



Board of Directors' Meeting

**Tuesday, February 6, 2024
2:00 PM**



Four Corners Charter School, Inc.

Tuesday, February 6, 2024 at 2:00 pm

817 Bill Beck Blvd
Kissimmee, FL 34744

Board Meeting Agenda

Call to Order
Roll Call



- I. Public Comments
- II. Administrative
 - Approval of October 3, 2023, FCCS Board Meeting Minutes
- III. CSUSA Reports
 - State Superintendent Update
 - Mid-Year Review
 - FY25 Enrollment Target Goals
- IV. Financials
 - Four Corners Charter School, Inc. Financial Update
 - Q2 FY24 Update
 - ESSER Update
- V. Old Business
 - Facilities Update
- VI. New Business
 - Teacher Certification Changes
 - Out of Field Waivers

Adjournment

◀ **Next Meeting: Tuesday - April 9, 2024 at 2:00 p.m.** ▶

BOARD MEETING MINUTES

Name of Foundation: Four Corners Charter School, Inc.

Board Meeting: **Tuesday – October 3, 2023**

School(s): Four Corners Charter School

The minutes of Sunshine Law meetings need not be verbatim transcripts of the meeting. These minutes are a brief summary of the events of the meeting.

| Date: | Start | End | Next Meeting: | Next time: | Prepared by: |
|--|--------------|------------|---|-------------------|---------------------|
| October 3, 2023 | 2:00 pm | 2:48 pm | February 6, 2023 | 2:00 pm | R.Weaver/L. Peake |
| Meeting Location: | | | | | |
| Osceola School District – 817 Bill Beck Blvd., Kissimmee, FL 34744 | | | | | |
| Attended by: | | | | | |
| Board Members: Teresa Castillo, Chair Julius Melendez, Director James Miller, Director Absent: none Mollie Cunningham, Director Jon Arguello, Director | | | Other Attendees: Denise Thompson, Principal Jason Imeidopf, Principal Angela Barner, Director of Finance, Osceola School District Jodi Evans, Area 4 Deputy Director Andres Falconi, Finance Director, CSUSA Chris Kober, Facilities Director, CSUSA Rita Weaver, Sr. Director of Board Governance, CSUSA Leah Peake, Board Governance Manger, CSUSA | | |

CALL TO ORDER

- Pursuant to public notice, the meeting commenced at 2:00 pm with a Call to Order by Chair Teresa Castillo. Roll call was taken, and quorum established.

I. PUBLIC COMMENTS

- Chairwoman Castillo called for public comments. There were no public comments.

II. ADMINISTRATIVE

Approval of Board Meeting Minutes of August 8, 2023, Board Meeting Minutes

- The board reviewed the meeting minutes from August 8, 2023, for Four Corners Charter School, Inc.

MOTION: Motion was made by Julius Melendez and seconded by James Miller to approve the August 8, 2023, board meeting minutes for Four Corners Charter School, Inc. as presented. Motion was approved unanimously. (3-0, 2 absent)

III. CSUSA Reports

State Director Report

- Area 3 Director, Jodi Evans provided the board an update on Quest visits, FASAT Testing and reviewing PM1 data.

Principal Report

- Principal Thompson updated the board on PLCs and personal learning plans for the students. The school is focused on a data driven model with a rigorous curriculum. They are focusing on special population students using SIP training.

IV. FINANCIALS

FY23 Audit Review

- Rick Cassidy and Joe Krusick from Moss, Krusick, and Associates presented the FY23 Audit Review. Mr. Cassidy noted the Full Time Equivalent count was down this year and there were a few large expenses and repairs. Mr. Krusick stated that each year the audit gets more complicated, and he appreciated the work by everyone involved in getting this together.
- Mr Krusick reviewed the required disclosures and that the audit opinion was unmodified opinion.

MOTION: Motion as made by James Miller and seconded by Julius Melendez to approve the FY23 Audit Review for Four Corners Charter School, Inc., as presented. Motion was approved unanimously. (3-0, 2 absent)

FY24 Charter School Salary Distribution Plan

- The board reviewed the FY24 Charter School Salary Distribution Plan for Four Corners Charter School. Ms. Peake and Ms. Evans answered all questions.

MOTION: Motion was made James Miller and seconded by Julius Melendez to approve the FY24 Charter School Salary Distribution Plan, as presented. Motion was approved unanimously. (3-0, 2 absent)

V. OLD BUSINESS

- None

VI. NEW BUSINESS

Facilities Update

- Facilities Director, Chris Kober presented the board with the facilities update for Four Corners Charter School. Ms. Barner commented that the funds for this update should come out of the maintenance fund established at the beginning of the school year in the corporation's financials.

MOTION: Motion was made James Miller and seconded by Julius Melendez to approve the Facilities Update with funds coming from maintenance funding established at the beginning of each school year, as presented. Motion was approved unanimously. (3-0, 2 absent)

ESOL and Out of Field Waivers

- The board reviewed the ESOL and Out of Field Waivers.

MOTION: Motion was made by James Miller and seconded by Julius Melendez to approve the ESOL and Out of Field Waivers for Four Corners Charter School, as presented. Motion was approved unanimously. 3-0, 2 absent)

School Improvement Plan

- The board reviewed the school improvement plan. Principal Thompson and Principal Imeidopf answered all questions.

MOTION: Motion was made by James Miller and seconded by Julius Melendez to approve the School Improvement Plan for Four Corners Charter School, as presented. Motion was approved unanimously. (3-0, 2 absent)

Internet Safety Plan

- The board reviewed the CSUSA Internet Safety Plan for Four Corners Charter School.

MOTION: Motion was made by James Miller and seconded by Julius Melendez to approve the CSUSA Internet Safety Plan for Four Corners Charter School, as presented. Motion was approved unanimously. (3-0, 2 absent)

Administrative Evaluation Plan

- The board reviewed the CSUSA Administrative Evaluation Plan Four Corners Charter School.

MOTION: Motion was made by James Miller and seconded by Julius Melendez to approve the CSUSA Administrative Evaluation Plan for Four Corners Charter School, as presented. Motion was approved unanimously. (3-0)

Reading Plan

- The board reviewed the CSUSA Reading Plan for Four Corners Charter School.

MOTION: Motion was made by James Miller and seconded by Julius Melendez to approve the Charter Schools USA Reading Plan and opt out of the district reading plan for Four Corners Charter School, as presented. Motion was approved unanimously. (3-0, 2 absent)

VII. ADJOURNMENT

Hearing no objections, Chair Teresa Castillo adjourned the October 3, 2023, Four Corners Charter School, Inc. Board Meeting at 2:48 p.m.

Signature

Date: _____



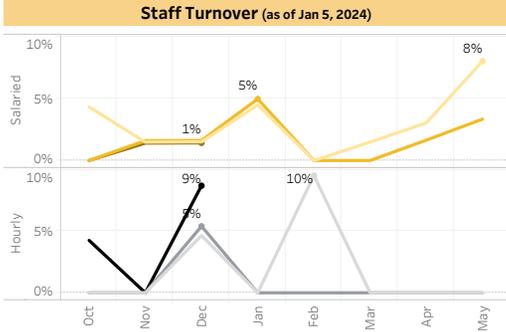
FOUR CORNERS CHARTER SCHOOL

Charter Term Ends: 6/30/2031

Grades: K-5
Enrollment: 1,026

% ED Students 76%
% Minority Students 55%

Talent Development



| | NEW | RTN |
|---------------|-----|-----|
| #Staff | 16 | 45 |
| #Staff with+1 | 16 | 35 |
| # Obs | 53 | 145 |
| Obs/Staff | 3 | 4 |
| Baseline | 16 | 0 |

Resource Optimization: Financial Tier

| | |
|------|---|
| 2023 | Not paying full fee, Fund balance depleting |
| 2022 | Not paying full fee, Fund balance depleting |
| 2021 | Paid full fee, surplus |

Operational Excellence (*Final Oct FTE)

Marketing and Enrollment

On Digital: Yes No Yes

HubSpot Leads (as of 1/19/24): 264, 234, 471

Total Applications as of 01/20/2024 in each cycle: 121, 135, 132

Historical Enrollment Fall Official SY

| Year | # of Students |
|------|---------------|
| F22 | 1,058 |
| S22 | 1,051 |
| F23 | 946 |
| S23 | 948 |
| F24 | 1,026 |

