	110	7,480				
Licensing-Content Filter Software - renewal	9	350	3,133				
Other-Place holder for educational software	1,800	1	1,800				
Licensing -Trend Micro Antivirus Renewal	6	350	2,100				
MISC - Training	2,500	1	2,500				
TOTAL	-	-	277,452				

The second phase of the board approved technology enhancement will include the outfitting each of the remaining elementary classrooms with an interactive whiteboard, 5 netbook computers, a document cameras and a set of learner response devices. Also included is presentation equipment for the library and cafeteria.

Overall, this revised budget shows a total School deficit of (\$620,350) based on the District Revenue Scenario, and (\$315,538) based on the CSUSA Revenue Scenario. These deficits are primarily due to the expected reduction in FEFP Funding. The school's projected fund balance at June 30, 2012 is as follows:

	District Revenue Scenario	CSUSA Revenue Scenario
FY11 Projected Ending Fund Balance	1,362,107	1,362,107
FY12 Surplus/Deficit	(620,350)	(315,538)
FY12 Projected Ending Fund Balance	\$ 741,757	\$ 1,046,569

Four Corners Charter School OSCEOLA DISTRICT PRELIM. BUDGET 2011-2012	Actuals FY10	Budget FY11	Act-Fcst FY11	Budget FY12	Budget vs Act Fcts FY12 - FY11	% change	Act-Fcst vs Budget FY11 - FY11	% change	Act-Fcst vs Prior Yr FY11 - FY10	% change
School Capacity	1,050	1,050	1,050	1,050						
Enrollment	990	982	1,055	1,050	-5	-0.43%	73	7.38%	65	6.52%
FTE Revenue per Student	6,140	6,142	6,142	5,646	(496)	-8.08%	0	0.00%	2	0.03%
Revenues										
FTE Revenue	6,078,294	6,031,166	6,476,444	5,927,915	(548,529)	-8.47%	445,278	7.38%	398,150	6.55%
Capital Outlay Revenue	506,914	506,914	467,460	250,320	(217,140)	-46.45%	(39,454)	-7.78%	(39,454)	-7.78%
Board Fee Refund (over 250)	152,431	224,787	250,427	225,825	(24,602)	-9.82%	25,640	11.41%	97,996	64.29%
Florida Teacher Lead Program	12,164	0	10,964	0	(10,964)	-100.00%	10,964		(1,200)	-9.86%
School Recognition Bonus Income	73,608	0	74,247	0	(74,247)	-100.00%	74,247		639	0.87%
MAP Revenue Performance Pay	39,109	0	54,150	25,100	(29,050)	-53.65%	54,150		15,041	38.46%
State/Local Grants	13,295	0	0	0	-		-		(13,295)	-100.00%
Fed./Edujob Funds	0	0	0	152,176	152,176		-		-	
State Funded Revenue	6,875,814	6,762,867	7,333,692	6,581,336	(904,532)	-12.33%	570,825	8.44%	471,173	6.87%
All Other Revenue	-26,650	36,000	33,386	36,000	2,614	7.83%	(2,614)	-7.26%	60,036	-225.27%
Total Operating Revenue	6,849,164	6,798,867	7,367,078	6,617,336	(901,918)	-12.24%	568,211	8.36%	531,209	7.77%
Expenses										
Compensation and Benefits										
Wages	2,515,855	2,650,814	2,594,159	2,772,309	178,150	6.87%	(56,655)	-2.14%	78,304	3.11%
Bonuses	10,000	5,500	5,500	69,176	63,676	1157.74%	-	0.00%	(4,500)	-45.00%
School Recognition Bonus	60,841	0	61,850	0	(61,850)	-100.00%	61,850		1,009	1.66%
MAP Performance Bonus	40,296	0	54,150	25,100	(29,050)	-53.65%	54,150		13,854	34.38%
Daily Substitute Teachers	40,944	64,800	53,007	61,560	8,553	16.13%	(11,793)	-18.20%	12,063	29.46%
PTO Buyout	4,841	7,200	7,200	6,840	(360)	-5.00%	-	0.00%	2,359	48.74%
Stipends	19,604	16,000	16,000	16,000	0	0.00%	(0)	0.00%	(3,604)	-18.38%
Taxes and Benefits	390,532	467,694	444,881	533,920	89,039	20.01%	(22,814)	-4.88%	54,349	13.92%
Total Compensation and Benefits	3,082,912	3,212,008	3,236,747	3,484,904	248,157	7.67%	24,739	0.77%	153,835	4.99%
Professional Services										
Accounting Services - Audit	11,500	12,000	12,000	12,000	0	0.00%	(0)	0.00%	500	4.35%
Outside Staff Development	0	4,000	2,250	3,000	751	33.36%	(1,751)	-43.76%	2,250	
CSUSA Management Fees	715,811	714,527	767,835	702,881	(64,954)	-8.46%	53,308	7.46%	52,024	7.27%
Fee to County School Board	305,930	301,558	328,248	296,396	(31,852)	-9.70%	26,689	8.85%	22,318	7.30%
School Recognition Award Expenses	3,809	0	7,665	0	(7,665)	-100.00%	7,665		3,856	101.22%
Advertising/Marketing Exp	7,662	16,873	16,873	21,319	4,446	26.35%	0	0.00%	9,211	120.21%
Staff Recruitment	0	1,385	665	1,385	720	108.37%	(720)	-52.01%	665	
Total Professional Services	1,044,712	1,050,344	1,135,535	1,036,981	(98,554)	-8.68%	85,192	8.11%	90,823	8.69%
Vendor Services										
Contracted Pupil Transportation	100,383	74,000	74,000	74,000	-	0.00%	-	0.00%	(26,383)	-26.28%
Extra-Curricular Activity Events	2,444	5,890	5,890	4,890	(1,000)	-16.98%	(0)	0.00%	3,446	141.00%
Background / Finger Printing	0	500	250	504	254	101.60%	(250)	-50.00%	250	
Drug Testing Fees	166	500	340	504	164	48.24%	(160)	-32.00%	174	104.82%
Licenses & Permits	665	700	670	800	130	19.40%	(30)	-4.29%	5	0.75%
Bank Charges & Loan Fees	2,608	3,600	3,600	3,600	(0)	0.00%	0	0.00%	992	38.05%
Contracted SPED - Non Instruction	0	5,000	5,000	5,000	(0)	0.00%	0	0.00%	5,000	
Contracted Custodial Services	223,844	208,016	208,015	208,500	485	0.23%	(1)	0.00%	(15,829)	-7.07%
Total Vendor Services	330,110	298,206	297,765	297,798	33	0.01%	(441)	-0.15%	(32,345)	-9.80%
Administrative Expenses										
Travel / Auto	8,321	8,395	8,141	8,395	254	3.12%	(254)	-3.02%	(180)	-2.16%
Meals	174	407	411	407	(4)	-1.02%	4	1.03%	238	136.85%
Lodging	1,347	869	804	869	65	8.09%	(65)	-7.49%	(543)	-40.30%
Dues & Subscriptions	1,021	961	1,296	961	(335)	-25.86%	335	34.88%	275	26.95%
Printing & Copying	6,032	5,000	6,572	5,000	(1,572)	-23.92%	1,572	31.44%	540	8.96%
Office Supplies	3,365	3,700	2,214	2,753	540	24.39%	(1,486)	-40.17%	(1,151)	-34.21%
Medical Supplies	74	597	407	597	190	46.70%	(190)	-31.84%	333	451.63%

