

**AVANT GARDE ACADEMY  
K8 OF OSCEOLA**  
(A CHARTER SCHOOL UNDER AVANT  
GARDE ACADEMY, INC.)

A Charter School and Component Unit of the District  
School Board of Osceola County, Florida

INDEPENDENT AUDITOR'S REPORT

*for the fiscal year ended JUNE 30, 2018*

***King & Walker, CPAs, PL***

---

*Certified Public Accountants*

**THIS PAGE IS INTENTIONALLY BLANK.**

**AVANT GARDE ACADEMY K8 OF OSCEOLA**  
(A CHARTER SCHOOL UNDER AVANT GARDE ACADEMY, INC.)

**TABLE OF CONTENTS**

	<b>PAGE NO.</b>
<b>FINANCIAL SECTION</b>	
Independent Auditor’s Report	1
Management’s Discussion and Analysis – (Unaudited)	3
Basic Financial Statements	
<i>Government-Wide Financial Statements:</i>	
Statement of Net Position	8
Statement of Activities	9
<i>Fund Financial Statements:</i>	
Balance Sheet – Governmental Funds	10
Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Position	11
Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds	12
Reconciliation of the Governmental Funds Statement of Revenues, Expenditures, and Changes in Fund Balances to the Statement of Activities	13
Notes to Financial Statements	14
Other Required Supplementary Information	
Budgetary Comparison Schedule – General Fund and Major Special Revenue Fund - (Unaudited)	24
Note to Required Supplementary Information	25
<b>COMPLIANCE AND INTERNAL CONTROL</b>	
Independent Auditor’s Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with <i>Governmental Auditing Standards</i>	26
Management Letter as required by Rules of the Florida Auditor General, Chapter 10.850, Florida Statutes, <i>Charter School Audits</i>	28
Current Year Findings and Management’s Response	30

## **Independent Auditor's Report**

To the Board of Directors of the Avant Garde Academy K8 of Osceola,  
(A charter school under Avant Garde Academy, Inc.)  
a Charter School and Component Unit of the  
District School Board of Osceola County, Florida

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Avant Garde Academy K8 of Osceola ("School"), a charter school under Avant Garde Academy, Inc. and component unit of the District School Board of Osceola County, Florida, as of and for the year ended June 30, 2018, and the related notes to the financial statements, which collectively comprise the School's basic financial statements as listed in the table of contents.

#### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### ***Auditor's Responsibility***

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Governmental Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the School's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### ***Opinions***

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of Avant Garde Academy K8 of Osceola, as of June 30, 2018, and the respective changes in financial position thereof for the year ended in accordance with accounting principles generally accepted in the United States of America.

### ***Emphasis of Matter***

As described in Note 1, the accompanying financial statements referred to above present only the financial position of Avant Garde Academy K8 of Osceola at June 30, 2018, and the respective changes in financial position for the year then ended, and is not intended to be a complete presentation of Avant Garde Academy, Inc. These financial statements do not purport to and do not present fairly the financial position of Avant Garde Academy, Inc. as of June 30, 2018 and its changes in financial position for the year then ended in conformity with accounting principles generally accepted in the United States of America.

### ***Other Matters***

#### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, the Budgetary Comparison Schedule, and Note to Required Supplementary Information, as shown in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historic context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### ***Other Reporting Required by Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated October 2, 2018 on our consideration of Avant Garde Academy K8 of Osceola's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Avant Garde Academy K8 of Osceola's internal control over financial reporting and compliance.

Respectfully submitted,



October 2, 2018  
Tampa, Florida

# **AVANT GARDE ACADEMY K8 OF OSCEOLA**

(A CHARTER SCHOOL UNDER AVANT GARDE ACADEMY, INC.)

*A Charter School and Component Unit of the District School Board of Osceola County, Florida*

## **MANAGEMENT'S DISCUSSION AND ANALYSIS - (Unaudited)**

---

The Management's Discussion and Analysis (MD&A) section of the annual financial report of the Avant Garde Academy K8 of Osceola ("School") provides an overview of the School's activities for the fiscal year ended June 30, 2018.

Because the information contained in the MD&A is intended to highlight significant transactions, events, and conditions, it should be considered in conjunction with the School's financial statements and notes to financial statements, as listed in the table of contents.

### **FINANCIAL HIGHLIGHTS**

- For the fiscal year ended June 30, 2018, the School's expenses exceeded revenues as shown on the School's statement of activities by \$437,500.
- As shown on the statement of net position, the School reported a total deficit net position balance of \$209,444.

### **OVERVIEW OF THE FINANCIAL STATEMENTS**

The basic financial statements consist of three components:

- ✓ Government-wide financial statements
- ✓ Fund financial statements
- ✓ Notes to financial statements

### **Government-Wide Financial Statements**

The government-wide financial statements provide both short-term and long-term information about the School's overall financial condition in a manner similar to those of a private-sector business. The statements include a statement of net position and a statement of activities that are designed to provide consolidated financial information about the governmental activities of the School presented on the accrual basis of accounting. The statement of net position provides information about the government's financial position, its assets and liabilities, using an economic resources measurement focus. The difference between the assets and liabilities, the net position, is a measure of the financial health of the School. The statement of activities presents information about the change in the School's net position and the results of operations, during the fiscal year. An increase or decrease in net position is an indication of whether the School's financial health is improving or deteriorating. To assess the overall financial position of the School, one needs to consider additional non-financial factors such as changes in the School student base funding level.

# **AVANT GARDE ACADEMY K8 OF OSCEOLA**

(A CHARTER SCHOOL UNDER AVANT GARDE ACADEMY, INC.)

*A Charter School and Component Unit of the District School Board of Osceola County, Florida*

## **MANAGEMENT'S DISCUSSION AND ANALYSIS - (Unaudited)**

---

### **Fund Financial Statements**

Fund financial statements are one of the components of the basic financial statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Fund financial statements provide more detailed information about the School's financial activities, focusing on its most significant funds rather than fund types. This is in contrast to the entity-wide perspective contained in the government-wide financial statements.

Governmental Funds - Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, the governmental funds utilize a spendable financial resources measurement focus rather than the economic resources measurement focus found in the government-wide financial statements. The financial resources measurement focus allows the governmental fund financial statements to provide information on near-term inflows and outflows of spendable resources as well as balances of spendable resources available at the end of the fiscal year.

The governmental financial fund statements provide a detailed short-term view that may be used to evaluate the School's near-term financing requirements. This short-term view is useful when compared to the long-term view presented as governmental activities in the government-wide financial statements. To facilitate this comparison, both the governmental funds balance sheet and the governmental funds statement of revenues, expenditures, and changes in fund balances provide a reconciliation of governmental funds to governmental activities.

The governmental funds balance sheet and statement of revenues, expenditures, and changes in fund balances provide detailed information about the School's most significant funds. The School operates three funds; a General Fund, a Special Revenue Fund, and a Capital Projects Fund. The School has elected to show each fund as a major fund.