Denise Thompson & Jason Imeidopf

School Grade History

| Year | Grade | Count |
|-----------|-------|-------|
| 2022 | B | 58 |
| 2023 | B | 56 |
| 2024 est. | B (C) | 52 |

Fall Surveys: SA/TA (Network Avg. |) Par.

| Category | Parent | Staff | Student |
|--------------------------|--------------------|-------|---------|
| Customer Service Culture | Engagement: 49% | 48% | 33% |
| | Local: 40% | 44% | 46% |
| | School Safety: 51% | 50% | 54% |
| Student Success | Equity: 46% | 52% | 48% |
| | Loyalty: 51% | 47% | 53% |
| | SEL: 45% | 46% | 51% |

| YOY Monthly Cumm | 2022 | 2023 | 2024 | 2022 | 2023 | 2024 |
|-------------------|------|------|------|------|------|------|
| Salaried Turnover | 24% | 13% | 3% | 14% | 5% | 13% |
| Hourly Turnover | | | | | | |

| Started | 14 | 43 |
|----------------|----|----|
| Staff Sign-off | 10 | 38 |
| Admin Sign-off | 11 | 40 |

| | |
|---------------------|---|
| Paid Full Mgmt Fee: | Y |
| CSUSA Contribution: | N |

Equitable Outcomes

2024 Subgroups (as of Jan 22, 2024)

| | White | Black | Asian | Multi | Hispanic | ML | SWD |
|------|-------|-------|-------|-------|----------|-----|-----|
| ELA | 57% | 57% | 69% | 63% | 53% | 29% | 38% |
| Math | 54% | 54% | 75% | 55% | 49% | 33% | 38% |

% Ethnicity Bar Graph

| Ethnicity | Percentage |
|-----------|------------|
| White | 44% |
| Black | 13% |
| Asian | 1% |
| Multi | 5% |
| Hispanic | 36% |
| ML | 10% |
| SWD | 1% |

| Sales Activities: Leads Ratio Goal of 3+ 1/19/2024 | % Prog Cap | % Target Met |
|--|--|--------------|
| 14 : 51 | 94% | 101% |
| 0.27 | 86% | 90% |
| *Open seats to reach: -74 | 93% | 100% |
| Target: 3 | Retention Rate Fall Official SY (as of 11/01/23) | |
| | 78%, 75%, 84% | |
| Grants* | | |
| Budgeted | Encumbered | |
| ESSER III: \$2,010,023 | \$1,140,638 | 57% |

All funds are allocated to an already approved budget line, this includes reoccurring TCP and grant-funded employee costs that will impact utilization progress

Teaching and Learning

| | ELA | Grade 3 ELA | ELA LG | ELA LG Low 25 | Math | Math LG | Math LG Low 25 | Science | Social Studies | MS Accel | Grad Rate | C&C Accel | % of Total Points | Letter Grade |
|----------------|-----|-------------|--------|---------------|------|---------|----------------|---------|----------------|----------|-----------|-----------|-------------------|--------------|
| CSUSA State | 48 | 46 | 50 | 60 | 53 | 52 | 58 | 47 | | | | | 60 | B |
| 2024 Estimates | 56 | 63 | 48 | 63 | 54 | 36 | 39 | 56 | | | | | 51.9 | B (C) |
| 2023 Actuals | 51 | 53 | | | 61 | | | 56 | | | | | 56 | B |
| Difference | 5 | 10 | | | -7 | | | 0 | | | | | -4 | |

Key Equitable Access- % Accel: 0%-25%, 25%-50%, 50%-75%, 75%-100% Acces Gap: < -5%, -3% - -5%, 0% - -3%, 0% - 3%, >3% SFS- 0%-25%, 25%-50%, 50%-75%, 75%-100%

| Area | School | Programmatic Capacity (Include Pre-K) | Total |
|------|--------|--|-------|
|------|--------|--|-------|

| | | | |
|------|------|------|------|
| FL-4 | FCCS | 1100 | 1067 |
|------|------|------|------|

Four Corners Charter Schools, Inc.
Governmental Balance Sheet
December 31, 2023

| | Account Number | Fund Types | | | | Total |
|--|----------------|---------------------|---------------------|-------------------------|------------------------|---------------------|
| | | OF1 GENERAL | OF2 DEBT SERVICE | OF3 CAPITAL PROJECTS | OF4 SPECIAL REVENUE | |
| ASSETS | | | | | | |
| Cash and Cash Equivalents | 1110 | 5,928,984.38 | 0.00 | 240,050.00 | 0.00 | 6,169,034.38 |
| Investments | 1160 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Taxes Receivable | 1120 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Accounts Receivable | 1130 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Interest Receivable | 1170 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Due from Reinsurer | 1180 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Deposits Receivable | 1210 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Due from Other Funds | 1140 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Due from Other Agencies | 1220 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Inventory | 1150 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Prepaid Items | 1230 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total Assets | | 5,928,984.38 | 0.00 | 240,050.00 | 0.00 | 6,169,034.38 |
| LIABILITIES AND FUND BALANCES | | | | | | |
| LIABILITIES | | | | | | |
| Salaries, Benefits and Payroll Taxes Payable | 2110 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Payroll Deductions and Withholdings | 2170 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Accounts Payable | 2120 | 770,697.94 | 0.00 | 0.00 | 0.00 | 770,697.94 |
| Judgments Payable | 2130 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Construction Contracts Payable | 2140 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Construction Contracts Payable-Retained | 2150 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Matured Interest Payable | 2190 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Due to Fiscal Agent | 2240 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Sales Tax Payable | 2260 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Estimated Liability Self Insurance | 2270 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Accrued Interest Payable | 2210 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Deposits Payable | 2220 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Due to Other Agencies | 2230 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Due to Other Funds | 2160 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Deferred Revenue | 2410 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total Liabilities | | 770,697.94 | 0.00 | 0.00 | 0.00 | 770,697.94 |
| FUND BALANCES | | | | | | |
| Total Fund Balances | 2700 | 5,158,286.44 | 0.00 | 240,050.00 | 0.00 | 5,398,336.44 |
| Total Liabilities and Fund Balances | | 5,928,984.38 | 0.00 | 240,050.00 | 0.00 | 6,169,034.38 |