Four Corners Charter School OSCEOLA DISTRICT PRELIM. BUDGET 2011-2012	Actuals FY10	Budget FY11	Act-Fcst FY11	Budget FY12	Budget vs Act Fcts FY12 - FY11	% change	Act-Fcst vs Budget FY11 - FY11	% change	Act-Fcst vs Prior Yr FY11 - FY10	% change
In-house Food Service	334	450	300	450	150	50.00%	(150)	-33.33%	(34)	-10.17%
Bad Debts	352	0	910	0	(910)	-100.00%	910		558	158.52%
Total Administrative Expenses	21,020	20,379	21,055	19,432	(1,623)	-7.71%	676	3.32%	35	0.17%
Instructional Expenses										
Textbooks	16,778	94,575	96,062	9,006	(87,057)	-90.63%	1,487	1.57%	79,285	472.56%
Consumable Instr. Supplies & Equip Students	90,010	116,200	116,200	119,878	3,678	3.16%	0	0.00%	26,190	29.10%
Consummable Instr. Supplies & Equip.-Teachers	7,859	4,739	2,777	6,489	3,712	133.70%	(1,963)	-41.41%	(5,082)	-64.67%
Library & Reference Books	0	2,075	2,075	2,075	-	0.00%	(0)	-0.02%	2,075	
Testing Materials	2,739	10,052	11,299	9,718	(1,582)	-14.00%	1,247	12.41%	8,560	312.54%
Instructional Supplies - Florida Lead Teacher Program	11,954	0	10,964	0	(10,964)	-100.00%	10,964		(990)	-8.28%
Total Instructional Expense	129,340	227,642	239,377	147,165	(92,213)	-38.52%	11,736	5.16%	110,037	85.08%
Other Operating Expenses										
Telephone & Internet	50,134	48,668	48,370	47,468	(902)	-1.86%	(298)	-0.61%	(1,764)	-3.52%
Postage	1,148	1,687	1,611	1,687	76	4.74%	(76)	-4.53%	462	40.26%
Express Mail	0	0	31	23	(8)	-25.56%	31		31	
Electricity	214,031	205,100	190,359	192,718	2,359	1.24%	(14,741)	-7.19%	(23,672)	-11.06%
Water & Sewer	15,478	17,500	13,827	14,381	554	4.01%	(3,673)	-20.99%	(1,651)	-10.66%
Waste Disposal	45,428	45,600	50,230	50,230	-	0.00%	4,630	10.15%	4,802	10.57%
Pest Control	8,559	8,750	6,919	6,960	41	0.59%	(1,831)	-20.92%	(1,640)	-19.16%
Maintenance & Cleaning Supplies	18,665	20,000	20,000	20,000	0	0.00%	(0)	0.00%	1,335	7.15%
Building Repairs & Maintenance	299,069	303,330	303,330	377,525	74,195	24.46%	0	0.00%	4,261	1.42%
Equipment Repairs & Maintenance	8,064	12,227	6,190	10,718	4,527	73.14%	(6,037)	-49.37%	(1,874)	-23.23%
Software Licensing Fees	3,106	3,165	3,445	3,445	-	0.00%	280	8.85%	339	10.90%
Miscellaneous Expenses	9,182	6,000	6,000	6,000	(0)	0.00%	0	0.00%	(3,182)	-34.65%
Total Other Operating Expenses	672,863	672,027	650,311	731,155	80,843	12.43%	(21,715)	-3.23%	(22,552)	-3.35%
Fixed Expenses										
Rent Expense	1,135,238	1,135,056	1,135,056	1,127,831	(7,225)	-0.64%	(0)	0.00%	(181)	-0.02%
Office Equipment - Leasing Expense	18,920	30,500	17,566	17,604	38	0.21%	(12,934)	-42.41%	(1,354)	-7.16%
Property & Liability Insurance	94,140	88,536	87,786	90,343	2,557	2.91%	(750)	-0.85%	(6,353)	-6.75%
Depreciation	49,704	14,204	53,522	69,189	15,667	29.27%	39,319	276.82%	3,818	7.68%
Total Fixed Expense	1,298,001	1,268,296	1,293,931	1,304,967	11,036	0.85%	25,635	2.02%	(4,070)	-0.31%
Capital Expenditures										
Capital Expenditures (NonCap)	13,491	103,456	95,218	44,039	(51,179)	-53.75%	(8,238)	-7.96%	81,727	605.81%
Capital Expenditures (Capitalized)	2,094	170,085	179,323	277,452	98,129	54.72%	9,238	5.43%	177,229	8462.02%
Total Capital Expenditures	15,585	273,541	274,541	321,490	46,949	17.10%	1,000	0.37%	258,956	1661.58%
Depreciation Add Back	49,704	14,204	53,522	69,189	15,667	29.27%	39,319	276.82%	3,818	7.68%
Operating Budget Surplus/(Deficit)	304,323	(209,372)	269,988	(658,244)						
Before and Aftercare										
Before and Aftercare Revenue	97,770	103,450	95,404	97,500	2,096	2.20%	(8,046)	-7.78%	(2,367)	-2.42%
Aftercare Wages	42,682	42,432	41,335	42,432	1,097	2.65%	(1,097)	-2.59%	(1,347)	-3.16%
Aftercare Taxes and Benefits	4,125	7,962	5,868	9,328	3,460	58.97%	(2,094)	-26.30%	1,743	42.24%
Aftercare Office Supplies	0	0	138	71	(67)	-48.76%	138		138	
Aftercare Supplies	100	825	200	825	625	312.50%	(625)	-75.76%	100	100.00%
In-house Food Service - Aftercare	5,992	6,950	6,122	6,950	828	13.53%	(828)	-11.92%	130	2.17%
Total Aftercare Expenses	52,899	58,169	53,663	59,606	5,943	11.07%	(4,506)	-7.75%	764	1.44%
Aftercare Surplus/(Deficit)	44,871	45,281	41,741	37,894	(3,847)	-9.22%	(3,541)	-7.82%	(3,130)	-6.98%
Total School Surplus/(Deficit)	349,194	(164,091)	311,729	(620,350)	(932,078)	-299.00%	475,820	289.97%	(37,466)	10.73%

Four Corners Charter School CSUSA PRELIM. BUDGET 2011-2012	Actuals FY10	Budget FY11	Act-Fcst FY11	Budget FY12	Budget vs Act Fcts FY12 - FY11	% change	Act-Fcst vs Budget FY11 - FY11	% change	Act-Fcst vs Prior Yr FY11 - FY10	% change
School Capacity	1,050	1,050	1,050	1,050						
Enrollment	990	982	1,055	1,050	-5	-0.43%	73	7.38%	65	6.52%
FTE Revenue per Student	6,140	6,142	6,142	5,835	(307)	-5.00%	0	0.00%	2	0.03%
Revenues										
FTE Revenue	6,078,294	6,031,166	6,476,444	6,126,362	(350,083)	-5.41%	445,278	7.38%	398,150	6.55%
Capital Outlay Revenue	506,914	506,914	467,460	382,578	(84,882)	-18.16%	(39,454)	-7.78%	(39,454)	-7.78%
Board Fee Refund (over 250)	152,431	224,787	250,427	233,385	(17,042)	-6.81%	25,640	11.41%	97,996	64.29%
Florida Teacher Lead Program	12,164	0	10,964	0	(10,964)	-100.00%	10,964		(1,200)	-9.86%
School Recognition Bonus Income	73,608	0	74,247	0	(74,247)	-100.00%	74,247		639	0.87%
MAP Revenue Performance Pay	39,109	0	54,150	25,100	(29,050)	-53.65%	54,150		15,041	38.46%
State/Local Grants	13,295	0	0	0	-		-		(13,295)	-100.00%
Fed./Edujob Funds	0	0	0	152,176	152,176		-		-	
State Funded Revenue	6,875,814	6,762,867	7,333,692	6,919,600	(566,267)	-7.72%	570,825	8.44%	471,173	6.87%
All Other Revenue	-26,650	36,000	33,386	36,000	2,614	7.83%	(2,614)	-7.26%	60,036	-225.27%
Total Operating Revenue	6,849,164	6,798,867	7,367,078	6,955,600	(563,653)	-7.65%	568,211	8.36%	531,209	7.77%
Expenses										
Compensation and Benefits										
Wages	2,515,855	2,650,814	2,594,159	2,772,309	178,150	6.87%	(56,655)	-2.14%	78,304	3.11%
Bonuses	10,000	5,500	5,500	69,176	63,676	1157.74%	-	0.00%	(4,500)	-45.00%
School Recognition Bonus	60,841	0	61,850	0	(61,850)	-100.00%	61,850		1,009	1.66%
MAP Performance Bonus	40,296	0	54,150	25,100	(29,050)	-53.65%	54,150		13,854	34.38%
Daily Substitute Teachers	40,944	64,800	53,007	61,560	8,553	16.13%	(11,793)	-18.20%	12,063	29.46%
PTO Buyout	4,841	7,200	7,200	6,840	(360)	-5.00%	-	0.00%	2,359	48.74%
Stipends	19,604	16,000	16,000	16,000	0	0.00%	(0)	0.00%	(3,604)	-18.38%
Taxes and Benefits	390,532	467,694	444,881	533,920	89,039	20.01%	(22,814)	-4.88%	54,349	13.92%
Total Compensation and Benefits	3,082,912	3,212,008	3,236,747	3,484,904	248,157	7.67%	24,739	0.77%	153,835	4.99%
Professional Services										
Accounting Services - Audit	11,500	12,000	12,000	12,000	0	0.00%	(0)	0.00%	500	4.35%
Outside Staff Development	0	4,000	2,250	3,000	751	33.36%	(1,751)	-43.76%	2,250	
CSUSA Management Fees	715,811	714,527	767,835	726,411	(41,424)	-5.39%	53,308	7.46%	52,024	7.27%
Fee to County School Board	305,930	301,558	328,248	306,318	(21,930)	-6.68%	26,689	8.85%	22,318	7.30%
School Recognition Award Expenses	3,809	0	7,665	0	(7,665)	-100.00%	7,665		3,856	101.22%
Advertising/Marketing Exp	7,662	16,873	16,873	21,319	4,446	26.35%	0	0.00%	9,211	120.21%
Staff Recruitment	0	1,385	665	1,385	720	108.37%	(720)	-52.01%	665	
Total Professional Services	1,044,712	1,050,344	1,135,535	1,070,434	(65,102)	-5.73%	85,192	8.11%	90,823	8.69%
Vendor Services										
Contracted Pupil Transportation	100,383	74,000	74,000	74,000	-	0.00%	-	0.00%	(26,383)	-26.28%
Extra-Curricular Activity Events	2,444	5,890	5,890	4,890	(1,000)	-16.98%	(0)	0.00%	3,446	141.00%
Background / Finger Printing	0	500	250	504	254	101.60%	(250)	-50.00%	250	
Drug Testing Fees	166	500	340	504	164	48.24%	(160)	-32.00%	174	104.82%
Licenses & Permits	665	700	670	800	130	19.40%	(30)	-4.29%	5	0.75%
Bank Charges & Loan Fees	2,608	3,600	3,600	3,600	(0)	0.00%	0	0.00%	992	38.05%
Contracted SPED - Non Instruction	0	5,000	5,000	5,000	(0)	0.00%	0	0.00%	5,000	
Contracted Custodial Services	223,844	208,016	208,015	208,500	485	0.23%	(1)	0.00%	(15,829)	-7.07%
Total Vendor Services	330,110	298,206	297,765	297,798	33	0.01%	(441)	-0.15%	(32,345)	-9.80%
Administrative Expenses										
Travel / Auto	8,321	8,395	8,141	8,395	254	3.12%	(254)	-3.02%	(180)	-2.16%
Meals	174	407	411	407	(4)	-1.02%	4	1.03%	238	136.85%
Lodging	1,347	869	804	869	65	8.09%	(65)	-7.49%	(543)	-40.30%
Dues & Subscriptions	1,021	961	1,296	961	(335)	-25.86%	335	34.88%	275	26.95%
Printing & Copying	6,032	5,000	6,572	5,000	(1,572)	-23.92%	1,572	31.44%	540	8.96%
Office Supplies	3,365	3,700	2,214	2,753	540	24.39%	(1,486)	-40.17%	(1,151)	-34.21%
Medical Supplies	74	597	407	597	190	46.70%	(190)	-31.84%	333	451.63%