The School adopts an annual budget for its governmental funds. A budgetary comparison schedule, as required, has been provided for the General Fund and Major Special Revenue Fund to demonstrate compliance with the budget.

### **Notes to Financial Statements**

The notes provide additional information that is essential for a full understanding of the data provided in the government-wide and fund financial statements.

**AVANT GARDE ACADEMY K8 OF OSCEOLA**  
 (A CHARTER SCHOOL UNDER AVANT GARDE ACADEMY, INC.)  
*A Charter School and Component Unit of the District School Board of Osceola County, Florida*  
**MANAGEMENT'S DISCUSSION AND ANALYSIS - (Unaudited)**

---

**GOVERNMENT-WIDE FINANCIAL ANALYSIS**

The following is a summary of the School's current year and prior year net position:

	<b>Net Position, End of Year</b>		
	<u>Governmental Activities</u>		
	<u>6-30-17</u>	<u>6-30-18</u>	<u>Increase (Decrease)</u>
<b>ASSETS</b>			
Current and Other Assets	\$ 146,068	\$ 320,445	\$ 174,377
Non-current Assets	288,000	140,035	(147,965)
Capital Assets, net	<u>118,021</u>	<u>79,791</u>	<u>(38,230)</u>
Total Assets	<u>552,089</u>	<u>540,271</u>	<u>(11,818)</u>
<b>LIABILITIES</b>			
Current Liabilities	<u>324,033</u>	<u>749,715</u>	<u>425,682</u>
Total Liabilities	<u>324,033</u>	<u>749,715</u>	<u>425,682</u>
<b>NET POSITION</b>			
Net Investment in Capital Assets	118,021	79,791	(38,230)
Unrestricted	<u>110,035</u>	<u>(289,235)</u>	<u>(399,270)</u>
Total Net Position	<u>\$ 228,056</u>	<u>\$ (209,444)</u>	<u>\$ (437,500)</u>

Current assets of the School primarily consist of cash and cash equivalents, amounts due from other agency, and deposits receivable. Liabilities consist of salaries and benefits payable, accounts payable, and a short-term loan payable. The School reported a total deficit net position balance of 209,444 for the 2017-18 fiscal year.

**AVANT GARDE ACADEMY K8 OF OSCEOLA**  
(A CHARTER SCHOOL UNDER AVANT GARDE ACADEMY, INC.)  
*A Charter School and Component Unit of the District School Board of Osceola County, Florida*  
**MANAGEMENT'S DISCUSSION AND ANALYSIS - (Unaudited)**

---

The following is a summary of the School's net position for the current year and prior year:

	<b>Operating Results for the Year</b>		
	<u>Governmental Activities</u>		
	<u>6-30-17</u>	<u>6-30-18</u>	<u>Increase (Decrease)</u>
<b>Revenues:</b>			
Federal Through State and Local	\$ 259,664	\$ 102,522	\$ (157,142)
State Sources	2,339,531	2,055,999	(283,532)
Local and Other	358,605	111,718	(246,887)
Debt Forgiveness	165,142	-	(165,142)
Total Revenues	<u>3,122,942</u>	<u>2,270,239</u>	<u>(852,703)</u>
<b>Expenses:</b>			
Instruction	1,490,493	1,411,471	(79,022)
Instructional Staff Training	31,500	-	(31,500)
Board of Education	37,896	23,752	(14,144)
General Administration	86,706	85,207	(1,499)
School Administration	379,028	330,788	(48,240)
Fiscal Services	295,825	59,750	(236,075)
Food Services	1,164	-	(1,164)
Student Transportation	138,280	134,732	(3,548)
Operation of Plant	437,049	600,747	163,698
Maintenance of Plant	31,128	23,062	(8,066)
Unallocated Depreciation	36,918	38,230	1,312
Total Expenses	<u>2,965,987</u>	<u>2,707,739</u>	<u>(258,248)</u>
<b>Increase/(Decrease) in Net Position</b>	<u>\$ 156,955</u>	<u>\$ (437,500)</u>	<u>\$ (594,455)</u>

The largest revenue source for the School is the State of Florida (90%). Revenues from State sources for current operations are primarily received through the Florida Education Finance Program (FEFP) funding formula. The FEFP formula utilizes student enrollment data to determine the funds available for the School. The School also received Federal funding (4%) for the Title I revenue.

The largest concentration of expenses was for Instruction which represents 52% of total expenditures.

**AVANT GARDE ACADEMY K8 OF OSCEOLA**  
(A CHARTER SCHOOL UNDER AVANT GARDE ACADEMY, INC.)  
*A Charter School and Component Unit of the District School Board of Osceola County, Florida*  
**MANAGEMENT'S DISCUSSION AND ANALYSIS - (Unaudited)**

---

**FINANCIAL ANALYSIS OF THE SCHOOL'S FUNDS**

**Governmental Funds**

As the School completed the year, its governmental funds reported a combined deficit fund balance of \$429,270.

**BUDGETARY HIGHLIGHTS**

The general fund budget for the fiscal year ended June 30, 2018, was developed based on the School's anticipated revenues and expenditures and the expected student population for the school year. Over the course of the year, the school revised its general fund budget several times. Refer to the Budgetary Comparison Schedule for additional information.

**CAPITAL ASSETS**

The School's investment in capital assets for its governmental activities as of June 30, 2018, amounts to \$79,791 (net of accumulated depreciation). This investment in capital assets includes furniture, fixtures, and equipment, computer equipment and software. Additional information regarding the School's capital assets can be found in a subsequent note to the financial statements.

**REQUESTS FOR INFORMATION**

This financial report is designed to provide a general overview of the Avant Garde Academy K8 of Osceola's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Director, Avant Garde Academy K8 of Osceola, 3540 Pleasanthill Rd, Kissimmee, FL 34746.

**AVANT GARDE ACADEMY K8 OF OSCEOLA  
(A CHARTER SCHOOL UNDER AVANT GARDE ACADEMY, INC.)  
A CHARTER SCHOOL AND COMPONENT UNIT OF THE  
DISTRICT SCHOOL BOARD OF OSCEOLA, FLORIDA**

**STATEMENT OF NET POSITION**

*June 30, 2018*

	<u>Governmental Activities</u>
<b>ASSETS</b>	
Cash & Cash Equivalents	\$ 294,283
Deposits Receivable	20,833
Due From Other Agency	4,685
Prepaid Expenses	644
Non-Current Assets:	
Pledge Receivable	140,035
Capital Assets:	
Furniture, Fixtures, and Equipment, Net	25,931
Computer Equipment, Net	47,681
Software, Net	6,179
Total Capital Assets, Net	<u>79,791</u>
<b>TOTAL ASSETS</b>	<u><b>540,271</b></u>
<b>LIABILITIES</b>	
Salaries and Benefits Payable	118,876
Accounts Payable	315,729
Short-Term Loan Payable	315,110
<b>TOTAL LIABILITIES</b>	<u><b>749,715</b></u>
<b>NET POSITION</b>	
Net Investment in Capital Assets	79,791
Unrestricted	<u>(289,235)</u>
<b>TOTAL NET POSITION</b>	<u><b>\$ (209,444)</b></u>

The accompanying notes to the financial statements are an integral part of this statement.