| Four Corners Charter Schools, Inc. Revenue & Expenditures - Budget And Actual December 31, 2023 | GENERAL FUND | | | | |
|---|-------------------|---------------------|---------------------|---------------------|------------------------------------|
| | OF1 | Budget Amounts | | | Percentage of Current Budget |
| | Account Number | Original | Current | Actual | |
| REVENUES | | | | | |
| Federal Direct | 3100 | 0.00 | 0.00 | 0.00 | 0.00% |
| Federal Through State | 3200 | 0.00 | 0.00 | 0.00 | 0.00% |
| State Sources | 3300 | 7,215,505.82 | 7,462,354.00 | 3,990,676.30 | 53.48% |
| Local Sources | 3400 | 20,000.00 | 20,000.00 | 26,720.59 | 133.60% |
| Total Revenues | | 7,235,505.82 | 7,482,354.00 | 4,017,396.89 | 53.69% |
| EXPENDITURES | | | | | |
| Current: | | | | | |
| Instruction | 5000 | 5,344,380.95 | 5,527,626.90 | 2,753,817.63 | 49.82% |
| Pupil Personnel Services | 6100 | 0.00 | 0.00 | 0.00 | 0.00% |
| Instructional Media Services | 6200 | 0.00 | 0.00 | 0.00 | 0.00% |
| Instruction and Curriculum Development Services | 6300 | 0.00 | 0.00 | 0.00 | 0.00% |
| Instructional Staff Training Services | 6400 | 0.00 | 0.00 | 0.00 | 0.00% |
| Instructional Related Technology | 6500 | 0.00 | 0.00 | 0.00 | 0.00% |
| Board | 7100 | 7,000.00 | 7,000.00 | 6,750.00 | 96.43% |
| General Administration | 7200 | 1,175,583.87 | 1,215,494.10 | 555,973.61 | 45.74% |
| School Administration | 7300 | 0.00 | 0.00 | 0.00 | 0.00% |
| Facilities Acquisition and Construction | 7400 | 1,055,651.00 | 1,081,515.00 | 538,320.33 | 49.77% |
| Fiscal Services | 7500 | 20,000.00 | 20,000.00 | 0.00 | 0.00% |
| Food Services | 7600 | 0.00 | 0.00 | 0.00 | 0.00% |
| Central Services | 7700 | 0.00 | 0.00 | 0.00 | 0.00% |
| Pupil Transportation Services | 7800 | 0.00 | 0.00 | 0.00 | 0.00% |
| Operation of Plant | 7900 | 0.00 | 0.00 | 0.00 | 0.00% |
| Maintenance of Plant | 8100 | 150,000.00 | 150,000.00 | 0.00 | 0.00% |
| Administrative Tech Services | 8200 | 0.00 | 0.00 | 0.00 | 0.00% |
| Community Services | 9100 | 0.00 | 0.00 | 0.00 | 0.00% |
| Debt Service | 9200 | 0.00 | 0.00 | 0.00 | 0.00% |
| Total Expenditures | | 7,752,615.82 | 8,001,636.00 | 3,854,861.57 | 48.18% |
| Excess (Deficiency) of Revenues Over (Under) Expenditures | | (517,110.00) | (519,282.00) | 162,535.32 | -31.30% |
| OTHER FINANCING SOURCES (USES) | | | | | |
| Long-term Debt Proceeds & Sales of Capital Assets | 3700 | 0.00 | 0.00 | 0.00 | |
| Transfers In | 3600 | 510,110.00 | 512,282.00 | 0.00 | |
| Transfers Out | 9700 | 0.00 | 0.00 | 0.00 | |
| Total Other Financing Sources (Uses) | | 510,110.00 | 512,282.00 | 0.00 | |
| SPECIAL ITEMS | | | | | |
| EXTRAORDINARY ITEMS | | | | | |
| FUND BALANCE | | | | | |
| Net Change in Fund Balance | | (7,000.00) | (7,000.00) | 162,535.32 | |
| Fund Balance, July 01, 2023 | 2800 | 4,995,751.12 | 4,995,751.12 | 4,995,751.12 | |
| Adjustment to Fund Balance | 2891 | 0.00 | 0.00 | 0.00 | |
| Fund Balance, June 30, 2024 | 2700 | 4,988,751.12 | 4,988,751.12 | 5,158,286.44 | |

Four Corners Charter Schools, Inc.
Revenue & Expenditures - Budget And Actual
December 31, 2023

| | OF3 Account Number | CAPITAL PROJECTS FUND | | | |
|---|--------------------------|-----------------------|--------------|-------------------|------------------------------------|
| | | Budget Amounts | | Actual | Percentage of Current Budget |
| | | Original | Current | | |
| REVENUES | | | | | |
| Federal Direct | 3100 | 0.00 | 0.00 | 0.00 | 0.00% |
| Federal Through State | 3200 | 0.00 | 0.00 | 0.00 | 0.00% |
| State Sources | 3300 | 510,110.00 | 512,282.00 | 240,050.00 | 46.86% |
| Local Sources | 3400 | 0.00 | 0.00 | 0.00 | 0.00% |
| Total Revenues | | 510,110.00 | 512,282.00 | 240,050.00 | 46.86% |
| EXPENDITURES | | | | | |
| Current: | | | | | |
| Instruction | 5000 | 0.00 | 0.00 | 0.00 | 0.00% |
| Pupil Personnel Services | 6100 | 0.00 | 0.00 | 0.00 | 0.00% |
| Instructional Media Services | 6200 | 0.00 | 0.00 | 0.00 | 0.00% |
| Instruction and Curriculum Development Services | 6300 | 0.00 | 0.00 | 0.00 | 0.00% |
| Instructional Staff Training Services | 6400 | 0.00 | 0.00 | 0.00 | 0.00% |
| Instructional Related Technology | 6500 | 0.00 | 0.00 | 0.00 | 0.00% |
| Board | 7100 | 0.00 | 0.00 | 0.00 | 0.00% |
| General Administration | 7200 | 0.00 | 0.00 | 0.00 | 0.00% |
| School Administration | 7300 | 0.00 | 0.00 | 0.00 | 0.00% |
| Facilities Acquisition and Construction | 7410 | 0.00 | 0.00 | 0.00 | 0.00% |
| Fiscal Services | 7500 | 0.00 | 0.00 | 0.00 | 0.00% |
| Food Services | 7600 | 0.00 | 0.00 | 0.00 | 0.00% |
| Central Services | 7700 | 0.00 | 0.00 | 0.00 | 0.00% |
| Pupil Transportation Services | 7800 | 0.00 | 0.00 | 0.00 | 0.00% |
| Operation of Plant | 7900 | 0.00 | 0.00 | 0.00 | 0.00% |
| Maintenance of Plant | 8100 | 0.00 | 0.00 | 0.00 | 0.00% |
| Administrative Tech Services | 8200 | 0.00 | 0.00 | 0.00 | 0.00% |
| Community Services | 9100 | 0.00 | 0.00 | 0.00 | 0.00% |
| Debt Service | 9200 | 0.00 | 0.00 | 0.00 | 0.00% |
| Total Expenditures | | 0.00 | 0.00 | 0.00 | 0.00% |
| Excess (Deficiency) of Revenues Over (Under) Expenditures | | 510,110.00 | 512,282.00 | 240,050.00 | 46.86% |
| OTHER FINANCING SOURCES (USES) | | | | | |
| Long-term Debt Proceeds & Sales of Capital Assets | 3700 | 0.00 | 0.00 | 0.00 | |
| Transfers In | 3600 | 0.00 | 0.00 | 0.00 | |
| Transfers Out | 9700 | (510,110.00) | (512,282.00) | 0.00 | |
| Total Other Financing Sources (Uses) | | (510,110.00) | (512,282.00) | 0.00 | |
| FUND BALANCE | | | | | |
| Net Change in Fund Balance | | 0.00 | 0.00 | 240,050.00 | |
| Fund Balance, July 01, 2023 | 2800 | 0.00 | 0.00 | 0.00 | |
| Adjustment to Fund Balance | 2891 | 0.00 | 0.00 | 0.00 | |
| Fund Balance, June 30, 2024 | 2700 | 0.00 | 0.00 | 240,050.00 | |



Variance Analysis Report - Consolidated

FCCS-Four Corners Charter School

For the Period Ended 12/31/2023

| | YTD Actuals | YTD Amended Budget 1 | Variance to Amended Budget | | Amended Budget 2 | Amended Budget 1 | Variance to Amended Budget | |
|---|---------------------|----------------------|----------------------------|--------------|----------------------|----------------------|----------------------------|--------------|
| | | | \$ Change | % Change | | | \$ Change | % Change |
| Revenues | | | | | | | | |
| State Sources | | | | | | | | |
| FEFP | \$ 3,953,364 | \$ 4,271,127 | (317,763) | -7% | \$ 8,229,327 | \$ 8,542,255 | (312,927) | -4% |
| Capital Outlay | 288,632 | 307,923 | (19,291) | -6% | 617,953 | 615,846 | 2,107 | 0% |
| Other Revenue Sources | | | | | | | | |
| Other Program Revenues | 105,462 | 90,182 | 15,281 | 17% | 170,680 | 180,364 | (9,683) | -5% |
| Interest Income | 2,746 | 2,706 | 40 | 1% | 8,236 | 5,411 | 2,825 | 52% |
| Special Revenue Sources | | | | | | | | |
| Federal Grants Revenue | 173,074 | 642,747 | (469,673) | -73% | 1,484,878 | 1,139,629 | 345,248 | 30% |
| State Grants Revenue | 74,349 | - | 74,349 | - | 12,000 | - | 12,000 | - |
| Teacher Lead | - | 11,471 | (11,471) | -100% | - | 11,471 | (11,471) | -100% |
| Total Revenues | \$ 4,597,628 | \$ 5,326,156 | \$ (728,528) | -14% | \$ 10,523,074 | \$ 10,494,976 | \$ 28,098 | 0% |
| Expenses | | | | | | | | |
| Instruction | 2,225,932 | 2,384,731 | 158,798 | 7% | 4,741,768 | 4,807,709 | 65,941 | 1% |
| Instruction Support Services | 261,790 | 213,054 | (48,736) | -23% | 532,197 | 432,136 | (100,062) | -23% |
| Board | 12,906 | 9,335 | (3,570) | -38% | 18,671 | 18,671 | - | 0% |
| School Administration | 392,866 | 330,288 | (62,578) | -19% | 733,807 | 660,358 | (73,449) | -11% |
| Facilities and acquisition | 51,303 | 29,180 | (22,123) | -76% | 75,289 | 45,860 | (29,429) | -64% |
| Fiscal Services | 325,370 | 321,113 | (4,257) | -1% | 653,937 | 640,506 | (13,431) | -2% |
| Food Services | 71 | - | (71) | - | 71 | - | (71) | - |
| Central Services | 365,746 | 376,910 | 11,164 | 3% | 748,212 | 753,820 | 5,608 | 1% |
| Pupil Transportation Services | 135,353 | 126,039 | (9,315) | -7% | 252,077 | 252,077 | - | 0% |
| Operation of Plant | 1,146,972 | 1,125,757 | (21,215) | -2% | 2,283,497 | 2,251,233 | (32,264) | -1% |
| Maintenance of Plant | 232,148 | 221,055 | (11,094) | -5% | 445,717 | 442,109 | (3,608) | -1% |
| Community Service | 77,263 | 38,491 | (38,772) | -101% | 229,717 | 77,007 | (152,710) | -198% |
| Total Expenses | \$ 5,227,721 | \$ 5,175,953 | \$ (51,768) | -1% | \$ 10,714,961 | \$ 10,381,487 | \$ (333,474) | -3% |
| Excess/(Deficit) of Rev over Exp | (630,093) | 150,204 | (780,296) | -519% | (191,887) | 113,490 | (305,376) | -269% |
| Net Change in Fund Balance | \$ (630,093) | \$ 150,204 | \$ (780,296) | -519% | \$ (191,887) | \$ 113,490 | \$ (305,376) | -269% |
| Enrollment | 1,026 | 1,023 | 3 | 0% | 1,027 | 1,023 | 4 | 0% |
| Rate Per Student | \$ 8,021 | \$ 8,350 | \$ (329) | -4% | \$ 8,017 | \$ 8,350 | \$ (333) | -4% |