Four Corners Charter School CSUSA PRELIM. BUDGET 2011-2012	Actuals FY10	Budget FY11	Act-Fcst FY11	Budget FY12	Budget vs Act Fcts FY12 - FY11	% change	Act-Fcst vs Budget FY11 - FY11	% change	Act-Fcst vs Prior Yr FY11 - FY10	% change
In-house Food Service	334	450	300	450	150	50.00%	(150)	-33.33%	(34)	-10.17%
Bad Debts	352	0	910	0	(910)	-100.00%	910		558	158.52%
Total Administrative Expenses	21,020	20,379	21,055	19,432	(1,623)	-7.71%	676	3.32%	35	0.17%
Instructional Expenses										
Textbooks	16,778	94,575	96,062	9,006	(87,057)	-90.63%	1,487	1.57%	79,285	472.56%
Consumable Instr Supplies & Equip Students	90,010	116,200	116,200	119,878	3,678	3.16%	0	0.00%	26,190	29.10%
Consummable Instr. Supplies & Equip.-Teachers	7,859	4,739	2,777	6,489	3,712	133.70%	(1,963)	-41.41%	(5,082)	-64.67%
Library & Reference Books	0	2,075	2,075	2,075	-	0.00%	(0)	-0.02%	2,075	
Testing Materials	2,739	10,052	11,299	9,718	(1,582)	-14.00%	1,247	12.41%	8,560	312.54%
Instructional Supplies - Florida Lead Teacher Program	11,954	0	10,964	0	(10,964)	-100.00%	10,964		(990)	-8.28%
Total Instructional Expense	129,340	227,642	239,377	147,165	(92,213)	-38.52%	11,736	5.16%	110,037	85.08%
Other Operating Expenses										
Telephone & Internet	50,134	48,668	48,370	47,468	(902)	-1.86%	(298)	-0.61%	(1,764)	-3.52%
Postage	1,148	1,687	1,611	1,687	76	4.74%	(76)	-4.53%	462	40.26%
Express Mail	0	0	31	23	(8)	-25.56%	31		31	
Electricity	214,031	205,100	190,359	192,718	2,359	1.24%	(14,741)	-7.19%	(23,672)	-11.06%
Water & Sewer	15,478	17,500	13,827	14,381	554	4.01%	(3,673)	-20.99%	(1,651)	-10.66%
Waste Disposal	45,428	45,600	50,230	50,230	-	0.00%	4,630	10.15%	4,802	10.57%
Pest Control	8,559	8,750	6,919	6,960	41	0.59%	(1,831)	-20.92%	(1,640)	-19.16%
Maintenance & Cleaning Supplies	18,665	20,000	20,000	20,000	0	0.00%	(0)	0.00%	1,335	7.15%
Building Repairs & Maintenance	299,069	303,330	303,330	377,525	74,195	24.46%	0	0.00%	4,261	1.42%
Equipment Repairs & Maintenance	8,064	12,227	6,190	10,718	4,527	73.14%	(6,037)	-49.37%	(1,874)	-23.23%
Software Licensing Fees	3,106	3,165	3,445	3,445	-	0.00%	280	8.85%	339	10.90%
Miscellaneous Expenses	9,182	6,000	6,000	6,000	(0)	0.00%	0	0.00%	(3,182)	-34.65%
Total Other Operating Expenses	672,863	672,027	650,311	731,155	80,843	12.43%	(21,715)	-3.23%	(22,552)	-3.35%
Fixed Expenses										
Rent Expense	1,135,238	1,135,056	1,135,056	1,127,831	(7,225)	-0.64%	(0)	0.00%	(181)	-0.02%
Office Equipment - Leasing Expense	18,920	30,500	17,566	17,604	38	0.21%	(12,934)	-42.41%	(1,354)	-7.16%
Property & Liability Insurance	94,140	88,536	87,786	90,343	2,557	2.91%	(750)	-0.85%	(6,353)	-6.75%
Depreciation	49,704	14,204	53,522	69,189	15,667	29.27%	39,319	276.82%	3,818	7.68%
Total Fixed Expense	1,298,001	1,268,296	1,293,931	1,304,967	11,036	0.85%	25,635	2.02%	(4,070)	-0.31%
Capital Expenditures										
Capital Expenditures (NonCap)	13,491	103,456	95,218	44,039	(51,179)	-53.75%	(8,238)	-7.96%	81,727	605.81%
Capital Expenditures (Capitalized)	2,094	170,085	179,323	277,452	98,129	54.72%	9,238	5.43%	177,229	8462.02%
Total Capital Expenditures	15,585	273,541	274,541	321,490	46,949	17.10%	1,000	0.37%	258,956	1661.58%
Depreciation Add Back	49,704	14,204	53,522	69,189	15,667	29.27%	39,319	276.82%	3,818	7.68%
Operating Budget Surplus/(Deficit)	304,323	(209,372)	269,988	(353,432)						
Before and Aftercare										
Before and Aftercare Revenue	97,770	103,450	95,404	97,500	2,096	2.20%	(8,046)	-7.78%	(2,367)	-2.42%
Aftercare Wages	42,682	42,432	41,335	42,432	1,097	2.65%	(1,097)	-2.59%	(1,347)	-3.16%
Aftercare Taxes and Benefits	4,125	7,962	5,868	9,328	3,460	58.97%	(2,094)	-26.30%	1,743	42.24%
Aftercare Office Supplies	0	0	138	71	(67)	-48.76%	138		138	
Aftercare Supplies	100	825	200	825	625	312.50%	(625)	-75.76%	100	100.00%
In-house Food Service - Aftercare	5,992	6,950	6,122	6,950	828	13.53%	(828)	-11.92%	130	2.17%
Total Aftercare Expenses	52,899	58,169	53,663	59,606	5,943	11.07%	(4,506)	-7.75%	764	1.44%
Aftercare Surplus/(Deficit)	44,871	45,281	41,741	37,894	(3,847)	-9.22%	(3,541)	-7.82%	(3,130)	-6.98%
Total School Surplus/(Deficit)	349,194	(164,091)	311,729	(315,538)	(627,267)	-201.22%	475,820	289.97%	(37,466)	10.73%

The School District of Osceola County

Charter School

Projected Revenues & Expenditures (Osceola District)

Cover Sheet

2011-2012

0863

School Name: Four Corners Charter School

Charter Holder's Name: Four Corners Charter School

Board Chairman's Printed Name: _____

Board Chairman's Signature: _____

Date Board Approved: _____

Contact Name: _____

Phone Number: _____

Email Address: _____

OSCEOLA COUNTY CHARTER SCHOOL Four Corners Charter School Projected Revenues & Expenditures Osceola District	All Fund Types	
		Budget
	Function	2011-2012 1050 UFTE
REVENUES		
Federal Direct	3100	0.00
Federal Through State & Local	3200	177,276.00
State Sources	3300	6,178,234.65
Local Sources	3400	133,500.00
Total Revenues		6,489,010.65
EXPENDITURES		
Current:		
Instruction	5000	3,117,197.08
Pupil Personnel Services	6100	100,663.12
Instructional Media Services	6200	2,075.00
Instruction and Curriculum Development Services	6300	0.00
Instructional Staff Training Services	6400	4,019.00
Instruction Related Technology	6500	314,740.44
Board	7100	0.00
General Administration	7200	773,451.72
School Administration	7300	418,059.40
Facilities Acquisition and Construction	7400	0.00
Fiscal Services	7500	12,000.00
Food Services	7600	0.00
Central Services	7700	11,503.24
Pupil Transportation Services	7800	74,000.00
Operation of Plant	7900	1,826,546.96
Maintenance of Plant	8100	395,202.86
Administrative Technology Services	8200	0.00
Community Services	9100	59,901.43
Debt Service: (Function 9200)		
Retirement of Principal	9200.7100	0.00
Interest	9200.7200	0.00
Dues, Fees and Issuance Costs	9200.7300	0.00
Miscellaneous Expenditures	9200.7900	0.00
Capital Outlay:		
Facilities Acquisition and Construction	7420	0.00
Other Capital Outlay	9300	0.00
Total Expenditures		7,109,360.24
Excess (Deficiency) of Revenues Over (Under) Expenditures		(620,349.59)
OTHER FINANCING SOURCES (USES)		
Loans Incurred	3720	0.00
Proceeds from the Sale of Capital Assets	3730	0.00
Loss Recoveries	3740	0.00
Proceeds of Forward Supply Contract	3760	0.00
Special Facilities Construction Advances	3770	0.00
Transfers In	3600	0.00
Transfers Out	9700	0.00
Total Other Financing Sources (Uses)		0.00
SPECIAL ITEMS		
	SPCL	0.00
EXTRAORDINARY ITEMS		
	EXTR	0.00
Net Change in Fund Balances		(620,349.59)
Fund Balance, Beginning (Projected)	2800	1,362,106.73
Adjustment to Fund Balances	2891	0.00
Fund Balance, Ending	2700	741,757.14

OSCEOLA COUNTY CHARTER SCHOOL

Four Corners Charter School

Function	Projected Revenues & Expenditures 2011-2012			2011-2012 1050 UFTE
REVENUES				
3100	Federal Direct			0.00
3200	Federal Through State & Local			
	<i>Edujobs Funding</i>			152,176.00
	<i>MAP Revenue Performance Pay</i>			25,100.00
	<i>IDEA Grant</i>			0.00
3300	State Sources			
	<i>FEFP (Fill out Revenue WorkSheet)</i>			5,927,914.65
	<i>Capital Outlay</i>			250,320.00
	<i>Florida Lead Teacher</i>			0.00
	<i>(Description)</i>			0.00
	<i>(Description)</i>			0.00
3400	Local Sources			
	<i>Before and Aftercare Revenue</i>			97,500.00
	<i>Rental Income and Other</i>			36,000.00
	<i>Pre-K Revenue</i>			0.00
	Total Revenues			6,489,010.65
EXPENDITURES				
5000	Instruction			
	Teachers	<i>59.00</i>	<i>47,525.74</i>	2,804,018.44
	Classroom Asst.	<i>10.00</i>	<i>15,469.40</i>	154,694.00
	Text Books			9,005.50
	Supplies			123,216.51
	Equipment			4,890.00
	Other			21,372.63
6100	Pupil Personnel Services			
	Attd and Social Wrk	<i>1.50</i>	<i>53,057.56</i>	79,586.34
	Guidance Services			
	Health Services	<i>1.00</i>	<i>20,479.78</i>	20,479.78
	Psychological Services			
	Supplies			597.00
	Equipment			0.00
	Other			0.00
6200	Instructional Media Services			
	Personnel			0.00
	Library Books			2,075.00
	Materials			0.00
	Supplies			0.00