**AVANT GARDE ACADEMY K8 OF OSCEOLA  
(A CHARTER SCHOOL UNDER AVANT GARDE ACADEMY, INC.)  
A CHARTER SCHOOL AND COMPONENT UNIT OF THE  
DISTRICT SCHOOL BOARD OF OSCEOLA, FLORIDA**

**STATEMENT OF ACTIVITIES  
For the Fiscal Year Ended June 30, 2018**

	Expenses	Program Revenues			Net (Expenses) Revenue and Changes in Net Position
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities
Governmental Activities:					
Instruction	\$ 1,411,471	\$ -	\$ 102,522	\$ -	\$ (1,308,949)
Board of Education	23,752				(23,752)
General Administration	85,207				(85,207)
School Administration	330,788				(330,788)
Fiscal Services	59,750				(59,750)
Student Transportation	134,732				(134,732)
Operation of Plant	600,747			68,701	(532,046)
Maintenance of Plant	23,062				(23,062)
Unallocated Depreciation	38,230				(38,230)
Total Governmental Activities	\$ 2,707,739	\$ -	\$ 102,522	\$ 68,701	(2,536,516)
General Revenues:					
State Sources					1,987,298
Local and Other					111,718
Total General Revenues					2,099,016
Change in Net Position					(437,500)
Net Position - July 1, 2017					228,056
Net Position - June 30, 2018					\$ (209,444)

The accompanying notes to the financial statements are an integral part of this statement.

**AVANT GARDE ACADEMY K8 OF OSCEOLA**  
**(A CHARTER SCHOOL UNDER AVANT GARDE ACADEMY, INC.)**  
**A CHARTER SCHOOL AND COMPONENT UNIT OF THE**  
**DISTRICT SCHOOL BOARD OF OSCEOLA, FLORIDA**

**BALANCE SHEET - GOVERNMENTAL FUNDS**  
*June 30, 2018*

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Capital Projects Fund</u>	<u>Total Governmental Funds</u>
<b>ASSETS</b>				
Cash & Cash Equivalents	\$ 294,283	\$ -	\$ -	\$ 294,283
Due From Other Funds	4,685			4,685
Deposits Receivable	20,833			20,833
Due From Other Agency			4,685	4,685
Prepaid Expenses	644			644
Total Assets	<u>\$ 320,445</u>	<u>\$ -</u>	<u>\$ 4,685</u>	<u>\$ 325,130</u>
<b>LIABILITIES</b>				
Salaries and Benefits Payable	\$ 118,876	\$ -	\$ -	\$ 118,876
Due To Other Funds			4,685	4,685
Accounts Payable	315,729			315,729
Short-Term Loan Payable	315,110			315,110
Total Liabilities	<u>749,715</u>	<u>-</u>	<u>4,685</u>	<u>754,400</u>
<b>FUND BALANCES</b>				
Nonspendable	21,477	-	-	21,477
Unassigned	(450,747)	-	-	(450,747)
Total Fund Balances	<u>(429,270)</u>	<u>-</u>	<u>-</u>	<u>(429,270)</u>
Total Liabilities and Fund Balances	<u>\$ 320,445</u>	<u>\$ -</u>	<u>\$ 4,685</u>	<u>\$ 325,130</u>

The accompanying notes to the financial statements are an integral part of this statement.

**AVANT GARDE ACADEMY K8 OF OSCEOLA  
(A CHARTER SCHOOL UNDER AVANT GARDE ACADEMY, INC.)  
A CHARTER SCHOOL AND COMPONENT UNIT OF THE  
DISTRICT SCHOOL BOARD OF OSCEOLA, FLORIDA**

**RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET  
TO THE STATEMENT OF NET POSITION**

*June 30, 2018*

<b>Total Fund Balances - Governmental Funds</b>	\$ (429,270)
Amounts reported for governmental activities in the statement of net position are different because:	
Capital assets, net of accumulated depreciation, used in governmental activities are not financial resources and therefore, are not reported as assets in governmental funds.	79,791
Non-current assets do not represent current financial resources and, therefore, are not reported in the governmental funds.	<u>140,035</u>
<b>Total Net Position - Governmental Activities</b>	<u><u>\$ (209,444)</u></u>

The accompanying notes to financial statements are an integral part of this statement.

**AVANT GARDE ACADEMY K8 OF OSCEOLA  
(A CHARTER SCHOOL UNDER AVANT GARDE ACADEMY, INC.)  
A CHARTER SCHOOL AND COMPONENT UNIT OF THE  
DISTRICT SCHOOL BOARD OF OSCEOLA, FLORIDA**

**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES  
IN FUND BALANCES - GOVERNMENTAL FUNDS**

*For the Fiscal Year Ended June 30, 2018*

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Capital Projects Fund</u>	<u>Total Governmental Funds</u>
<b>Revenues</b>				
Intergovernmental:				
Federal Through State and Local	\$ -	\$ 102,522	\$ -	\$ 102,522
State Sources	1,987,298		68,701	2,055,999
Local and Other	250,628		9,055	259,683
Total Revenues	<u>2,237,926</u>	<u>102,522</u>	<u>77,756</u>	<u>2,418,204</u>
<b>Expenditures</b>				
Current - Education:				
Instruction	1,308,949	102,522		1,411,471
Board of Education	23,752			23,752
General Administration	85,207			85,207
School Administration	330,788			330,788
Fiscal Services	59,750			59,750
Student Transportation	134,732			134,732
Operation of Plant	522,991		77,756	600,747
Maintenance of Plant	23,062			23,062
Total Expenditures	<u>2,489,231</u>	<u>102,522</u>	<u>77,756</u>	<u>2,669,509</u>
Net Change in Fund Balances	(251,305)	-	-	(251,305)
Fund Balances, July 1, 2017	<u>(177,965)</u>	<u>-</u>	<u>-</u>	<u>(177,965)</u>
Fund Balances, June 30, 2018	<u>\$ (429,270)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (429,270)</u>

The accompanying notes to financial statements are an integral part of this statement.

**AVANT GARDE ACADEMY K8 OF OSCEOLA  
(A CHARTER SCHOOL UNDER AVANT GARDE ACADEMY, INC.)  
A CHARTER SCHOOL AND COMPONENT UNIT OF THE  
DISTRICT SCHOOL BOARD OF OSCEOLA, FLORIDA**

**RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF  
REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES  
TO THE STATEMENT OF ACTIVITIES  
*For the Fiscal Year Ended June 30, 2018***

<b>Net Change in Fund Balances - Governmental Funds</b>	<b>\$ (251,305)</b>
---	---------------------

Amounts reported for governmental activities in the statement of activities are different because:

Capital outlays are reported in governmental funds as expenditures.