Variance Analysis Report – Consolidated

FCCS-Four Corners Charter School

For the Period Ended 12/31/2023

| | YTD Actuals | YTD Amended Budget 1 | Variance to Amended Budget | | Amended Budget 2 | Amended Budget 1 | Variance to Amended Budget | |
|--------------------------------|---------------------|----------------------|----------------------------|-------------|----------------------|----------------------|----------------------------|-----------|
| | | | \$ Change | % Change | | | \$ Change | % Change |
| Revenues | | | | | | | | |
| State Sources | | | | | | | | |
| State Capitation / Student | \$ 3,953,364 | \$ 4,211,153 | (257,788) | -6% | \$ 8,110,819 | \$ 8,422,306 | (311,486) | -4% |
| Student Transportation | - | 59,975 | (59,975) | -100% | 118,508 | 119,949 | (1,441) | -1% |
| Capital Outlay Revenue | 288,632 | 307,923 | (19,291) | -6% | 617,953 | 615,846 | 2,107 | 0% |
| Other Revenue Sources | | | | | | | | |
| Other Program Revenues | 20,122 | - | 20,122 | - | - | - | - | - |
| Food Service Revenue | 253 | 182 | 72 | 39% | 508 | 364 | 145 | 40% |
| Before and Aftercare Revenue | 85,087 | 90,000 | (4,913) | -5% | 170,172 | 180,000 | (9,828) | -5% |
| Interest Income | 2,746 | 2,706 | 40 | 1% | 8,236 | 5,411 | 2,825 | 52% |
| Special Revenue Sources | | | | | | | | |
| Federal Grants Revenue | 173,074 | 642,747 | (469,673) | -73% | 1,484,878 | 1,139,629 | 345,248 | 30% |
| State Grants Revenue | 74,349 | - | 74,349 | - | 12,000 | - | 12,000 | - |
| Teacher Lead | - | 11,471 | (11,471) | -100% | - | 11,471 | (11,471) | -100% |
| Total Revenues | \$ 4,597,628 | \$ 5,326,156 | \$ (728,528) | -14% | \$ 10,523,074 | \$ 10,494,976 | \$ 28,098 | 0% |
| Expenses | | | | | | | | |
| Instruction | | | | | | | | |
| Teachers | 864,837 | 1,240,344 | 375,507 | 30% | 1,757,095 | 2,721,360 | 964,265 | 35% |
| ESE/Special Education | 14,381 | 66,161 | 51,780 | 78% | 64,349 | 145,554 | 81,205 | 56% |
| Permanent Subs | 378,612 | 3,202 | (375,409) | -11722% | 761,100 | 7,045 | (754,054) | -10703% |
| Aides - Instructional | 41,084 | 123,821 | 82,737 | 67% | 179,141 | 247,641 | 68,500 | 28% |
| Daily Substitute Teachers | 135,467 | 37,500 | (97,967) | -261% | 214,987 | 75,000 | (139,987) | -187% |
| Other Support/Aides | 137,361 | 22,529 | (114,832) | -510% | 173,627 | 45,058 | (128,570) | -285% |
| Stipend | 194,916 | 175,535 | (19,381) | -11% | 386,142 | 351,070 | (35,072) | -10% |
| Tutoring | - | - | - | - | 20,642 | 16,000 | (4,642) | -29% |
| Taxes & Benefits | 292,182 | 382,736 | 90,555 | 24% | 605,636 | 831,946 | 226,310 | 27% |
| Other Professional Fees | 3,064 | 6,473 | 3,409 | 53% | 19,474 | 12,946 | (6,528) | -50% |
| Textbooks | 233 | 66,797 | 66,564 | 100% | 233 | 66,797 | 66,564 | 100% |
| Consumable Students | 3,325 | 3,031 | (294) | -10% | 5,850 | 3,031 | (2,819) | -93% |
| Consumable Teachers | 18,449 | 550 | (17,899) | -3254% | 18,449 | 550 | (17,899) | -3254% |
| Instructional Licenses | 80,359 | 102,657 | 22,298 | 22% | 155,338 | 102,657 | (52,681) | -51% |
| Testing Materials | 952 | 13,505 | 12,553 | 93% | 952 | 13,505 | 12,553 | 93% |
| Contracted SPED - Instruction | 33,695 | 27,659 | (6,036) | -22% | 67,390 | 55,318 | (12,072) | -22% |
| Computer Hardware (NonCap) | 1,246 | - | (1,246) | - | 1,246 | - | (1,246) | - |
| Computer Software (NonCap) | (915) | - | 915 | - | (915) | - | 915 | - |
| Audio Visual Materials | - | 19,500 | 19,500 | 100% | - | 19,500 | 19,500 | 100% |
| Computers - Hardware | 16,486 | 74,124 | 57,638 | 78% | 299,916 | 74,124 | (225,792) | -305% |
| Computer - Software | - | - | - | - | 915 | - | (915) | - |
| IT Infrastructure | - | 7,135 | 7,135 | 100% | - | 7,135 | 7,135 | 100% |
| Florida Lead Teacher Program | 10,200 | 11,471 | 1,271 | 11% | 10,200 | 11,471 | 1,271 | 11% |
| Total Instruction | 2,225,932 | 2,384,731 | 158,798 | 7% | 4,741,768 | 4,807,709 | 65,941 | 1% |