OSCEOLA COUNTY CHARTER SCHOOL

Four Corners Charter School

Function	Projected Revenues & Expenditures 2011-2012		2011-2012 1050 UFTE
	Equipment		0.00
	Other		0.00
6300	Instruction and Curriculum Development Services		
	Specialists	<i>(Num of Units)</i>	<i>(Avg Salary)</i>
	Supplies		0.00
	Other		0.00
6400	Instructional Staff Training Services		4,019.00
6500	Instruction Related Technology		314,740.44
7100	Board		0.00
7200	General Administration		0.00
7300	School Administration		
	Principal	<i>1.00</i>	<i>107,026.36</i>
	Asst. Principal	<i>1.00</i>	<i>83,148.06</i>
	Other Supervisors	<i>1.00</i>	<i>47,513.18</i>
	Secretary	<i>2.00</i>	<i>26,071.67</i>
	Bookkeeper	<i>1.00</i>	<i>50,877.11</i>
	Other Assistants	<i>1.00</i>	<i>34,025.38</i>
	Supplies		3,722.98
	Equipment		0.00
	Other		39,603.00
7400	Facilities Acquisition and Construction		
	Land & Building Purchases		0.00
	Remodeling/Improvements		0.00
	Construction & Additions		0.00
	Lease/Rent		0.00
7500	Fiscal Services (Accounting & Auditing)		12,000.00
7600	Food Services		0.00
7700	Central Services		11,503.24
7800	Pupil Transportation Services		74,000.00
7900	Operation of Plant		
	Insurance		90,343.00
	Security Personnel	<i>1.00</i>	<i>36,272.68</i>
	Utilities & Telephone		304,677.02
	Security		0.00
	Other		1,395,254.26
8100	Maintenance of Plant		
	Ground Maint.		34,460.00
	Bldg Repairs & Maint.		350,025.00

OSCEOLA COUNTY CHARTER SCHOOL

Four Corners Charter School

Function	Projected Revenues & Expenditures 2011-2012	2011-2012 1050 UFTE
	Preventative	10,717.86
	Other	0.00
8200	Administrative Technology Services	0.00
9100	Community Services	
	<i>Before and Aftercare</i>	52,951.43
	<i>Aftercare snacks/food</i>	6,950.00
9200	Debt Service	
	Retirement of Principal	0.00
	Interest	0.00
	Dues, Fees and Issuance Costs	0.00
	Miscellaneous Expenditures	
	Normal Expenditures	<u>6,335,908.52</u>
ALLOCATED EXPENDITURES		
	District Holdback	70,570.41
7200	<i>General Administration</i>	100% 70,570.41
	<i>Please Select From Drop Down List</i>	0%
	<i>Please Select From Drop Down List</i>	0%
	<i>Please Select From Drop Down List</i>	0%
	Management Fee	702,881.31
7200	<i>General Administration</i>	100% 702,881.31
	<i>Please Select From Drop Down List</i>	0% 0.00
	<i>Please Select From Drop Down List</i>	0% 0.00
	<i>Please Select From Drop Down List</i>	0% 0.00
	Allocated Expenditures	<u>773,451.72</u>
	Total Expenditures	<u>7,109,360.24</u>
	Excess of Revenues Over Expenditures	<u>(620,349.59)</u>
OTHER FINANCING SOURCES (USES)		
3720	Loans Incurred	
	<i>(Description)</i>	0.00
	<i>(Description)</i>	0.00
3730	Proceeds from the Sale of Capital Assets	0.00
	Total Other Financing Sources (Uses)	<u>0.00</u>
SPECIAL ITEMS		
SPCL		
EXTRAORDINARY ITEMS		
EXTR	<i>(Description)</i>	0.00
NET CHANGE IN FUND BALANCES		<u>(620,349.59)</u>

The School District of Osceola County

Charter School

Projected Revenues & Expenditures (CSUSA)

Cover Sheet

2011-2012

0863

School Name: Four Corners Charter School

Charter Holder's Name: Four Corners Charter School

Board Chairman's Printed Name: _____

Board Chairman's Signature: _____

Date Board Approved: _____

Contact Name: _____

Phone Number: _____

Email Address: _____

OSCEOLA COUNTY CHARTER SCHOOL Four Corners Charter School Projected Revenues & Expenditures Charter Schools USA	All Fund Types	
		Budget
	Function	2011-2012 1050 UFTE
REVENUES		
Federal Direct	3100	0.00
Federal Through State & Local	3200	177,275.50
State Sources	3300	6,508,939.50
Local Sources	3400	133,500.00
Total Revenues		6,819,715.00
EXPENDITURES		
Current:		
Instruction	5000	3,117,197.08
Pupil Personnel Services	6100	100,663.12
Instructional Media Services	6200	2,075.00
Instruction and Curriculum Development Services	6300	0.00
Instructional Staff Training Services	6400	4,019.00
Instruction Related Technology	6500	314,740.44
Board	7100	0.00
General Administration	7200	799,344.31
School Administration	7300	418,059.40
Facilities Acquisition and Construction	7400	0.00
Fiscal Services	7500	12,000.00
Food Services	7600	0.00
Central Services	7700	11,503.24
Pupil Transportation Services	7800	74,000.00
Operation of Plant	7900	1,826,546.96
Maintenance of Plant	8100	395,202.86
Administrative Technology Services	8200	0.00
Community Services	9100	59,901.43
Debt Service: (Function 9200)		
Retirement of Principal	9200.7100	0.00
Interest	9200.7200	0.00
Dues, Fees and Issuance Costs	9200.7300	0.00
Miscellaneous Expenditures	9200.7900	0.00
Capital Outlay:		
Facilities Acquisition and Construction	7420	0.00
Other Capital Outlay	9300	0.00
Total Expenditures		7,135,252.83
Excess (Deficiency) of Revenues Over (Under) Expenditures		(315,537.83)
OTHER FINANCING SOURCES (USES)		
Loans Incurred	3720	0.00
Proceeds from the Sale of Capital Assets	3730	0.00
Loss Recoveries	3740	0.00
Proceeds of Forward Supply Contract	3760	0.00
Special Facilities Construction Advances	3770	0.00
Transfers In	3600	0.00
Transfers Out	9700	0.00
Total Other Financing Sources (Uses)		0.00
SPECIAL ITEMS		
	SPCL	0.00
EXTRAORDINARY ITEMS		
	EXTR	0.00
Net Change in Fund Balances		(315,537.83)
Fund Balance, Beginning (Projected)	2800	1,362,106.73
Adjustment to Fund Balances	2891	0.00
Fund Balance, Ending	2700	1,046,568.90

OSCEOLA COUNTY CHARTER SCHOOL

Four Corners Charter School

Function	Projected Revenues & Expenditures 2011-2012			2011-2012 1050 UFTE
REVENUES				
3100	Federal Direct			0.00
3200	Federal Through State & Local			
	<i>Edujobs Funding</i>			152,175.50
	<i>MAP Revenue Performance Pay</i>			25,100.00
	<i>IDEA Grant</i>			0.00
3300	State Sources			
	<i>FEFP (Fill out Revenue WorkSheet)</i>			6,126,361.50
	<i>Capital Outlay</i>			382,578.00
	<i>Florida Lead Teacher</i>			0.00
	<i>(Description)</i>			0.00
	<i>(Description)</i>			0.00
3400	Local Sources			
	<i>Before and Aftercare Revenue</i>			97,500.00
	<i>Rental Income and Other</i>			36,000.00
	<i>Pre-K Revenue</i>			0.00
	Total Revenues			6,819,715.00
EXPENDITURES				
5000	Instruction			
	Teachers	<i>59.00</i>	<i>47,525.74</i>	2,804,018.44
	Classroom Asst.	<i>10.00</i>	<i>15,469.40</i>	154,694.00
	Text Books			9,005.50
	Supplies			123,216.51
	Equipment			4,890.00
	Other			21,372.63
6100	Pupil Personnel Services			
	Attd and Social Wrk	<i>1.50</i>	<i>53,057.56</i>	79,586.34
	Guidance Services			
	Health Services	<i>1.00</i>	<i>20,479.78</i>	20,479.78
	Psychological Services			
	Supplies			597.00
	Equipment			0.00
	Other			0.00
6200	Instructional Media Services			
	Personnel			0.00
	Library Books			2,075.00
	Materials			0.00
	Supplies			0.00

OSCEOLA COUNTY CHARTER SCHOOL

Four Corners Charter School

Function	Projected Revenues & Expenditures 2011-2012		2011-2012 1050 UFTE
	Equipment		0.00
	Other		0.00
6300	Instruction and Curriculum Development Services		
	Specialists	<i>(Num of Units)</i>	<i>(Avg Salary)</i>
	Supplies		0.00
	Other		0.00
6400	Instructional Staff Training Services		4,019.00
6500	Instruction Related Technology		314,740.44
7100	Board		0.00
7200	General Administration		0.00
7300	School Administration		
	Principal	<i>1.00</i>	<i>107,026.36</i>
	Asst. Principal	<i>1.00</i>	<i>83,148.06</i>
	Other Supervisors	<i>1.00</i>	<i>47,513.18</i>
	Secretary	<i>2.00</i>	<i>26,071.67</i>
	Bookkeeper	<i>1.00</i>	<i>50,877.11</i>
	Other Assistants	<i>1.00</i>	<i>34,025.38</i>
	Supplies		3,722.98
	Equipment		0.00
	Other		39,603.00
7400	Facilities Acquisition and Construction		
	Land & Building Purchases		0.00
	Remodeling/Improvements		0.00
	Construction & Additions		0.00
	Lease/Rent		0.00
7500	Fiscal Services (Accounting & Auditing)		12,000.00
7600	Food Services		0.00
7700	Central Services		11,503.24
7800	Pupil Transportation Services		74,000.00
7900	Operation of Plant		
	Insurance		90,343.00
	Security Personnel	<i>1.00</i>	<i>36,272.68</i>
	Utilities & Telephone		304,677.02
	Security		0.00
	Other		1,395,254.26
8100	Maintenance of Plant		
	Ground Maint.		34,460.00
	Bldg Repairs & Maint.		350,025.00