However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense.

This is the amount of depreciation expense (\$38,230) in excess of capital outlays (\$0) in the current period.

(38,230)

Revenues in the statement of revenues, expenditures, and changes in in fund balances that do provide current financial resources.

This revenue was recognized on the statement of activities in prior years.

(147,965)

<b>Change in Net Position - Governmental Activities</b>	<b><u><u>\$ (437,500)</u></u></b>
---	-----------------------------------

The accompanying notes to the financial statements are an integral part of this statement.

**AVANT GARDE ACADEMY K8 OF OSCEOLA  
(A CHARTER SCHOOL UNDER AVANT GARDE ACADEMY, INC.)**

*A Charter School and Component Unit of the District School Board of Osceola County, Florida*

**NOTES TO FINANCIAL STATEMENTS**

**June 30, 2018**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

➤ **Reporting Entity**

The Avant Garde Academy K8 of Osceola (“School”), a charter school under Avant Garde Academy, Inc., is a component of the District School Board of Osceola County, Florida (“District”). The School’s charter is held by Avant Garde Academy, Inc., a not-for-profit corporation organized pursuant to Chapter 617, Florida Statutes, the Florida Not-For-Profit Corporation Act. The governing body of the School is the not-for-profit corporation Board of Directors, which is comprised of not less than three members.

The basic financial statements of the School present only the balances, activity and disclosures related to the School. They do not purport to, and do not, present fairly the financial position of Avant Garde Academy, Inc. as of June 30, 2018, and its changes in financial position or budgetary comparisons, where applicable, for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The general operating authority of the School is contained in Section 1002.33, Florida Statutes. The School operates under a charter of the sponsoring school district, the Osceola County School Board, Florida, (“District”). The current charter is effective until June 30, 2019, and is subject to annual review and may be renewed by mutual agreement between the School and the District. At the end of the term of the charter, the District may choose not to renew the charter under grounds specified in the charter. During the term of the charter, the District may also terminate the charter if good cause is shown. In the event of termination of the charter, the District shall assume operation of the School. The School is considered a component unit of the District; therefore, for financial reporting purposes, the School is required to follow generally accepted accounting principles applicable to state and local governmental units.

Criteria for determining if other entities are potential component units which should be reported within the School's basic financial statements are identified and described in the Governmental Accounting Standards Board's (GASB) *Codification of Governmental Accounting and Financial Reporting Standards*, Sections 2100 and 2600. The application of these criteria provides for identification of any entities for which the School is financially accountable and other organizations for which the nature and significance of their relationship with the School are such that exclusion would cause the School's basic financial statements to be misleading or incomplete. Based on these criteria, no component units are included within the reporting entity of the School.

➤ **Basis of Presentation**

Government-wide Financial Statements - Government-wide financial statements, including the statement of Net Position and the statement of activities, present information about the School as a whole.

**NOTES TO FINANCIAL STATEMENTS**

**June 30, 2018**

Government-wide financial statements are prepared using the economic resources measurement focus. The statement of activities presents a comparison between direct expenses and program revenues for each function or program of the School's governmental activities. Direct expenses are those that are specifically associated with a service, program, or department and are thereby clearly identifiable to a particular function.

Program revenues include charges paid by the recipient of the goods or services offered by the program and grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues are presented as general revenues. The comparison of direct expenses with program revenues identifies the extent to which each governmental function is self-financing or draws from the general revenues of the School.

Fund Financial Statements - Fund financial statements report detailed information about the School in the governmental funds. The focus of governmental fund financial statements is on major funds rather than reporting funds by type. Each major fund is reported in a separate column. Because the focus of governmental fund financial statements differs from the focus of government-wide financial statements, reconciliation is presented with each of the governmental fund financial statements.

The School's major governmental funds are as follows:

- General Fund – to account for all financial resources not required to be accounted for in another fund, and for certain revenues from the State that are legally restricted to be expended for specific current operating purposes.
- Special Revenue Fund - to account for certain Federal grant program resources.
- Capital Projects Fund: to account for all resources for the acquisition of capital and related items purchased by the School with restricted capital outlay funds.

➤ **Basis of Accounting**

Basis of accounting refers to when revenues and expenditures, or expenses, are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

The government-wide financial statements are prepared using the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when a liability is incurred, regardless of the timing of the related cash flows. Revenues from grants, entitlements, and donations are recognized in the fiscal year in which all eligibility requirements imposed by the provider have been satisfied.

**AVANT GARDE ACADEMY K8 OF OSCEOLA  
(A CHARTER SCHOOL UNDER AVANT GARDE ACADEMY, INC.)**

*A Charter School and Component Unit of the District School Board of Osceola County, Florida*

**NOTES TO FINANCIAL STATEMENTS**

**June 30, 2018**

Governmental fund financial statements are prepared using the modified accrual basis of accounting. Revenues, except for certain grant revenues, are recognized when they become measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. The School considers revenues to be available if they are collected within 60 days of the end of the current fiscal year. When grant terms provide that the expenditure of resources is the prime factor for determining eligibility for Federal, State, and other grant resources, revenue is recognized at the time the expenditure is made. Under the modified accrual basis of accounting, expenditures are generally recognized when the related fund liability is incurred, except for principal and interest on long-term debt, claims and judgments, and compensated absences, which are recognized when due. Allocations of cost, such as depreciation, are not recognized in governmental funds.

➤ **Cash and Cash Equivalents**

Cash deposits consist of demand deposits with a financial institution. Deposits on hand at financial institutions are insured by the Federal Deposit Insurance Company up to \$250,000.

➤ **Capital Assets**

Expenditures for capital assets acquired or constructed for general School purposes are reported in the governmental fund that financed the acquisition or construction. The capital assets so acquired are reported at cost in the government-wide statement of net position but are not reported in the governmental fund financial statements. Capital assets are defined by the School as those costing more than \$750. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated assets are recorded at fair value at the date of donation.

Capital assets are depreciated using the straight-line method over the following estimated useful lives:

<u>Description</u>	<u>Estimated Lives</u>
Furniture, Fixtures and Equipment	5 years
Computer Equipment	3 - 5 years
Software	3 years

➤ **Long-term Debt**

Long-term obligations that will be financed by resources to be received in the future by the general fund are reported in the government-wide financial statements, not in the general fund. Current-year information relative to changes in long-term debt is described in subsequent notes.

➤ **Deferred Outflows/Inflows of Resources**

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial

**NOTES TO FINANCIAL STATEMENTS**  
**June 30, 2018**

statement element, *deferred outflows of resources*, represents a consumption of net position that applies to a future period(s) and so will *not* be recognized as an outflow of resources (expense/expenditure) until then. The School does not have any items that qualify for reporting in this category.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that applies to a future period(s) and so will *not* be recognized as an inflow of resources (revenue) until then. The School does not have any items that qualify for reporting in this category.