Variance Analysis Report – Consolidated

FCCS-Four Corners Charter School

For the Period Ended 12/31/2023

| | YTD Actuals | YTD Amended Budget 1 | Variance to Amended Budget | | Amended Budget 2 | Amended Budget 1 | Variance to Amended Budget | |
|---|----------------|----------------------|----------------------------|-------------|------------------|------------------|----------------------------|-------------|
| | | | \$ Change | % Change | | | \$ Change | % Change |
| Instruction Support Services | | | | | | | | |
| Guidance | \$ 30,322 | \$ 26,561 | (3,760) | -14% | \$ 65,182 | \$ 58,435 | (6,747) | -12% |
| Resource Teachers | 2,674 | - | (2,674) | - | 31,271 | - | (31,271) | - |
| Other Support | 28,979 | 32,440 | 3,461 | 11% | 62,536 | 64,880 | 2,344 | 4% |
| IT Support | 15,869 | - | (15,869) | - | 26,624 | - | (26,624) | - |
| Stipend | 3,656 | - | (3,656) | - | 3,656 | - | (3,656) | - |
| Taxes & Benefits | 66,270 | 32,806 | (33,464) | -102% | 93,506 | 67,093 | (26,413) | -39% |
| Computer Service Fees | 73,145 | 73,145 | - | 0% | 146,790 | 146,289 | (501) | 0% |
| Outside Staff Development | 6,699 | 5,060 | (1,640) | -32% | 6,699 | 10,119 | 3,420 | 34% |
| Contracted Mental Health Services | 15,166 | 21,737 | 6,571 | 30% | 56,213 | 43,474 | (12,739) | -29% |
| Consulting Fees | 31 | - | (31) | - | 31 | - | (31) | - |
| Business Expense - Other | 201 | - | (201) | - | 201 | - | (201) | - |
| Medical Supplies | 635 | 590 | (46) | -8% | 635 | 590 | (46) | -8% |
| Student Uniform Expense | - | 176 | 176 | 100% | 110 | 176 | 66 | 38% |
| Nurse - Salaried | 18,144 | 20,540 | 2,396 | 12% | 38,744 | 41,080 | 2,336 | 6% |
| Total Instruction Support Services | 261,790 | 213,054 | (48,736) | -23% | 532,197 | 432,136 | (100,062) | -23% |
| Board | | | | | | | | |
| Accounting Services - Audit | 11,714 | 8,400 | (3,314) | -39% | 16,800 | 16,800 | - | 0% |
| Legal Fees - Independent Counsel | 1,191 | 935 | (256) | -27% | 1,871 | 1,871 | - | 0% |
| Total Board | 12,906 | 9,335 | (3,570) | -38% | 18,671 | 18,671 | - | 0% |
| School Administration | | | | | | | | |
| School Leadership | 109,535 | 126,710 | 17,175 | 14% | 270,246 | 253,419 | (16,826) | -7% |
| Administrative - Salaried | 75,613 | 71,567 | (4,046) | -6% | 152,558 | 143,134 | (9,423) | -7% |
| Administrative - Hourly | 20,102 | 32,315 | 12,213 | 38% | 46,592 | 64,629 | 18,038 | 28% |
| Stipend | 9,606 | - | (9,606) | - | 9,606 | - | (9,606) | - |
| Bonus | 28,498 | 15,521 | (12,978) | -84% | 31,042 | 31,042 | - | 0% |
| Taxes & Benefits | 126,247 | 65,523 | (60,724) | -93% | 184,756 | 131,045 | (53,711) | -41% |
| Drug Testing Fees | - | 218 | 218 | 100% | - | 218 | 218 | 100% |
| Travel | 11,031 | 10,244 | (787) | -8% | 20,287 | 20,489 | 201 | 1% |
| Office Supplies | 8,085 | 5,337 | (2,748) | -51% | 13,071 | 10,674 | (2,397) | -22% |
| Dues & Subscriptions | 2,831 | 1,854 | (977) | -53% | 3,650 | 3,708 | 58 | 2% |
| Printing & Copying | 1,317 | 1,000 | (317) | -32% | 2,000 | 2,000 | - | 0% |
| Total School Administration | 392,866 | 330,288 | (62,578) | -19% | 733,807 | 660,358 | (73,449) | -11% |
| Facilities and acquisition | | | | | | | | |
| FF&E (NonCap) | \$ 2,406 | \$ - | (2,406) | - | \$ 2,406 | \$ - | (2,406) | - |
| FF&E | 39,523 | 12,500 | (27,023) | -216% | 39,523 | 12,500 | (27,023) | -216% |
| Equipment Rent & Lease Expense | 9,374 | 16,680 | 7,306 | 44% | 33,360 | 33,360 | - | 0% |
| Total Facilities and acquisition | 51,303 | 29,180 | (22,123) | -76% | 75,289 | 45,860 | (29,429) | -64% |



Variance Analysis Report – Consolidated

FCCS-Four Corners Charter School

For the Period Ended 12/31/2023

| | YTD Actuals | YTD Amended Budget 1 | Variance to Amended Budget | | Amended Budget 2 | Amended Budget 1 | Variance to Amended Budget | | |
|--|------------------|----------------------|----------------------------|------------|------------------|------------------|----------------------------|------------|--|
| | | | \$ Change | % Change | | | \$ Change | % Change | |
| Fiscal Services | | | | | | | | | |
| Personnel Management | 64,824 | 63,653 | (1,171) | -2% | 129,649 | 126,963 | (2,686) | -2% | |
| Finance and Accounting SCF | 42,136 | 41,375 | (761) | -2% | 84,272 | 82,526 | (1,746) | -2% | |
| Educational Intellectual Property | 87,513 | 85,932 | (1,581) | -2% | 175,026 | 171,400 | (3,626) | -2% | |
| Procurement/Vendor Management | 22,689 | 22,279 | (410) | -2% | 45,377 | 44,437 | (940) | -2% | |
| Support Center General Overhead | 106,960 | 105,028 | (1,932) | -2% | 213,921 | 209,489 | (4,432) | -2% | |
| Bank Charges & Loan Fees | 1,248 | 2,846 | 1,598 | 56% | 5,692 | 5,692 | - | 0% | |
| Total Fiscal Services | 325,370 | 321,113 | (4,257) | -1% | 653,937 | 640,506 | (13,431) | -2% | |
| Food Services | | | | | | | | | |
| Taxes & Benefits | 71 | - | (71) | - | 71 | - | (71) | - | |
| Total Food Services | 71 | - | (71) | - | 71 | - | (71) | - | |
| Central Services | | | | | | | | | |
| Fee to Charterholder | 317,407 | 324,122 | 6,715 | 2% | 634,814 | 648,245 | 13,431 | 2% | |
| Staff Recruitment | - | 255 | 255 | 100% | 12,500 | 511 | (11,989) | -2348% | |
| Postage and Shipping | 180 | 344 | 164 | 48% | 687 | 687 | - | 0% | |
| District Fees | 48,159 | 52,189 | 4,029 | 8% | 100,211 | 104,378 | 4,167 | 4% | |
| Total Central Services | 365,746 | 376,910 | 11,164 | 3% | 748,212 | 753,820 | 5,608 | 1% | |
| Pupil Transportation Services | | | | | | | | | |
| Contracted Pupil Transportation | \$ 135,353 | \$ 126,039 | (9,315) | -7% | \$ 252,077 | \$ 252,077 | - | 0% | |
| Total Pupil Transportation Services | 135,353 | 126,039 | (9,315) | -7% | 252,077 | 252,077 | - | 0% | |
| Operation of Plant | | | | | | | | | |
| Plant Operations - Hourly | 36,484 | 37,223 | 738 | 2% | 67,519 | 74,445 | 6,926 | 9% | |
| Stipend | 3,800 | - | (3,800) | - | 3,800 | - | (3,800) | - | |
| Taxes & Benefits | 14,262 | 10,380 | (3,881) | -37% | 21,671 | 20,761 | (911) | -4% | |
| Property & Liability Insurance | 98,045 | 90,318 | (7,727) | -9% | 176,256 | 180,636 | 4,380 | 2% | |
| Marketing & Advertising | 15,163 | 32,631 | 17,469 | 54% | 65,263 | 65,263 | - | 0% | |
| Contracted Custodial Services | 163,878 | 169,642 | 5,764 | 3% | 333,519 | 339,284 | 5,764 | 2% | |
| Licenses & Permits | 50 | 280 | 230 | 82% | 50 | 280 | 230 | 82% | |
| Rent Expense | 539,168 | 527,826 | (11,343) | -2% | 1,082,363 | 1,055,651 | (26,712) | -3% | |
| Telephone & Internet | 30,215 | 22,896 | (7,319) | -32% | 58,793 | 45,792 | (13,001) | -28% | |
| Electricity | 114,769 | 116,545 | 1,776 | 2% | 225,661 | 233,089 | 7,428 | 3% | |
| Water & Sewer | 13,305 | 10,901 | (2,404) | -22% | 26,583 | 21,802 | (4,781) | -22% | |
| Waste Disposal | 48,673 | 43,636 | (5,036) | -12% | 91,534 | 87,273 | (4,261) | -5% | |
| Pest Control | 1,000 | 1,608 | 608 | 38% | 3,216 | 3,216 | - | 0% | |
| Natural Gas | - | 156 | 156 | 100% | 311 | 311 | - | 0% | |
| Maintenance & Cleaning Supplies | 22,363 | 23,285 | 922 | 4% | 46,000 | 46,570 | 570 | 1% | |
| Contracted Security | 41,708 | 38,431 | (3,277) | -9% | 72,776 | 76,861 | 4,085 | 5% | |
| Miscellaneous Expenses | 4,090 | - | (4,090) | - | 8,180 | - | (8,180) | - | |
| Total Operation of Plant | 1,146,972 | 1,125,757 | (21,215) | -2% | 2,283,497 | 2,251,233 | (32,264) | -1% | |
| Maintenance of Plant | | | | | | | | | |
| R&M Building | 228,540 | 221,055 | (7,486) | -3% | 442,109 | 442,109 | - | 0% | |
| R&M Equipment | 3,365 | - | (3,365) | - | 3,365 | - | (3,365) | - | |
| Miscellaneous Expenses | 243 | - | (243) | - | 243 | - | (243) | - | |
| Total Maintenance of Plant | 232,148 | 221,055 | (11,094) | -5% | 445,717 | 442,109 | (3,608) | -1% | |