OSCEOLA COUNTY CHARTER SCHOOL

Four Corners Charter School

Function	Projected Revenues & Expenditures 2011-2012	2011-2012 1050 UFTE
	Preventative	10,717.86
	Other	0.00
8200	Administrative Technology Services	0.00
9100	Community Services	
	<i>Before and Aftercare</i>	52,951.43
	<i>Aftercare snacks/food</i>	6,950.00
9200	Debt Service	
	Retirement of Principal	0.00
	Interest	0.00
	Dues, Fees and Issuance Costs	0.00
	Miscellaneous Expenditures	
	Normal Expenditures	6,335,908.52
ALLOCATED EXPENDITURES		
	District Holdback	72,932.88
7200	<i>General Administration</i>	100% 72,932.88
	<i>Please Select From Drop Down List</i>	0%
	<i>Please Select From Drop Down List</i>	0%
	<i>Please Select From Drop Down List</i>	0%
	Management Fee	726,411.44
7200	<i>General Administration</i>	100% 726,411.44
	<i>Please Select From Drop Down List</i>	0% 0.00
	<i>Please Select From Drop Down List</i>	0% 0.00
	<i>Please Select From Drop Down List</i>	0% 0.00
	Allocated Expenditures	799,344.31
	Total Expenditures	7,135,252.83
	Excess of Revenues Over Expenditures	(315,537.83)
OTHER FINANCING SOURCES (USES)		
3720	Loans Incurred	
	<i>(Description)</i>	0.00
	<i>(Description)</i>	0.00
3730	Proceeds from the Sale of Capital Assets	0.00
	Total Other Financing Sources (Uses)	0.00
SPECIAL ITEMS		
SPCL		
EXTRAORDINARY ITEMS		
EXTR	<i>(Description)</i>	0.00
NET CHANGE IN FUND BALANCES		(315,537.83)

**FOUR CORNERS CHARTER SCHOOL
MS. DENISE THOMPSON**

The Board of Directors' School Report

Date: April 27,2011

I. Enrollment

	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Total Enrollment-Elementary	655	670	692	684	678	677	690	688			
Total Enrollment-MS	347	353	364	363	359	358	357	356			
Enrollment – Osceola Cty	155	150	146	146	144	143	144	144			
Enrollment – Lake County	243	244	248	248	246	241	239	239			
Enrollment – Polk County	604	620	652	644	638	642	656	653			
Budgeted Enrollment	982	982	982	982	982	982	982	982			
% in Attendance	100	100	95	95	93	93	94	93			
# of Student Withdrawals	20	15	10	9	10	28	14	4			
# of Suspensions	0	0	1	2	2	2	2	2			

II. Reasons For Withdrawal:

	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Moving Out of Area	10	10	5	9	10	23	14	4			
Curriculum											
Sport/ExtraCurricular											
Transportation/Busing		5	5								
Uniforms											
Not Satisf w Teacher											
Not Satisf w Adminis											
Volunteer Hours											
Discipline											
Other: Please indicate why: 1. no shows 2.going to high school 3. private school	10					5					

III. Staffing Update

	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
# of New Staff	16	1	3	0	1	0	0	0			
Grade & Subject Area of Open Positions:											
Reasons for Leaving:											
Additions Since Last Report:											

Leadership Training/Leading Edge Update: <i>Participation:</i> <i>Names:</i> <i>Position:</i>	Ken Toppin, Jenn Reagan, Darlene Wykert, Jeseira Cartagena, Krista Holycross Dean, CRT, Admin Assist., Teachers
Other:	

IV. School Update

School Fidelity Check- CSUSA site visit	Next Date: 4/25/11
SAC Community event organization <i>Date & Agenda of Last SAC Mtg:</i>	2/8/2011
<i>Professional Dev Topics for the Month:</i>	Retention Process
PTO Updates:	Traffic Light/ Student Drive and Hwy 27. / DOT approved
Other:	
Other:	

V. Facility Update

Cleaning:	Daily cleaning
Maintenance:	Replaced light bulbs and ballas
Building:	Spot Painting/Sink cover handicap bathroom/putting plastic caps on each corner , outlet cover in RM 108 put. On, baseboard in storage office put on in Rm 821, changed the ceiling tiles in 4 th and 5 th grade hallways, everything removed from electrical room, gas powered equipment removed from room M01,
Outdoor Areas:	Windows/ mulch in pre-K area playground complete
Other:	Swing chains ordered awaiting arrival, partisian door for M22 ordered, no boiler rm certificate needed because rm M32 only has a hot water heater. Boiler is in the kitchen. Awaiting Ceiling tiles- ordered for the locker room hallway with the same pattern.

VI. School/PTO/Community Activities (Highlight any school and/or community activities held that would significantly impact the board)

Event: Rummage Sale	Saturday April 30th
Event: Field Day	May 4,5,6
Event: Board Meeting	April 27th
Event:	
Event:	
Event:	

VII. Technology

Technology Improvements(new equip; new software; SIS, etc):	Updates done to SIS
Technology Concerns:	N/A
Other:	

VIII. Reports Specific To This Month (This will vary month to month)

Student Enrollment: 1041	Recommits: 897
--------------------------	----------------

	New Enrollment: 28 Wait List: 132 Grade/Target Enrollment/Enrollment to Date: Kinder- 100/106 1 st -115/122 2 nd - 115/110 3 rd - 115/111 4 th - 115/114 5 th - 115/117 6 th - 125/126 7 th - 125/113 8 th - 125/114
Out of Field Waivers:	0
Other:	



Charter Schools USA

Four Corners Charter School, Inc.

Benchmark 3 Data

April 2011



Charter Schools USA School Grade & AYP Highlights

- 90% of CSUSA operated schools earned a school grade rating of "A" or "B"
- 75% of CSUSA operated schools earned a school grade rating of "A" (up from 72)
- 75% of CSUSA schools operated by CSUSA in 2008-2009 moved up at least 1 letter grade or maintained an "A"
- 90% of CSUSA schools made adequate progress with the lowest 25% in Reading
- 100% of CSUSA schools made adequate progress with the lowest 25% in Mathematics
- 35% of CSUSA operated schools met 100% of the FL AYP criteria; 75% met at least 90% of the FL Adequate Yearly Progress criteria for No Child Left Behind
- CSUSA as a district earned a school grade rating of "A" with 555 points (525 points = "A")

County	School	2007 Grade	2008 Grade	2009 Grade	2010 Grade	2007 AYP Met	2008 AYP Met	2009 AYP Met	2010 AYP Met	2007 AYP % Met	2008 AYP % Met	2009 AYP % Met	2010 AYP % Met	Highlights
Osceola	Four Corners Charter School	B	A	A	A	*P	N	Y	N	79%	85%	100%	97%	3rd year as an A! Increased percent proficient in nearly every category.

(P) indicates provisional AYP. A provisional AYP is assigned if a school did not meet AYP, but received a school grade of A or B.

**A = 525 points or more; at least 95% tested; at least 50% of lowest students in reading and math must make gains in the current year
 B = 495 to 524 C = 435 to 494; for B and C at least 50% of lowest students in reading and math must make gains in one**

Reading

Percent of Proficient Students

Grade	K	1	2	3	4	5	6	7	8
FCCS	63%	53%	84%	75%	77%	85%	87%	92%	82%

CHARTER SCHOOLS
USA

Math

Percent of Proficient Students

Grade	K	1	2	3	4	5	6	7	8
FCCS	64%	43%	73%	82%	85%	83%	56%	67%	60%

CHARTER SCHOOLS
USA

Science

Percent of Proficient Students

Grade	5	8
FCCS	62%	37%

CHARTER SCHOOLS
USA



CSUSA School Goal Comparison Report

Four Corners Charter School

Discovery Predictive Reading Percent Proficient

GRADE	2010 FCAT	2011 Goal	FCCS B3	FCCS B2
3	61%	76%	75%	68%
4	68%	74%	77%	71%
5	62%	75%	85%	80%
6	73%	75%	89%	74%
7	76%	78%	92%	76%
8	57%	78%	82%	61%

Four Corners Charter School

Discovery Predictive Math Percent Proficient

GRADE	2010 FCAT	2011 Goal	FCCS B3	FCCS B2
3	68%	76%	82%	59%
4	70%	75%	85%	60%
5	56%	75%	83%	60%
6	49%	70%	56%	43%
7	48%	75%	67%	56%
8	70%	73%	60%	63%

Four Corners Charter School

Discovery Predictive Science Percent Proficient

GRADE	2010 FCAT	2011 Goal	FCCS B3	FCCS B2
5	40%	50%	62%	59%
8	47%	55%	37%	42%

U S A

Four Corners Charter School

FCAT Crunch Plan

- Increased walk-throughs by administration
- Data monitoring



2010-2011 After Care program Staff

(1) Aftercare Director/School Receptionist

(1) 5 day per week before care aide (7am-8am)

(3) 5 day per week aftercare aides (3:30pm-6pm or when last child is picked up)

(1) 4 day per week aftercare aide (3:30pm-6pm)

(2) 1-2 day per week aftercare aide, cover days off for other a/c aides (3:30pm-6pm)

* Several teachers are “on call” status to fill in occasionally in the event that we have multiple call-ins for aftercare staff.