➤ **Net Position and Fund Balance Classification**

*Government-wide Financial Statements*

Net Position are classified and reported in three components:

- Net Investment in Capital Assets – consists of capital assets, net of accumulated depreciation, and reduced by the outstanding balances of any borrowings that are attributed to the acquisition or improvement of those assets.
- Restricted Net Position – consists of net position with constraints placed on their use either by external groups such as creditors, contributors, or laws or regulations of other governments.
- Unrestricted Net Position – all other net position that does not meet the definition of “restricted” or “net investment in capital assets.”

*Fund Financial Statements*

GASB Codification Section 1800.142, *Fund Balance Reporting and Governmental Fund Type Definitions*, defines the different types of fund balances that a governmental entity must use for financial reporting purposes. GASB requires the fund balance amounts to be reported within one of the following fund balance categories:

- Nonspendable – fund balance associated with inventories, prepaid expenses, long-term loans and notes receivable, and property held for resale (unless the proceeds are restricted, committed or assigned). All nonspendable fund balances at year end relate to assets that are in nonspendable form.
- Restricted – fund balance that can be spent only for the specific purposes stipulated by the constitution, external resource providers, or through enabling legislation.
- Committed – fund balance that can be used only for the specific purposes determined by a formal action of the School’s Board of Governance.

**NOTES TO FINANCIAL STATEMENTS**

**June 30, 2018**

- Assigned – fund balance that is intended to be used by the School’s management for specific purposes but does not meet the criteria to be classified as restricted or committed.
- Unassigned – fund balance that is the residual amount for the School’s general fund and includes all spendable amounts not contained in the other classifications.

➤ **Order of Fund Balance Spending Policy**

The School’s policy is to apply expenditures against nonspendable fund balance, restricted fund balance, committed fund balance, assigned fund balance, and unassigned fund balance at the end of the fiscal year. First, nonspendable fund balances are determined. Then restricted fund balances for specific purposes are determined (not including nonspendable amounts). Any remaining fund balance amounts for the non-general funds are to be classified as restricted fund balance. It is possible for the non-general funds to be classified as restricted fund balance. It is possible for the non-general funds to have negative unassigned fund balance when nonspendable amounts plus the amount of restricted fund balances for specific purposes exceed the positive fund balance for non-general fund.

➤ **Revenue Sources**

Revenues for current operations are received primarily from the District pursuant to the funding provisions included in the School’s charter. In accordance with the funding provisions of the charter and Section 1002.33(17), Florida Statutes, the School reports the number of full-time equivalent students and related data to the District.

Under provisions of Section 1011.62, Florida Statutes, the District reports the number of full-time equivalent students and related data to the Florida Department of Education (FDOE) for funding through the Florida Education Finance Program (FEFP). Funding for the School is adjusted during the year to reflect the revised calculations by the FDOE under the FEFP and the actual weighted full-time equivalent (FTE) students reported by the School during designated full-time equivalent student survey periods. The Department may also adjust subsequent fiscal period allocations based upon an audit of the School’s compliance in determining and reporting FTE and related data. Normally, such adjustments are treated as reductions or additions of revenue in the year when the adjustments are made.

The basic amount of funding through the FEFP under Section 1011.62 is the product of the (1) unweighted FTE, multiplied by (2) the cost factor for each program, multiplied by (3) the base student allocation established by the legislature. Additional funds for exceptional students who do not have a matrix of services are provided through the guaranteed allocation designated in Section 1011.62(1)(e)2., Florida Statutes. For the fiscal year ended June 30, 2018, the School reported 288.30 unweighted and 306.0256 weighted FTE.

**NOTES TO FINANCIAL STATEMENTS**

**June 30, 2018**

FEFP funding may also be adjusted as a result of subsequent FTE audits conducted by the Florida Auditor General pursuant to Section 1010.305, Florida Statutes, and Rule 6A-1.0453, Florida Administrative Code (FAC). Schools are required to maintain the following documentation for three years or until the completion of an FTE audit:

- Attendance and membership documentation (Rule 6A-1.044, FAC).
- Teacher certification documentation (Rule 6A-1.0503, FAC).
- Documentation for instructors teaching out-of-field (Rule 6A-1.0503, FAC).
- Procedural safeguards for weighted programs (Rule 6A-6.03411, FAC).
- Evaluation and planning documents for weighted programs (Section 1010.305, Florida Statutes, and Rule 6A-6.03411, FAC).

The School receives federal or state awards for the enhancement of various Education programs. This assistance is generally received based on applications submitted to and approved by various granting agencies. For federal or state awards in which a claim to these grant proceeds is based on incurring eligible expenditures, revenue is recognized to the extent that eligible expenditures have been incurred.

The School receives state funds through the District under charter school capital outlay funding pursuant to Section 1013.62, Florida Statutes. Funds are based upon a capital outlay plan submitted to the District and are to be used for lease, rent or construction of school facilities. The School also receives funding through donations and fundraising efforts, school lunch sales and local property tax collections.

The School follows the policy of applying restricted resources prior to applying unrestricted resources when an expense is incurred for purposes for which both restricted and unrestricted assets are available.

➤ **Income Taxes**

The School is exempt from Federal tax under Section 501(c)(3) of the Internal Revenue Code. Accordingly, no provision for income taxes has been included in the accompanying financial statements. Additionally, no uncertain tax positions have been made requiring disclosure in the related notes to financial statements. The School's income tax returns for the past three years are subject to examination by tax authorities and may change upon examination.

➤ **Use of Estimates**

In preparing the financial statements in conformity with generally accepted accounting principles in the United States management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities as of the date of the statement of net position and affect revenues and expenditures for the period presented. Actual results could differ from those estimates.

**AVANT GARDE ACADEMY K8 OF OSCEOLA**  
**(A CHARTER SCHOOL UNDER AVANT GARDE ACADEMY, INC.)**  
*A Charter School and Component Unit of the District School Board of Osceola County, Florida*

**NOTES TO FINANCIAL STATEMENTS**  
**June 30, 2018**

➤ **Subsequent Events**

Management has evaluated all events subsequent to the balance sheet date and through the report date, which is the date these financial statements were available to be issued. Management determined there are no subsequent events which require disclosure.

**2. CASH DEPOSITS**

*Custodial Credit Risk – Deposits.* In the case of deposits, this is the risk that in the event of a bank failure, the School’s deposits may not be returned to the School. The School does not have a custodial credit risk policy. Deposits on hand at financial institutions are insured by the Federal Deposit Insurance Company (FDIC) up to \$250,000.

**3. DUE FROM OTHER AGENCY**

Amounts Due from Other Agency included in the accompanying statement of net position and balance sheet – governmental funds consists of amounts due from the Florida Department of Education funds for Charter School Capital Outlay funds recorded in the Capital Projects Fund. This receivable is considered to be fully collectible and as such, no allowance for uncollectible accounts has been established.