Variance Analysis Report – Consolidated

FCCS-Four Corners Charter School

For the Period Ended 12/31/2023

| | YTD Actuals | YTD Amended Budget 1 | Variance to Amended Budget | | Amended Budget 2 | Amended Budget 1 | Variance to Amended Budget | |
|---|---------------------|----------------------|----------------------------|--------------|----------------------|----------------------|----------------------------|--------------|
| | | | \$ Change | % Change | | | \$ Change | % Change |
| Community Service | | | | | | | | |
| Community Service - Aftercare | 67,475 | 30,117 | (37,358) | -124% | 118,459 | 60,234 | (58,224) | -97% |
| Taxes & Benefits - Community Service | 5,764 | 8,399 | 2,634 | 31% | 10,055 | 16,798 | 6,742 | 40% |
| Extra-Curricular Activity Events | 4,003 | - | (4,003) | - | 101,183 | - | (101,183) | - |
| In-house Food Service | 20 | (25) | (46) | - | 20 | (25) | (46) | - |
| Total Community Service | 77,263 | 38,491 | (38,772) | -101% | 229,717 | 77,007 | (152,710) | -198% |
| Debt Service | | | | | | | | |
| Total Expenses | \$ 5,227,721 | \$ 5,175,953 | \$ (51,768) | -1% | \$ 10,714,961 | \$ 10,381,487 | \$ (333,474) | -3% |
| Excess/(Deficit) of Rev over Exp | (630,093) | 150,204 | (780,296) | -519% | (191,887) | 113,490 | (305,376) | -269% |
| Other Financing Sources (Uses) | | | | | | | | |
| Net Change in Fund Balance | \$ (630,093) | \$ 150,204 | \$ (780,296) | -519% | \$ (191,887) | \$ 113,490 | \$ (305,376) | -269% |
| Enrollment | 1,026 | 1,023 | 3 | 0% | 1,027 | 1,023 | 4 | 0% |
| Rate Per Student | \$ 8,021 | \$ 8,350 | \$ (329) | -4% | \$ 8,017 | \$ 8,350 | \$ (333) | -4% |



ESSER Cliff Strategy Updates

ESSER Closeout Overview

- ARP ESSER Grant Funding performance window ends September 2024
 - Internal performance window ends June 30, 2024
- ESSER Review
 - SY 2023 – 24: ~\$55M is being spent with ESSER funds in school budgets
- Current Action
 - Cross-functional senior leadership team and committees are driving the strategy for mitigating school expenses next year (and the future), developing new revenue streams, and communicating priorities to school leaders and other stakeholders.
- Forward Planning
 - SY 2024 – 25 school budget development, occurring in February/March will be built requiring expenses to be either eliminated or moved to operational expenses paid by per pupil revenue.

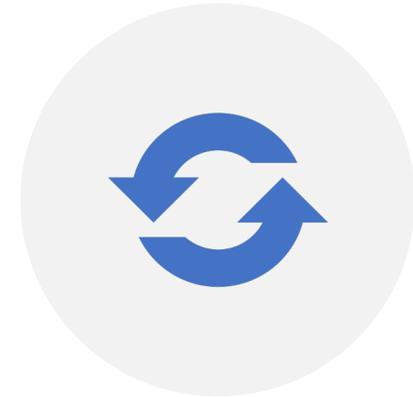
Harness the Power of Data to Reset



CONFIRM OUR RISK AND
CONTROL FUTURE WEAKNESS



DETERMINE NEW RISK
TOLERANCE

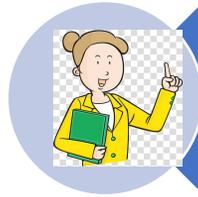


INFORM OUR RETURN TO
PRE-ESSER FUND MODELS

** Monthly functional area meetings are hosted by grant leadership to develop and implement strategies to address anticipated funding cliff budget impacts

ESSER Expenditure Categories

** Budget categories with the highest encumbered funds within ESSER



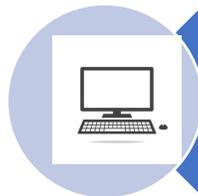
Teacher Care Package



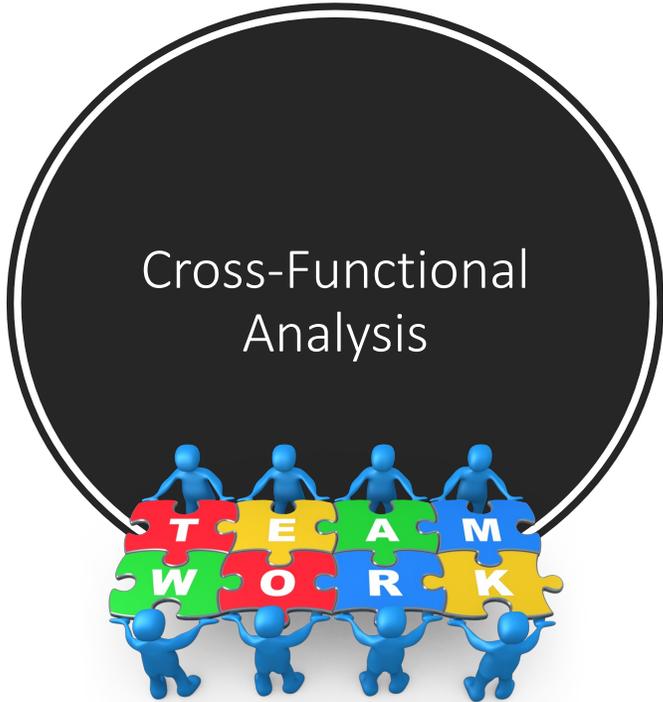
Personnel



Instructional Software



Technology Hardware



| TEAM | LEARN | ACT | DO |
|---------|---|--|--|
| HR | Reversion rate for each staff type | Create stipend category absorption model | Convert TCP temporary compensation into stipend categories |
| Finance | Variance in adjusted staffing by school site, determining new/superlative positions | Organize school-based staffing matrix: Pre ESSER -> ESSER | Revert to Pre ESSER staffing models |
| IT | Future refresh needs of the network to support 1:1 and prioritization of curriculum | Prepare UDT report to stabilize inventory reporting Establish software priorities | Control IT related purchases with schools, coordinate with grants for absorption |



Analysis Focus Statements

**Developed by the cross-functional teams at their initial analysis meetings

HR Committee:

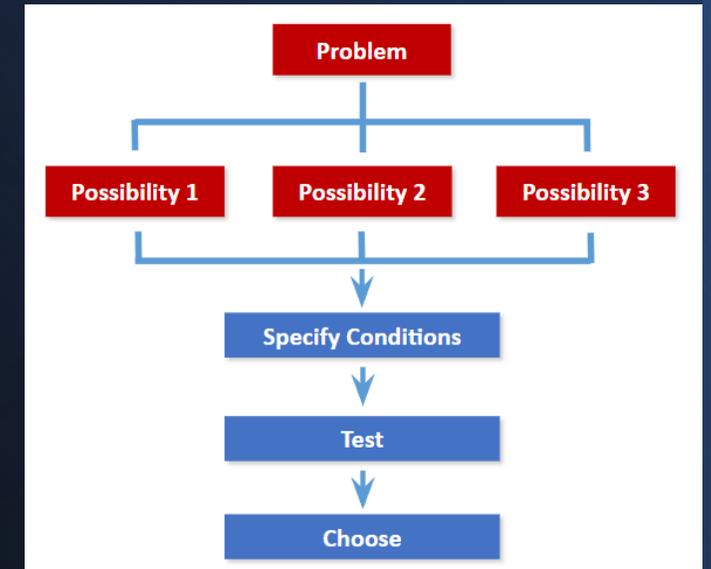
- Model for Teacher Care Package shift, post ESSER.