2010-2011 After Care Enrollment as of 3/3/2011

(14) Full time before and aftercare students

(55) Full time aftercare only students

(5) Full time before care only students

(17) Occasional care students, regularly attendance (1-2 times per week)

(45) Occasional care students registered, come less than once per month.

- Additionally

(43) Staff children (no charge) students may attend while parent is working or attending in-service classes or staff meetings.



Before and After Care Parents:

Welcome Back to another exciting school year!

Contact Information and Pick-Up Procedures

The After Care phone number is: 863-242-9204. The phone will be active each day at 4:00pm. If you need to speak with anyone before 4:00pm please call the school at 407-787-4300. Before Care starts at 7:00am in the elementary cafeteria. **YOU MUST WALK YOUR CHILD IN EACH DAY.** After Care is in the middle school cafeteria and ends at 6:00pm.

Please remember to bring I.D at pick up time.

We will not release children to anyone who is not on the pick up list and do not have I.D.

Late charges accrue per minute after 6:00pm at the rate of \$2.00 per minute. If you are running late, please call us to let us know, but be aware that the late charges will still be enforced. Parents who are continuously late to pick up their child will be removed from the program. Please be advised, that if children are not picked up by 7:00pm, we are required to contact Osceola County Sheriff's office and report them as an abandoned child.

Curriculum and Behavior

We do provide 45 minutes of homework time each day, however, the After Care Staff are not responsible for completion of your child's homework. Please make sure that you check over your child's homework to make sure it has been completed.

The aftercare program provides a snack and a drink each day. If your children have allergies to certain foods, you may provide them with a different snack.

The same student behavior rules apply to the Before and After Care Program as they do in the classroom. Please be aware that some behavior may require immediate discipline, and in extreme cases, suspension or termination from the program.

Payment Information and Procedures

Parents are required to send in the tuition payment prior to the new month, please check the payment schedule for the dates. **When paying with a check, please include your child's first and last name to ensure accuracy.** Checks should be made payable to FCCS. There will be a \$15.00 late fee if payment is not paid in full by the 10th day after the due date. If payment has not been made at the end of the first week of the month, your child/children will be withdrawn from the program. If a check is returned for non-sufficient funds, we must receive full payment within 2 business days for your child to remain in the program.

Payment must be paid in cash or by money order for the amount on the NSF check plus an additional \$35.00 for bank charge. If we receive more than one NSF check, you will be required to pay all future payments in cash or money order. Payment must be turned in to the middle school office. Hours are 7:30am-4:00pm. Or you can mail payments to: Four Corners Charter School 9100 Teacher Lane Davenport FL. 33897 Attn: Business Office. **Please do not give payment to Before or After Care staff, teachers, or teachers aids.** You must mail payments or bring them in to the middle school office. If you need to withdrawal your child or have any questions or concerns regarding Before or After Care, Please contact the Director Stephanie Bucia at the middle school office or sbucia@fourcornerscharter.org. Any billing questions please contact the Business Administrator Michelle Aldridge via email at **maldrige@fourcornerscharter.org** or 407-787-4300 ext: 4420 from 8:00am-4:00pm.

Thank You, We are looking forward to a great school year.

Stephanie Bucia
Before and After Care Director

FOUR CORNERS CHARTER SCHOOL
BEFORE / AFTER-SCHOOL CARE PROGRAM
REGISTRATION FORM

Date of Enrollment: _____ Before-Care: _____ After-Care: _____ Both: _____

Full Time: _____ Occasional Drop Off: _____

Child's Name: _____
(First Name) (Last Name)

Sex: _____ D.O.B. _____ Grade attending in Aug '07: _____ Teacher's Name: _____

Mother's/Guardian Name: _____
(First Name) (Last Name)

Home Phone: _____ Work: _____ Cell Phone: _____

Father's/Guardian Name: _____

(First Name) (Last Name)
Home Phone: _____ Work: _____ Cell Phone: _____

Home Address: _____ Apt No. _____

City: _____ State: _____ Zip Code: _____

Parent's email Address: _____

Child's Physician: _____ Phone: _____

EMERGENCY CONTACTS:

PERMISSION TO PICK-UP CHILD

1. Name: _____ Phone: _____

Relationship: _____

2. Name: _____ Phone: _____

Relationship: _____

3. Name: _____ Phone: _____

Relationship: _____

List any allergies, physical or mental handicaps or special needs or fears which should be made known:

I, _____ have read and understand the payment schedule and procedures for the

(Name of Parent enrolling child)

FOUR CORNERS CHARTER SCHOOL-Before/After Care Program.

Signature of Parent enrolling child

Date

2010/2010 School Year Tuition Schedule

Occasional Care Only: (must be paid on day of attendance or in advance)

Before Care: \$5.00 per day After Care: \$10.00 per day

\$35.00 Registration Fee (per Family)-for full time or occasional care

Before School Care Only:

Service Period	Payment Due	1 Child	2 Children	3 Children
August 23-31,2010	Due at Registration	\$ 15.00	\$28.50	\$42.00
September 2010	August 29,2010	\$60.00	\$114.00	\$168.00
October 2010	September 26,2010	\$60.00	\$114.00	\$168.00
November 2010	October 31,2010	\$60.00	\$114.00	\$168.00
December 2010	November 28,2010	\$60.00	\$114.00	\$168.00
January 2011	December 19,2010	\$60.00	\$114.00	\$168.00
February 2011	January 30,2011	\$60.00	\$114.00	\$168.00
March 2011	February 27,2011	\$60.00	\$114.00	\$168.00
April 2011	March 26,2011	\$60.00	\$114.00	\$168.00
May 2011	April 23,2011	\$60.00	\$114.00	\$168.00
June 2-6,2011	May 28,2011	\$30.00	\$57.00	\$84.00

After School Care Only:

Service Period	Payment Due	1 Child	2 Children	3 Children
August 20-31,2010	Due at Registration	\$ 30.00	\$57.00	\$84.00
September 2010	August 29,2010	\$120.00	\$228.00	\$336.00
October 2010	September 26,2010	\$120.00	\$228.00	\$336.00
November 2010	October 31,2010	\$120.00	\$228.00	\$336.00
December 2010	November 28,2010	\$120.00	\$228.00	\$336.00
January 2011	December 19,2010	\$120.00	\$228.00	\$336.00
February 2011	January 30,2011	\$120.00	\$228.00	\$336.00
March 2011	February 27,2011	\$120.00	\$228.00	\$336.00
April 2011	March 26,2011	\$120.00	\$228.00	\$336.00
May 2011	April 23,2011	\$120.00	\$228.00	\$336.00
June 2-6,2011	May 28,2011	\$60.00	\$114.00	\$168.00

Before & After School Care:

Service Period	Payment Due	1 Child	2 Children	3 Children
August 20-31,2010	Due at Registration	\$ 37.50	\$71.25	\$105.00
September 2010	August 29,2010	\$150.00	\$285.00	\$420.00
October 2010	September 26,2010	\$150.00	\$285.00	\$420.00
November 2010	October 31,2010	\$150.00	\$285.00	\$420.00
December 2010	November 28,2010	\$150.00	\$285.00	\$420.00
January 2011	December 19,2010	\$150.00	\$285.00	\$420.00
February 2011	January 30,2011	\$150.00	\$285.00	\$420.00
March 2011	February 27,2011	\$150.00	\$285.00	\$420.00
April 2011	March 26,2011	\$150.00	\$285.00	\$420.00
May 2011	April 23,2011	\$150.00	\$285.00	\$420.00
June 2-6,2011	May 28,2011	\$75.00	\$142.50	\$210.00

OSCEOLA COUNTY SCHOOL DISTRICT

After School Snack Menu

March 2011

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY
 1 Cheese Crackers 6 oz. Fruit Juice	2 Cereal Choice Milk Choice	3 Peanut Butter and Jelly or Cheese Sandwich Milk Choice	4 Cereal Bar 6 oz. Fruit Juice	
7 Bear Grahams Milk Choice	8 String Cheese and Crackers 6 oz. Fruit Juice	9 Cereal Choice Milk Choice	10 Smart Cookie Milk Choice	11 Animal Crackers 6 oz. Fruit Juice
14 Sun Chips Milk Choice	15 Goldfish 6 oz. Fruit Juice	16 Cereal Choice Milk Choice	17 Munchie Snack 6 oz. Fruit Juice	18 Bear Grahams Milk Choice
21 ←	22 →	23 SPRING BREAK	24 →	25 →
28 Muffin Milk Choice	29 Cheese Crackers 6 oz. Fruit Juice	30 Cereal Choice Milk Choice	31 Peanut Butter and Jelly or Cheese Sandwich Milk Choice	

Menus are subject to change due to food availability and special holiday menus



Four Corners Charter School Technology Plan Update



Students

Integrity

Fiscal Responsibility

Learning

People

Teamwork

Commitment

Accountability

High Standards

Original Technology Refresh Plan

- The accepted plan for the FCCS technology refresh was a 2 year staged rollout of equipment
- Year 1 purchase included:
 - 60 desktops to replace both middle and elementary computer labs
 - 64 laptops to be distributed to teachers
 - 75 netbooks to be distributed throughout 15 classrooms in the Middle school (5 per room)
 - 12 wireless access points that were distributed throughout the campus
 - 1 server to back up the existing server and provide redundancy
 - 15 Promethean Active boards to be installed in the middle school
 - 15 sets of clickers to be distributed in the middle school
 - 15 document cameras to be distributed in the middle school

Implemented 2010

Students

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High Standards

- All equipment was received and entered into inventory
- All access points were installed and tested prior to deploying equipment, enabling full wireless access throughout the campus
- Server was deployed and set up to act as back up to primary server and provide redundancy for campus
- All Promethean interactive white boards were installed in the middle school classrooms and are being used actively used on a daily basis
- Laptops, netbooks and document cameras were assigned to teachers via inventory system and distributed and are being used on a daily basis
- All clicker sets were assigned, delivered and are actively in use

Students

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High Standards

Questions of the original plan: Smart vs. Promethean for interactive whiteboards

Promethean Activboards:

- Actively used on a daily basis, teacher feedback is good.
- The boards are covered with a 5 years warranty as a result of installations by certified CSUSA technicians
- The free resources provided to teachers through Promethean Planet are considered a great value addition
- Promethean Support has proven to be knowledgeable and very responsive in getting repair parts to us in a very short amount of time

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Questions of the original plan: District Dells vs. HP or ACER

Alternatives :

- HP could not meet the cost requirements
- District Dells did not match Acer offer, could not provide support cost efficiencies of standardization within CSUSA operated schools

Acer Hardware :

- Reliability has not met expectations
 - Total laptop failure rate for all issues in 8 month period was 20%
 - Total screen failure rate for same period was 12.5%
 - Acer netbooks have a shorter battery lifespan than expected, not covered by warranty
- Warranty fulfillment disruptive
 - No onsite service – only mail-in
 - Turn around time for repairs: 2 - 3 weeks
 - Shipping charges not included in warranty
 - Credit cards only, no PO's accepted
 - Third party warranty company lacks professionalism

Students

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High Standards

Original Technology Refresh Plan

- The second year purchase was to include:
 1. 140 netbooks to be distributed throughout 29 classrooms in the elementary school (5 per room)
 2. 29 Promethean Active boards to be installed in the elementary school
 3. 29 sets of clickers to be distributed in the elementary school
 4. 29 document cameras to be distributed in the elementary school
 5. 2 sets of projectors and motorized screens to be installed in the cafeterias for presentations

Students

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High Standards

Suggested Changes to Plan

- TVs dropped due to lack of need (\$43,000.00)
- Explore alternative PC manufactures (Lenovo, HP, Dell)
- Re-evaluate netbooks vs alternatives (iPads, other tablets, combinations)
- Re-evaluate clickers vs other options (iPod Touches, combinations)

Students

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Accountability

High Standards

Next Step:

- Revised proposal to be presented at next meeting

Apollo Glass Inc
 29728 US HWY 27
 Dundee, FL 33838
 863-439-4443
 863-439-4793 Fax

Estimate

Date	Estimate #
2/28/2011	322

Name / Address
Four Corners Charter School 9100 Teachers Lane Davenport, FL 33897

Ship To

Project

Qty	Description	Rate	Total
1	install five mirror panels all 72 x 72" two shall have plug outlets	1,900.00	1,900.00
		Subtotal	\$1,900.00
		Sales Tax (7.0%)	\$0.00
		Total	\$1,900.00



Carrier Corporation
 2000 Parks Oaks Ave
 Orlando, FL 32808
 Phone: (407) 532-7063
 Fax: (860) 998-5585

JOB NAME: FOUR CORNERS CHARTER SCHOOL – HVAC RENOVATION

ATTN: CHARTER SCHOOLS USA

DATE: 3/29/11 QUOTE EXPIRES: 5/29/11 QUOTE #: CSB-1260

QUOTE BASED ON 3-25-11 EQUIPMENT SCHEDULES & SPECIFICATIONS & 3/28/11 ADDENDUM # 1

We propose to furnish the equipment listed below at the prices stated and in accordance with the attached Terms and Conditions of Sale.

QTY DESCRIPTION
1 30RAP-050 AQUASNAP AIR-COOLED ROTARY SCROLL LIQUID CHILLER CH-1

INCLUDES:

- **HIGH EFFICIENCY**
- **AHRI STANDARD 550/590 CERTIFIED**
- **ASHRAE 90.1 COMPLIANT**
- **Scroll compressors with across-the-line start for each**
- Dual independent refrigerant circuits with automatic lead/lag
- Full factory charge of **R-410a** refrigerant and oil
- ¾” cooler insulation, freeze protection, chilled water flow protection
- **Minimum load control for operation down to 14% capacity**
- **MicroChannel, all aluminum condenser coil construction**
- **E-coat multi-step electro-coated flexible epoxy with U/V protection on entire condenser coil**
- Low sound AeroAcoustic condenser fans
- **Architectural louvered condenser coil hail guards**
- Single point main power connection – 460/3/60
- **Non-fused disconnect switch**
- **Control power transformer**
- **115-volt GFI outlet**
- Loss of charge, reverse rotation, thermal overload, high pressure, electrical overload, phase loss, short-cycle protection
- ComfortLink microprocessor controls with 7-day + holiday time schedule
- **LON interface to building control system – field wiring to interface by others**
- Factory run test with report
- **Start-up and owner training by factory technician**
- 1st year complete unit **PARTS & LABOR** warranty
- 2nd-5th year compressor parts only warranty

EXCLUDES: Wiring, installation, ext isol, pumps, 1.5” cooler insulation, digital scroll lead compressor, any item not listed

QTY DESCRIPTION
2 30XA-200 HIGH EFFICIENCY AIR-COOLED ROTARY SCREW LIQUID CHILLER CH-2, 3

INCLUDES:

- **HIGH EFFICIENCY**
- **AHRI STANDARD 550/590 CERTIFIED**
- **ASHRAE 90.1 COMPLIANT**
- Semi-hermetic, rotary twin-screw compressors
- **Wye-Delta compressor starters**
- Full factory charge of **R-134a** refrigerant and oil
- Dual independent refrigerant circuits with automatic lead/lag
- Suction line insulation, discharge and liquid line service valves
- **1.5” cooler insulation, freeze protection, chilled water flow protection**
- **Minimum load control for operation down to 10% capacity**
- **MicroChannel, all aluminum condenser coil construction**
- **E-coat multi-step electro-coated flexible epoxy with U/V protection on entire condenser coil**
- Inherent hail guard protection due to V-bank coil arrangement

- **Single point power connection – 460/3/60**
- **Non-fused disconnect switch**
- **Control power transformer**
- **115-volt GFI outlet**
- Short-cycle, ground current, phase loss, voltage imbalance and reverse rotation protection
- ComfortLink microprocessor controls with 7-day + holiday time schedule
- **LON interface to building control system – field wiring to interface by others**
- Factory run test with report
- **Start-up and owner training by factory technician**
- 1st year complete unit **PARTS & LABOR** warranty
- 2nd-5th year compressor parts only warranty

EXCLUDES: Wiring, installation, piping accys, external isolation, pumps, any item not listed

QTY DESCRIPTION
10 39MW AERO OUTDOOR AIR HANDLING UNIT AHU-1.1, 1.2, 2.1, 2.2, 2.3, 2.4, 3.1, 3.2, 3.3, 3.4

INCLUDES:

- Doublewall construction with solid galvanized steel inner & outer panels
- **2” closed-cell insulation with minimum R-value of 13 between panels**
- Hinged panels with ¼-turn latches on hand side of access/fan/discharge plenum sections, both sides of filter/mixing box
- **Painted exterior with baked enamel finish, meets 500-hr salt spray & 125-hr marine level tests**
- **Thermal break construction**
- Perimeter base rail with lifting lugs
- Sloped roof with standing seams, OA inlet opening (no damper)
- Angle filter/mixing box w/ bottom inlet RA low-leak opposed blade damper, rear opening for OA intake duct connection
- 2” MERV 7 pleated filters – 1 set (1 set of construction filters factory installed)
- Chilled water coil – copper tube/aluminum fin/stainless steel casing/non-ferrous header
- Stainless steel, sloped drain pan and stainless steel coil supports for chilled water coil
- Electric heating coil with SCR control, separate power connection for heater & motor, disconnect not included
- **Plenum fan with internal 2” spring isolation – field installed openings by others**
- Forward-curved fan section with internal 2” spring isolation (AHU-2.1, 3.3, 3.4 only)
- **Motors shall be NEMA MG-1, inverter-duty rated, premium efficiency, ODP type**
- Bearings selected for minimum average life (L-50) of 200,000 hours, lube lines extended to drive side of fan
- **Variable pitch v-belt drives with 1.5 service factor**
- **24” Access sections between electric heat and fan sections on plenum fan units only**
- **Discharge plenum with field installed opening by others for plenum fan units only**
- Power – 460/3/60
- Shrink-wrapping of entire unit
- 1st year parts only warranty

EXCLUDES: Installation, labor warranty, wiring, starters, motor/electric heat disconnects, VFDs, firestats, fire/smoke dampers, smoke detectors, piping accys, filter gauges, controls, valves, airflow measuring stations, cam lock fasteners, curbs, start-up, any item not listed

LEAD-TIME: Chillers: Standard production lead-time is currently 8 weeks, allow 1-2 days for transit
 AHUs: Standard production lead-time is currently 10 weeks, allow 1 week for transit

PRICING:

TOTAL..... \$323,279.00

ADD to provide CH-1 with a digital scroll lead compressor for precise load tracking with 44 steps of control and unloading to 8% of total unit capacity (lead-time remains the same)..... \$398.00

DEDUCT to provide 10 AHU electric heater coils with 3 steps of control in lieu of SCR control (lead-time is reduced by 3 weeks to 7 weeks) (\$13,150.00)

FOB: Shipping Point, Freight allowed from factory to first destination unless otherwise noted. Pricing excludes tax.