**4. INTERFUND RECEIVABLES AND PAYABLES**

At June 30, 2018, the School’s Capital Projects Fund owed the General Fund \$4,685 for expenditures awaiting reimbursement from other agencies. These amounts are netted together and not reported in the statement of net position.

**5. CHANGES IN CAPITAL ASSETS**

Changes in capital assets are presented in the table below.

	Beginning Balance	Additions	Deletions	Ending Balance
<u>Governmental Activities:</u>				
Furniture, Fixtures and Equipment	\$ 43,219	\$ -	\$ -	\$ 43,219
Computer Equipment	88,193	-	-	88,193
Software	28,964	-	-	28,964
Total Capital Assets Being Depreciated	160,376	-	-	160,376
Less Accumulated Depreciation for:				
Furniture, Fixtures and Equipment	(8,644)	(8,644)	-	(17,288)
Computer Equipment	(20,580)	(19,932)	-	(40,512)
Software	(13,131)	(9,654)	-	(22,785)
Total Accumulated Depreciation	(42,355)	(38,230)	-	(80,585)
Governmental Activities Capital Assets, net	\$ 118,021	\$ (38,230)	\$ -	\$ 79,791

All depreciation expense was shown as unallocated on the Statement of Activities.

**AVANT GARDE ACADEMY K8 OF OSCEOLA  
(A CHARTER SCHOOL UNDER AVANT GARDE ACADEMY, INC.)**

*A Charter School and Component Unit of the District School Board of Osceola County, Florida*

**NOTES TO FINANCIAL STATEMENTS**

**June 30, 2018**

**6. ACCOUNTS PAYABLE – RELATED PARTY**

Included within the accounts payable, the School reported a payable of \$142,861 owed to the Avant Garde Academy of Osceola, a charter held by the same charter-holder, for expenditures paid by Avant Garde Academy of Osceola on behalf of Avant Garde Academy K8 of Osceola.

**7. SHORT-TERM LOAN PAYABLE**

The School entered into a factoring agreement with Charter Asset Management Fund, LP on June 15, 2018 to assist in financing its current operations. An administrative fee and interest of approximately 4.8% will be charged for each purchased account and is due and payable upon the purchase of the applicable account. The outstanding balance as of June 30, 2018 totaled \$315,110.

**8. DEFICIT FUND BALANCE AND DEFICIT NET POSITION BALANCE**

The School reported a deficit fund balance in its General Fund of \$429,270 and a total deficit net position balance of \$209,444 at June 30, 2018. Management expects to receive a pledge of \$140,035, recorded in the statement of net position and statement of activities, during the 2018-19 fiscal year, and the periodic monitoring of expenses throughout the new school year to alleviate the deficit balances by the end of the 2018-19 fiscal year.

**9. SCHEDULE OF STATE REVENUE SOURCES**

The following is a schedule of the School’s State revenue:

Source	Amount
Florida Education Finance Program	\$ 1,253,966
Class Size Reduction	316,787
Transportation	79,373
Discretionary Local Effort	74,449
Charter School Capital Outlay	68,701
Discretionary Millage	64,629
Supplementary Academic Instruction	63,008
ESE Guaranteed Allocation	48,075
School Recognition	33,718
Instructional Materials	25,200
Reading Allocation	12,331
Digital Classroom Allocation	6,671
Safe Schools	4,801
Florida Teachers Classroom Assistance Program	3,793
Discretionary Lottery	497
Total State Revenue	\$ 2,055,999

As provided in the charter school contract, the District has charged the School an administrative fee totaling \$85,207.

**AVANT GARDE ACADEMY K8 OF OSCEOLA**  
**(A CHARTER SCHOOL UNDER AVANT GARDE ACADEMY, INC.)**  
*A Charter School and Component Unit of the District School Board of Osceola County, Florida*

**NOTES TO FINANCIAL STATEMENTS**  
**June 30, 2018**

**10. OPERATING AGREEMENT**

The School entered into a management agreement for the period June 8, 2015 to June 30, 2030 with LBS Services, Inc. (“Company”). The Company will manage and operate the School during the term of the agreement. An annual fee of 11% of the gross operating revenue less the School’s administrative fee is to be paid in monthly installments. The contract calls for the Company to be responsible for the management, operation, administration, and Educational Program at the School. The Company agreed to waive all management fees for the fiscal year ended June 30, 2018.

**11. RISK MANAGEMENT PROGRAMS**

The School is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; and natural disasters for which the School carries commercial insurance. There have been no significant reductions in insurance coverage and settlement amounts have not exceeded insurance coverage for the current year or the three prior years.

**12. FACILITY LEASE**

Avant Garde Academy, Inc., the School’s charter-holder, entered into a lease agreement with MRBK, LLC for its educational facility through September 30, 2037. Rent expense charged to operations for the year ended June 30, 2018 totaled \$465,788.

The total future minimum payments for the years ended June 30, are as follows:

Fiscal Year Ending June 30:	Facilities
2019	\$ 660,000
2020	710,500
2021	724,710
2022	739,204
2023	753,988
2024-2028	4,002,261
2029-2033	4,418,819
2034-2038	4,113,908
Total	<u><u>\$ 16,123,390</u></u>

**NOTES TO FINANCIAL STATEMENTS**  
**June 30, 2018**

**13. COMMITMENTS AND CONTINGENT LIABILITIES**

The School participates in state grant programs, which are governed by various rules and regulations of the grantor agencies. Costs charged to the respective grant programs are subject to audit and adjustment by the grantor agencies, therefore, to the extent that the School has not complied with the rules and regulations governing the grants, refunds of any money received may be required and the collectability of any related receivables at June 30, 2018, may be impaired. In the opinion of the School, there are no significant liabilities relating to compliance with the rules and regulations governing the respective grants; therefore, no provision has been recorded in the accompanying financial statements for such contingencies.

**14. FUNDING AND CREDIT CONCENTRATIONS**

The School receives substantially all of its support and revenue from federal, state and local funding sources, passed through the District, in the form of performance and budget based contracts. Continuing operation of the School is greatly dependent upon the continued support of these governmental agencies.

**15. LEGAL MATTERS**

In the normal course of conducting its operations, the School occasionally becomes party to various legal actions and proceedings. The School has no legal actions or pending proceedings in progress.