IT Committee:

- There is a large amount of equipment refreshed, post ESSER.
- Align post ESSER software purchases to the education curriculum guide

Finance Committee:

- Schools need to balance the budget with optimum school-level staffing, post ESSER.



HR Committee

Model for TCP-shift, post ESSER

Possibility One:

Maintain TCP pay and embed stipend into base pay or sustain as a variable stipend

Possibility Two:

Sustain TCP across Certified Employees, reevaluate continuation for Non-Certified Employees

Possibility Three:

Sustain TCP, develop new scale or revert to pre-ESSER scale for new offers post ESSER

Finance Committee:

Balance the budget with optimum school-level staffing, post ESSER.

Possibility One

- **Pre-ESSER staffing models utilizing budget tool calculator**
- *School by school review of ESSER grant funded employees – were the positions built into operating Pre-ESSER*

Possibility Two

- **Enhance Budget Tool**
- Operating vs Grant Funded employee tracking of FTE
- Financial Tier: to absorb school preferred positions or positions that will be eliminated due to the closeout of ESSER
- Academic Tier: Learning Loss and MTSS driven decisions post pandemic

Possibility Three

- **Broaden Coordination on Budget Tool with quarterly HQ Review**

IT Committee:

There is a large amount of equipment refreshed/maintained, post ESSER.

Possibility One

Devise Budget
Restricted to Testing
Requirements Only

Possibility Two

Devise Budget
Restricted to Testing
Requirements +
Grade-Band Carts
(Addressing Ratio)

Possibility Three

Devise Budget
Testing + 1:1 +
Accessories (Fulfill
Full Tech)

Risk Reduction Strategies

- Adjustment of internal closeout date of June 30, 2024
- Continual work from cross-functional leadership
 - Implement strategies from recommendations on current practices and as sustainable practices for next fiscal year and forward
- Budget line-item planning and communications to school leadership
 - All remaining balances have an expenditure plan by closeout
- State team guiding planning discussions for post ESSER expenditures
 - Supplies, Materials, Equipment
 - Personnel



SP Reconstruction, INC.

SP Reconstruction Services, Inc.
3315 SW 13th Ave,
Fort Lauderdale, FL 33315
Tel. 954-776-2000
CBC# 1261730

Client: Four Corners Upper School
Property: 9160 Bella Citta Boulevard
Davenport, FL 33896

Operator: HSMIT

Estimator: Hunter Smith
Position: Reconstruction Manager
Company: SP Reconstruction
Business: 2101 NW 33rd St
Pompano Beach, FL 33069

Business: (954) 495-6080

Type of Estimate: Remodel
Date Entered: 8/25/2023 Date Assigned:

Price List: FLWH8X_SEP23
Labor Efficiency: Restoration/Service/Remodel
Estimate: 2023-08-25-0714-11
File Number: 346113

We would like to thank you for the opportunity to provide you with this estimate. The total cost for the repairs detailed in the following estimate is **\$141,620.71** The attached estimate details the specific work to be completed. Additional work outside of that specified in this estimate will be through separate proposal(s) and/or change order(s) detailing the additional/changed scope of work as well as the terms and pricing of those changes. Repairs will be scheduled after a signed copy of this estimate is received. Progress payments may be billed at a 50% deposit, 40% progress once the deposit has been used, and 10% of the balance due upon substantial completion of this scope of work. Change orders under \$2,500.00 will need to be paid in full prior to starting the work and change orders over \$2,500.01 will follow the above payment schedule.

*** If you have received a preliminary reconstruction estimate prior to mitigation, mold, or demolition services, a change order/supplemental estimate may need to be written and resubmitted for approval.

***Contents breakage may occur during the process of content manipulation. If reimbursement of lost/broken contents are requested, the final invoice reflecting this estimate amount must be paid in full.

Unless noted otherwise, the customer is required to provide heat, water and electricity on-site for the duration of this project. The customer is responsible for providing continuous access to the project area during normal business hours, Monday - Friday, 8:00am - 5:00 pm. Where an item is being replaced, we will be matching the existing item's quality, color, finish, texture or material as close as possible where applicable unless noted otherwise, there is no guarantee either specified or implied on exact matches. This estimate does not include hazardous material testing or abatement unless specifically detailed in the following estimate. If you have any questions about this estimate, please contact Hunter Smith to discuss those questions. I/We agree to the terms and conditions of this proposal

Owner/Authorized Signature Date

SP Reconstruction Services, Inc. Date



SP Reconstruction, INC.

SP Reconstruction Services, Inc.
 3315 SW 13th Ave,
 Fort Lauderdale, FL 33315
 Tel. 954-776-2000
 CBC# 1261730

2023-08-25-0714-11

Building 1



Exit 20 Building (work area)

Height: 8' 6"

| | |
|-----------------------------|--------------------------|
| 845.75 SF Walls | 435.33 SF Ceiling |
| 1,281.08 SF Walls & Ceiling | 435.33 SF Floor |
| 48.37 SY Flooring | 97.17 LF Floor Perimeter |
| 112.50 LF Ceil. Perimeter | |

| | | |
|-------------|----------------------|--------------------------------|
| Door | 3' X 7' | Opens into ROOM_142 |
| Door | 6' 4" X 7' 6" | Opens into Exterior |
| Door | 3' X 7' | Opens into STORAGE_AREA |
| Door | 3' X 7' | Opens into ROOM_139 |

| DESCRIPTION | QTY | RESET | REMOVE | REPLACE | TAX | O&P | TOTAL |
|--|-----------|-------|--------|---------|------|--------|----------|
| Floors | | | | | | | |
| 1. Floor protection - heavy paper and tape | 108.83 SF | | 0.42 | 0.00 | 0.53 | 9.24 | 55.48 |
| Walls | | | | | | | |
| 2. Containment Barrier/Airlock/Decon Chamber | 120.00 SF | | 0.00 | 1.23 | 1.34 | 29.78 | 178.72 |
| 3. Peel & seal zipper - heavy duty | 2.00 EA | | 0.00 | 17.89 | 1.76 | 7.52 | 45.06 |
| 4. Tear out wet drywall, cleanup, bag for disposal | 64.00 SF | | 1.12 | 0.00 | 0.94 | 14.52 | 87.14 |
| 5. Tear out and bag wet insulation | 64.00 SF | | 0.81 | 0.00 | 0.36 | 10.44 | 62.64 |
| 6. R&R Furring strip - 1" x 2" - applied to concrete | 64.00 SF | | 0.75 | 1.98 | 2.78 | 35.50 | 213.00 |
| 7. Reflective multi-layer foil insulation - R-7+ | 64.00 SF | | 0.00 | 0.90 | 2.60 | 12.04 | 72.24 |
| 8. 5/8" drywall - hung, taped, floated, ready for paint | 64.00 SF | | 0.00 | 2.68 | 3.14 | 34.92 | 209.58 |
| 9. Texture drywall - smooth / skim coat | 128.00 SF | | 0.00 | 1.46 | 1.08 | 37.60 | 225.56 |
| Labor to feather outwards to blend finish. | | | | | | | |
| 10. Tape joint for new to existing drywall - per LF | 112.50 LF | | 0.00 | 8.92 | 2.68 | 201.24 | 1,207.42 |
| Ceiling | | | | | | | |
| 11. Detach & Reset Exit sign - wired in | 1.00 EA | 80.80 | 0.00 | 0.00 | 0.00 | 16.16 | 96.96 |
| 12. Detach & Reset Ceiling diffusers/grills - circular - 8"-10" diameter | 1.00 EA | 22.92 | 0.00 | 0.00 | 0.00 | 4.58 | 27.50 |



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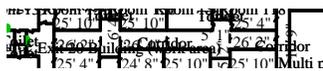
SP Reconstruction Services, Inc.
 3315 SW 13th Ave,
 Fort Lauderdale, FL 33315
 Tel. 954-776-2000
 CBC# 1261730