Sincerely,
Chris Bradford
 Chris Bradford
 Commercial Sales - Orlando
CARRIER CORPORATION

ACCEPTED BY:
 NAME: _____
 DATE: _____
 P.O. #: _____

CARRIER CORPORATION
TERMS AND CONDITIONS OF SALE – EQUIPMENT AND/OR SERVICE

- 1. PAYMENT AND TAXES-** Payment shall be made 1.25% 10/ net 30 days from date of invoice. Carrier reserves the right to require cash payment or other alternative method of payment prior to shipment or completion of work if Carrier determines, in its sole discretion, that Customer or Customer's assignee's financial condition at any time does not justify continuance of the net 30 days payment term. In addition to the price, the Customer shall also pay Carrier any taxes or government charges arising from this Agreement.
- 2. EXTRAS-** Equipment, parts or labor in addition to those specified in this Agreement will be provided upon receipt of Customer's written authorization and paid for as an extra and subject to the terms of this Agreement.
- 3. RETURNS-** No items will be accepted for return without prior written authorization. Returned goods may be subject to a restocking charge. Special order and non-stock items cannot be returned.
- 4. SHIPMENT-** All shipments shall be F.O.B. shipping point, freight prepaid and allowed to the job site. Shipment dates quoted are approximate. Carrier does not guarantee a particular date for shipment or delivery.
- 5. PARTIAL SHIPMENT-** Carrier shall have the right to ship any portion of the equipment included in this Agreement and invoice Customer for such partial shipment.
- 6. DELAYS-** Delays caused by conditions beyond the reasonable control of either party shall not be the liability of either party to this Agreement.
- 7. WARRANTY-** Carrier warrants that all equipment manufactured by Carrier Corporation and all Carrier equipment, parts or components supplied hereunder will be free from defects in material and workmanship. Carrier shall at its option repair or replace, F.O.B. point of sale, any equipment, part or component sold by Carrier and determined to be defective within one (1) year from the date of initial operation or eighteen (18) months from date of shipment, whichever is earlier. Carrier does not warrant products not manufactured by Carrier Corporation, but it does pass on to Customer any available manufacturer's warranty for those products. Carrier warrants that all service provided by Carrier hereunder shall be performed in a workmanlike manner. In the event any such service is determined to be defective within ninety (90) days of completion of that service, Carrier shall at its option re-perform or issue a credit for such service. Carrier's obligation to repair or replace any defective equipment, parts or components during the warranty period shall be Customer's exclusive remedy. Carrier shall not be responsible for labor charges for removal or reinstallation of defective equipment, parts or components, for charges for transportation, handling and shipping or refrigerant loss, or for repairs or replacement of such equipment, parts or components, required as a consequence of faulty installation, misapplication, vandalism, abuse, exposure to chemicals, improper servicing, unauthorized alteration or improper operation by persons other than Carrier. THIS WARRANTY IS GIVEN IN LIEU OF ALL OTHER WARRANTIES, EXPRESS, IMPLIED OR STATUTORY INCLUDING THE IMPLIED WARRANTIES OF MERCHANTABILITY AND FITNESS FOR A PARTICULAR PURPOSE.
- 8. WORKING HOURS-** All services performed under this Agreement including major repairs, are to be provided during Carrier's normal working hours unless otherwise agreed.
- 9. ADDITIONAL SERVICE-** Services or parts requested by Customer in addition to those specified in this Agreement will be provided upon receipt of Customer's written authorization and invoiced at Carrier's prevailing labor rates and parts charges. Additional services or parts shall be supplied under the terms of this Agreement.
- 10. CUSTOMER RESPONSIBILITIES (Service Contracts only) –** Customer shall:
- Provide safe and reasonable equipment access and a safe work environment.
 - Permit access to Customer's site, and use of building services including but not limited to: water, elevators, receiving dock facilities, electrical service and local telephone service.
 - Keep areas adjacent to equipment free of extraneous material, move any stock, fixtures, walls or partitions that may be necessary to perform the specified service.
 - Promptly notify Carrier of any unusual operating conditions.
 - Upon agreement of a timely mutual schedule, allow Carrier to stop and start equipment necessary to perform service.
 - Provide adequate water treatment.
 - Provide the daily routine equipment operation (if not part of this Agreement) including availability of routine equipment log readings.
 - Where Carrier's remote monitoring service is provided, provide and maintain a telephone line with long distance direct dial and answer capability.
 - Operate the equipment properly and in accordance with instructions.
 - Promptly address any issues that arise related to mold, fungi, mildew or bacteria.
 - Identify and label any asbestos containing material that may be present. The customer will provide, in writing, prior to the start of a job, a signed statement regarding the absence or presence of asbestos for any job where the building or the equipment to be serviced is older than 1981. Should this document state that no asbestos is present, the customer will also provide in writing the method used to determine the absence of asbestos.
- 11. EXCLUSIONS-** Carrier is not responsible for items not normally subject to mechanical maintenance including but not limited to: duct work, casings, cabinets, fixtures, structural supports, grillage, water piping, steam piping, drain piping, cooling tower fill, boiler tubes, boiler refractory, disconnect switches and circuit breakers. Carrier is not responsible for repairs, replacements, alterations, additions, adjustments, repairs by others, unscheduled calls or emergency calls, any of which may be necessitated by negligent operation, abuse, misuse, prior improper maintenance, vandalism, obsolescence, building system design, damage due to freezing weather, chemical/electrochemical attack, corrosion, erosion, deterioration due to unusual wear and tear, any damage related to the presence of mold, fungi, mildew, or bacteria, damage caused by power reductions or failures or any other cause beyond Carrier's control. Carrier shall not be required to perform tests, install any items of equipment or make modifications that may be recommended or directed by insurance companies, government, state, municipal or other authority. However, in the event any such recommendations occur, Carrier, at its option, may submit a proposal for Customer's consideration in addition to this Agreement. Carrier shall not be required to repair or replace equipment that has not been properly maintained.
- 12. EQUIPMENT CONDITION & RECOMMENDED SERVICE (Service Contracts only) –** Upon the initial scheduled operating and/or initial annual stop inspection, should Carrier determine the need for repairs or replacement, Carrier will provide Customer in writing an 'equipment condition' report including recommendations for corrections and the price for repairs in addition to this Agreement. In the event Carrier recommends certain services (that are not included herein or upon initial inspection) and if Customer does not elect to have such services properly performed in a timely fashion, Carrier shall not be responsible for any equipment or control failures, operability or any long-term damage that may result. Carrier at its option will either continue to maintain equipment and/or controls to the best of its ability, without any responsibility, or remove such equipment from this Agreement, adjusting the price accordingly.
- 13. PROPRIETARY RIGHTS (Service Contracts only)-** During the term of this Agreement and in combination with certain services, Carrier may elect to install, attach to Customer equipment, or provide portable devices (hardware and/or software) that shall remain the personal proprietary property of Carrier. No devices installed, attached to real property or portable device(s) shall become a fixture of the Customer locations. Customer shall not acquire any interest, title or equity in any hardware, software, processes, and other intellectual or proprietary rights to devices that are used in connection with providing service on Customer equipment.
- 14. LIMITATION OF LIABILITY-** Under no circumstances shall Carrier be liable for any incidental, special or consequential damages, including loss of revenue, loss of use of equipment or facilities, or economic damages based on strict liability or negligence. Carrier shall be liable for damage to property, other than equipment provided under this Agreement, and to persons, to the extent that Carrier's negligent acts or omissions directly contributed to such injury or property damage. Carrier's maximum liability for any reason (except for personal injuries) shall consist of the refunding of all moneys paid by Customer to Carrier under this Agreement.
- 15. CANCELLATION-** Customer may cancel this Agreement only with Carrier's prior written consent, and upon payment of reasonable cancellation charges. Such charges shall take into account costs and expenses incurred, and purchases or contract commitments made by Carrier and all other losses due to the cancellation including a reasonable profit.
- 16. CUSTOMER TERMINATION FOR CARRIER NON-PERFORMANCE –** Customer shall have the right to terminate this Agreement for Carrier's non-performance provided Carrier fails to cure such non-performance within 30 days after having been given prior written notice of the non-performance. Upon early termination or expiration of this Agreement, Carrier shall have free access to enter Customer locations to disconnect and remove any Carrier personal proprietary property or devices as well as remove any and all Carrier-owned parts, tools and personal property. Additionally, Customer agrees to pay Carrier for all incurred but unamortized service costs performed by Carrier including overheads and a reasonable profit.
- 17. CARRIER TERMINATION –** Carrier reserves the right to discontinue its service any time payments have not been made as agreed or if alterations, additions or repairs are made to equipment during the term of this Agreement by others without prior agreement between Customer and Carrier.
- 18. CLAIMS-** Any suits arising from the performance or nonperformance of this Agreement, whether based upon contract, negligence, and strict liability or otherwise, shall be brought within one (1) year from the date the claim arose.
- 19. GOVERNMENT PROCUREMENTS-** The components, equipment and services provided by Carrier are "commercial items" as defined in Section 2.101 of the Federal Acquisition Regulations ("FAR"), and the prices of such components, equipment and services are based on Carrier's commercial pricing policies and practices (which do not consider any special requirements of U.S. Government cost principles, FAR Part 31, or any similar procurement regulations). As such, Carrier will not agree to provide or certify cost or pricing data, nor will Carrier agree to comply with the Cost Accounting Standards (CAS). In addition, no federal government procurement regulations, such as FARs or DFARS, shall apply to this Agreement except those regulations expressly accepted in writing by Carrier.
- 20. HAZARDOUS MATERIALS-** Carrier is not responsible for the identification, detection, abatement, encapsulating or removal of asbestos, products or materials containing asbestos, similar hazardous substances, or mold, fungi, mildew, or bacteria. If Carrier encounters any asbestos or other hazardous material while performing this Agreement, Carrier may suspend its work and remove its employees from the project, until such material and any hazards associated with it are abated. The time for Carrier's performance shall be extended accordingly, and Carrier shall be compensated for the delay.
- 21. WASTE DISPOSAL -** Customer is wholly responsible for the removal and proper disposal of waste oil, refrigerant and any other material generated during the term of this Agreement.
- 22. SUPERSEDE, ASSIGNMENT and MODIFICATION-** This Agreement contains the complete and exclusive statement of the agreement between the parties and supersedes all previous or contemporaneous, oral or written, statements. Customer may assign this Agreement only with Carrier's prior written consent. No modification to this Agreement shall be binding unless in writing and signed by both parties.
- 23. FOR WORK BEING PERFORMED IN CALIFORNIA:** Contractors are required by law to be licensed and regulated by the Contractors' State License Board which has jurisdiction to investigate complaints against contractors if a complaint regarding a patent act or omission is filed within four years of the date of the alleged violation. A complaint regarding a latent act or omission pertaining to structural defects must be filed within 10 years of the date of the alleged violation. Any questions concerning a contractor may be referred to the Registrar, Contractors' State License Board, P.O. Box 26000, Sacramento, California 95826.