**AVANT GARDE ACADEMY K8 OF OSCEOLA**  
**(A CHARTER SCHOOL UNDER AVANT GARDE ACADEMY, INC.)**  
**A CHARTER SCHOOL AND COMPONENT UNIT OF THE DISTRICT SCHOOL BOARD OF OSCEOLA, FLORIDA**

**REQUIRED SUPPLEMENTARY INFORMATION**  
**BUDGETARY COMPARISON SCHEDULE - GENERAL FUND AND MAJOR SPECIAL REVENUE FUND- (UNAUDITED)**  
*For the Fiscal Year Ended June 30, 2018*

	General Fund				Major Special Revenue Fund			
	Original Budget	Final Budget	Actual	Variance with Final Budget - Positive (Negative)	Original Budget	Final Budget	Actual	Variance with Final Budget - Positive (Negative)
<b>Revenues:</b>								
Intergovernmental:								
Federal Through State and Local	\$ -	\$ -	\$ -	\$ -	\$ 117,500	\$ 135,511	\$ 102,522	\$ (32,989)
State Sources	2,786,090	1,983,938	1,987,298	3,360	-	-	-	-
Local and Other	215,294	288,000	250,628	(37,372)	-	-	-	-
<b>Total Revenues</b>	<b>3,001,384</b>	<b>2,271,938</b>	<b>2,237,926</b>	<b>(34,012)</b>	<b>117,500</b>	<b>135,511</b>	<b>102,522</b>	<b>(32,989)</b>
<b>Expenditures:</b>								
Current - Education:								
Instruction	1,375,569	852,375	1,308,949	(456,574)	117,500	135,511	102,522	32,989
Instructional Staff Training	-	1,390	-	1,390	-	-	-	-
Board of Education	37,896	11,780	23,752	(11,972)	-	-	-	-
General Administration	91,056	-	85,207	(85,207)	-	-	-	-
School Administration	367,328	419,262	330,788	88,474	-	-	-	-
Fiscal Services	295,328	117,443	59,750	57,693	-	-	-	-
Food Services	1,164	-	-	-	-	-	-	-
Student Transportation	100,000	112,000	134,732	(22,732)	-	-	-	-
Operation of Plant	589,241	532,267	522,991	9,276	-	-	-	-
Maintenance of Plant	24,989	15,210	23,062	(7,852)	-	-	-	-
<b>Total Expenditures</b>	<b>2,882,571</b>	<b>2,061,727</b>	<b>2,489,231</b>	<b>(427,504)</b>	<b>117,500</b>	<b>135,511</b>	<b>102,522</b>	<b>32,989</b>
Net Change in Fund Balances	118,813	210,211	(251,305)	(461,516)	-	-	-	-
Fund Balances, July 1, 2017	(201,965)	(201,965)	(177,965)	24,000	-	-	-	-
<b>Fund Balances, June 30, 2018</b>	<b>\$ (83,152)</b>	<b>\$ 8,246</b>	<b>\$ (429,270)</b>	<b>\$ (437,516)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

See Independent Auditor's Report.

**AVANT GARDE ACADEMY K8 OF OSCEOLA**  
**(A CHARTER SCHOOL UNDER AVANT GARDE ACADEMY, INC.)**  
*A Charter School and Component Unit of the District School Board of Osceola County, Florida*

**NOTE TO REQUIRED SUPPLEMENTARY INFORMATION**  
**June 30, 2018**

**1. BUDGETARY BASIS OF ACCOUNTING**

Budgets are presented on the modified accrual basis of accounting. During the fiscal year, expenditures were controlled at the object level (e.g., salaries and benefits, purchased services, materials and supplies and capital outlay) within each activity (e.g., instruction, pupil personnel services and school administration). Budgets may be amended by resolution at any Board meeting prior to the date for the annual report.

---

**Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards***

To the Board of Directors of the Avant Garde Academy K8 of Osceola,  
(A charter school under Avant Garde Academy, Inc.)  
a Charter School and Component Unit of the  
District School Board of Osceola County, Florida

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Avant Garde Academy K8 of Osceola ("School"), a charter school under Avant Garde Academy, Inc. and component unit of the District School Board of Osceola County, Florida, as of and for the year ended June 30, 2018, and the related notes to the financial statements, which collectively comprise the School's basic financial statements, and have issued our report thereon dated October 2, 2018.

**Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the School's internal control over financial reporting ("internal control") to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, we do not express an opinion on the effectiveness of the School's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the School's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. We consider finding No. 2018-01 a material weakness and finding No. 2018-02 a significant deficiency, as shown on page 30.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the School's financial statements are free from material misstatement, we performed tests of compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We have reported other matters, Finding Nos. 2018-03 - 2018-05 on pages 31 and 32, for management's further consideration.

## **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully submitted,

A handwritten signature in black ink that reads "King & Walker, CPAs". The signature is written in a cursive, flowing style.

October 2, 2018  
Tampa, Florida

**Management Letter as Required by Rules of the Florida Auditor General,  
Chapter 10.850, Florida Statutes, *Charter School Audits***

To the Board of Directors of the Avant Garde Academy K8 of Osceola,  
(A charter school under Avant Garde Academy, Inc.)  
a Charter School and Component Unit of the  
District School Board of Osceola County, Florida

**Report on the Financial Statements**

We have audited the financial statements of the Avant Garde Academy K8 of Osceola (“School”), a charter school under Avant Garde Academy, Inc. and component unit of the District School Board of Osceola County, Florida, as of and for the fiscal year ended June 30, 2018 and have issued our report thereon dated October 2, 2018.

**Auditor’s Responsibility**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and Chapter 10.850, Rules of the Auditor General.

**Other Reports and Schedules**

We have issued our Independent Auditor's Report on Internal Control over Financial Reporting and Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with *Government Auditing Standards*. Disclosures in those reports and schedule, which are dated October 2, 2018, should be considered in conjunction with this management letter.

**Prior Audit Findings**

Section 10.854(1)(e)1., Rules of the Auditor General, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding annual financial audit report. There were no prior audit findings or recommendations.

**Official Title**

Section 10.854(1)(e)5, Rules of the Auditor General, requires the name or official title of the entity. The official title of the entity is Avant Garde Academy K8 of Osceola.

## **Financial Condition**

Sections 10.854(1)(e)2., Rules of the Auditor General, requires that we report the results of our determination as to whether or not the School has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and identification of the specific condition(s) met. In connection with our audit, we determined that the School met one of the conditions described in Section 218.503(1), Florida Statutes, as shown in Finding No. 2018-04 on page 31.

Pursuant to Sections 10.854(1)(e)6.a. and 10.855(12), Rules of the Auditor General, we applied financial condition assessment procedures for the School. It is management's responsibility to monitor the School's financial condition, and our financial condition assessment was based in part on representations made by management and the review of financial information provided by same. (See Finding No. 2018-05 on page 32)

## **Transparency**

Sections 10.854(1)(e)7. and 10.855(13), Rules of the Auditor General, require that we report the results of our determination as to whether the School maintains on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes. In connection with our audit, we determined that the School maintained on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes.

## **Other Matters**

Section 10.854(1)(e)3., Rules of the Auditor General, requires that we address in the management letter any recommendations to improve financial management. In connection with our audit, we did have such recommendations. (See Finding Nos. 2018-03 – 2018-05 on pages 31 and 32).

Section 10.854(1)(e)4., Rules of the Auditor General, requires that we address noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but which warrants the attention of those charged with governance. In connection with our audit, we did not have any such findings.

## **Purpose of this Letter**

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, the Florida Auditor General, Federal and other granting agencies, the Board of Directors, applicable management, and the District School Board of Osceola County and is not intended to be and should not be used by anyone other than these specified parties.

Respectfully submitted,

Handwritten signature of King & Walker, CPAs in black ink.

October 2, 2018  
Tampa, Florida

# AVANT GARDE ACADEMY K-8 OF OSCEOLA

(A CHARTER SCHOOL UNDER AVANT GARDE ACADEMY, INC.)

*A Charter School and Component Unit of the District School Board of Osceola County, Florida*

## CURRENT YEAR FINDINGS AND MANAGEMENT'S RESPONSE

June 30, 2018

### **Finding Number**

2018-01

**Financial Reporting** - The School is responsible for accurate financial reporting which includes detecting and preventing material misstatements in the financial statements, as well as within the underlying records. Our audit revealed several misstatements related to the following: (1) the recording of revenues and (2) the recording of payables which resulted in the necessity of audit adjustments required to be recorded in order to present the financial statements in conformity with generally accepted accounting principles. We recommend the School improve their financial accounting process to ensure the fair presentation of reported and recorded financial information.

**Management's Response** - The School has already improved its financial accounting process to ensure the fair presentation of reported and recorded financial information by consolidating all financial matters under Building Hope, including the timely and proper recording of revenues and payables submission of financial reports to the district, budgeting and financial protocols to provide consistency in all financial matters, as of July 1, 2018. The misstatements reported in the 2017-2018 school year were a direct result of the mismanagement and inaccurate information provided to the School by iSchools. The School is no longer using iSchools in this or any other capacity.

2018-02

**Disbursements** – The School made four payments to The School Store, Inc. totaling \$21,340 relating to academic consulting, attorney fees, marketing, and management fees during the 2017-18 fiscal year. We were provided invoices for three transactions and the fourth transaction was documented by an email requesting payment. These types of services generally call for a contract to set forth the specific duties and outcomes to be provided by the vendor. We requested a copy of contracts for these services; however, none were provided. Without proper documentation, we were unable to determine the appropriateness of these disbursements. We recommend the School obtain all invoices and contracts to properly document these disbursements.

**Management's Response** - The School will obtain contracts with a scope of services and accurate invoices to properly document all disbursements. The School will use the Building Hope on-line system which allows for the timely and easy to use uploads of all invoices and related documents as part of the payables approval process prior to the issuance of checks. The payments cited here were processed by iSchools. The School asked iSchools for the backup documentation for these payments but did not receive it. The School is no longer conducting business with either iSchools or The School Store.

**AVANT GARDE ACADEMY K-8 OF OSCEOLA**  
**(A CHARTER SCHOOL UNDER AVANT GARDE ACADEMY, INC.)**  
*A Charter School and Component Unit of the District School Board of Osceola County, Florida*

**CURRENT YEAR FINDINGS MANAGEMENT'S RESPONSE**  
**June 30, 2018**

**Finding**  
**Number**

2018-03      **Budget Over expenditures** – Florida Statutes Section 1002.33(9)4.(h) requires the School to adopt and maintain an operating budget. The School adopted an annual budget and amended it during the year. However, as shown in the Budgetary Comparison Schedule on page 24, expenditures exceeded final budgeted amounts in 5 functions by \$427,504 in total. We recommend the Board adjust the School's budget in a timely manner in order to prevent expenditures exceeding the final approved budget.

**Management's Response** - The Board will adjust the budget in a timely manner to prevent expenditures from exceeding the approved budget. Invoices and expenditures will be recorded on a timely basis. The School's budget will be uploaded in the Building Hope accounting system and will flag any line item that exceeds the monthly budget allocation, for ease of tracking. The excess of expenditures over budgeted amount were a direct result of the mismanagement and inaccurate information provided to the Schools by iSchools and iSchool's failure to follow the School's budget and policies and procedures.

2018-04      **Financial Emergency** - The Rules of the Auditor General (Section 10.854(1)(e)2.), require that we make a statement as to whether or not the School has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and identification of the specific conditions met. In connection with our audit, we determined that the School met one of the conditions described in Section 218.503(1), Florida Statutes. The School failed to pay uncontested claims from several vendors totaling approximately \$23,000, as recorded in the Schools accounting records, within 90 days as of June 30, 2018. These events resulted from a lack of available funds. We recommend the School make appropriate financial arrangements with the unpaid vendors in order to make good on all past due amounts owed.

**Management's Response** - The School has already paid many of the vendors from the 2017-2018 school year and is paying the rest of the vendors in accordance with its financial arrangements. The misstatements reported in the 2017-2018 school year were a direct result of the mismanagement and inaccurate information provided to the Schools by iSchools.

**AVANT GARDE ACADEMY K-8 OF OSCEOLA**

**(A CHARTER SCHOOL UNDER AVANT GARDE ACADEMY, INC.)**

*A Charter School and Component Unit of the District School Board of Osceola County, Florida*

**CURRENT YEAR FINDINGS AND MANAGEMENT’S RESPONSE**

**June 30, 2018**

**Finding  
Number**

2018-05

**Deteriorating Financial Condition** – We applied certain procedures pursuant to Section 10.854(1)(e)6.a. and Section 10.855(12) Rules of the Auditor General. As a result, it appears that the financial emergency as described in Finding No. 2018-04 on page 30 is a result of a deteriorating financial condition. The financial assessment procedures applied disclosed that over the past 2 fiscal years the school’s total assets, the unrestricted net position balance, and the change in the School’s net position have decreased significantly while the liabilities have significantly increased as shown below:

	as of: 6/30/2017	as of: 6/30/2018	(Decrease)/ Increase from 6/30/17 to 6/30/2018
Assets	\$ 552,089	\$ 540,271	\$ (11,818)
Liabilites	\$ 324,033	\$ 749,715	\$ 425,682
Unrestricted Net Position	\$ 110,035	\$ (289,235)	\$ (399,270)
Change in Net Position	\$ 156,955	\$ (437,500)	\$ (594,455)

We recommend the School take immediate action to rectify the financial condition of the School.

This finding is to bring the deteriorating financial condition of the School to the attention of the School’s Board of Directors and the Osceola County District School Board in accordance with Section 218.39(5), Florida Statutes.

**Management’s Response** - The School has taken action to rectify the financial condition of the School. Expenses are being carefully tracked to conform to the approved budget. A year-round enrollment plan is in place to continue to increase the number of students and revenues in time for the October and February student count. The School’s landlord has offered to assist the school in its financial recovery during this year. The change in the School’s financial condition during the 2017-2018 school year is a direct result of the mismanagement and inaccurate information provided to the Schools by iSchools.