CONTINUED - Exit 20 Building (work area)

| DESCRIPTION | QTY | RESET | REMOVE | REPLACE | TAX | O&P | TOTAL |
|--|-----------|-------|--------|----------|-------|----------|-----------|
| 13. Light fixture - Detach & reset | 1.00 EA | | 0.00 | 62.15 | 0.00 | 12.44 | 74.59 |
| 14. Detach & Reset Suspended ceiling tile - 2' x 4' | 95.00 SF | 0.74 | 0.00 | 0.00 | 0.00 | 14.06 | 84.36 |
| 15. Detach & Reset Suspended ceiling grid - 2' x 4' | 95.00 SF | 1.73 | 0.00 | 0.00 | 0.00 | 32.88 | 197.23 |
| General labor | | | | | | | |
| 16. Scaffolding Setup & Take down - per hour | 2.00 HR | | 0.00 | 51.87 | 0.00 | 20.74 | 124.48 |
| 17. General Demolition - per hour | 1.00 HR | | 62.82 | 0.00 | 0.00 | 12.56 | 75.38 |
| Bid, roof hatch/lid(s) | | | | | | | |
| 18. Roofing Hatch | 1.00 EA | | 0.00 | 2,800.00 | 0.00 | 560.00 | 3,360.00 |
| Will be a Bilco Thermal Roof Hatch System. | | | | | | | |
| 19. Two coat stucco over masonry | 120.00 SF | | 0.00 | 4.41 | 5.04 | 106.84 | 641.08 |
| Damage will be caused to exterior stucco and will need to be patched and paint matched. | | | | | | | |
| 20. Seal stucco - elastomeric sealer | 120.00 SF | | 0.00 | 1.06 | 3.53 | 26.14 | 156.87 |
| 21. Mask and prep for paint - plastic, paper, tape (per LF) | 65.00 LF | | 0.00 | 1.63 | 1.23 | 21.44 | 128.62 |
| 22. Seal & paint stucco | 240.00 SF | | 0.00 | 1.70 | 5.21 | 82.64 | 495.85 |
| 23. Scaffolding (Bid Item) | 1.00 EA | | 0.00 | 1,800.00 | 0.00 | 360.00 | 2,160.00 |
| 24. Roofer - per hour | 8.00 HR | | 0.00 | 157.98 | 0.00 | 252.76 | 1,516.60 |
| Totals: Exit 20 Building (work area) | | | | | 32.22 | 1,916.04 | 11,496.36 |

Corridor

Height: 8'



2,514.67 SF Walls
 4,048.43 SF Walls & Ceiling
 170.42 SY Flooring
 314.33 LF Ceil. Perimeter

1,533.76 SF Ceiling
 1,533.76 SF Floor
 314.33 LF Floor Perimeter

| DESCRIPTION | QTY | RESET | REMOVE | REPLACE | TAX | O&P | TOTAL |
|---|-------------|-------|--------|----------|------|--------|----------|
| 25. Floor protection - heavy paper and tape | 1,533.76 SF | | 0.42 | 0.00 | 7.52 | 130.34 | 782.04 |
| Bid, roof hatch/lid(s) | | | | | | | |
| 26. Roofing Hatch | 1.00 EA | | 0.00 | 2,800.00 | 0.00 | 560.00 | 3,360.00 |
| Will be a Bilco Thermal Roof Hatch System. | | | | | | | |

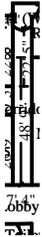


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CONTINUED - Corridor

| DESCRIPTION | QTY | RESET | REMOVE | REPLACE | TAX | O&P | TOTAL |
|--|-----------|-------|--------|----------|-------|----------|----------|
| 27. Two coat stucco over masonry | 120.00 SF | | 0.00 | 4.41 | 5.04 | 106.84 | 641.08 |
| Damage will be caused to exterior stucco and will need to be patched and paint matched. | | | | | | | |
| 28. Seal stucco - elastomeric sealer | 120.00 SF | | 0.00 | 1.06 | 3.53 | 26.14 | 156.87 |
| 29. Mask and prep for paint - plastic, paper, tape (per LF) | 65.00 LF | | 0.00 | 1.63 | 1.23 | 21.44 | 128.62 |
| 30. Seal & paint stucco | 240.00 SF | | 0.00 | 1.70 | 5.21 | 82.64 | 495.85 |
| 31. Scaffolding (Bid Item) | 1.00 EA | | 0.00 | 1,800.00 | 0.00 | 360.00 | 2,160.00 |
| 32. Roofer - per hour | 8.00 HR | | 0.00 | 157.98 | 0.00 | 252.76 | 1,516.60 |
| Totals: Corridor | | | | | 22.53 | 1,540.16 | 9,241.06 |



Corridor

Height: 8'

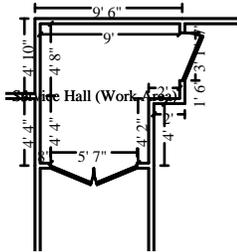
| | |
|-----------------------------|---------------------------|
| 1,073.33 SF Walls | 420.58 SF Ceiling |
| 1,493.92 SF Walls & Ceiling | 420.58 SF Floor |
| 46.73 SY Flooring | 134.17 LF Floor Perimeter |
| 134.17 LF Ceil. Perimeter | |

| DESCRIPTION | QTY | RESET | REMOVE | REPLACE | TAX | O&P | TOTAL |
|--|-----------|-------|--------|----------|-------|----------|----------|
| 33. Floor protection - heavy paper and tape | 420.58 SF | | 0.42 | 0.00 | 2.06 | 35.74 | 214.44 |
| Bid, roof hatch/lid(s) | | | | | | | |
| 34. Roofing Hatch | 1.00 EA | | 0.00 | 2,800.00 | 0.00 | 560.00 | 3,360.00 |
| Will be a Bilco Thermal Roof Hatch System. | | | | | | | |
| 35. Two coat stucco over masonry | 120.00 SF | | 0.00 | 4.41 | 5.04 | 106.84 | 641.08 |
| Damage will be caused to exterior stucco and will need to be patched and paint matched. | | | | | | | |
| 36. Seal stucco - elastomeric sealer | 120.00 SF | | 0.00 | 1.06 | 3.53 | 26.14 | 156.87 |
| 37. Mask and prep for paint - plastic, paper, tape (per LF) | 65.00 LF | | 0.00 | 1.63 | 1.23 | 21.44 | 128.62 |
| 38. Seal & paint stucco | 240.00 SF | | 0.00 | 1.70 | 5.21 | 82.64 | 495.85 |
| 39. Scaffolding (Bid Item) | 1.00 EA | | 0.00 | 1,800.00 | 0.00 | 360.00 | 2,160.00 |
| 40. Roofer - per hour | 8.00 HR | | 0.00 | 157.98 | 0.00 | 252.76 | 1,516.60 |
| Totals: Corridor | | | | | 17.07 | 1,445.56 | 8,673.46 |



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Service Hall (Work Area)

Height: 8'

| | |
|---------------------------|--------------------------|
| 288.00 SF Walls | 72.67 SF Ceiling |
| 360.67 SF Walls & Ceiling | 72.67 SF Floor |
| 8.07 SY Flooring | 36.00 LF Floor Perimeter |
| 36.00 LF Ceil. Perimeter | |

| DESCRIPTION | QTY | RESET | REMOVE | REPLACE | TAX | O&P | TOTAL |
|--|-----------|-------|--------|---------|------|-------|--------|
| Floors | | | | | | | |
| 41. Floor protection - heavy paper and tape | 72.67 SF | | 0.42 | 0.00 | 0.36 | 6.18 | 37.06 |
| Walls | | | | | | | |
| 42. Containment Barrier/Airlock/Decon. Chamber | 120.00 SF | | 0.00 | 1.23 | 1.34 | 29.78 | 178.72 |
| 43. Peel & seal zipper - heavy duty | 2.00 EA | | 0.00 | 17.89 | 1.76 | 7.52 | 45.06 |
| 44. Tear out wet drywall, cleanup, bag for disposal | 64.00 SF | | 1.12 | 0.00 | 0.94 | 14.52 | 87.14 |
| 45. Tear out and bag wet insulation | 64.00 SF | | 0.81 | 0.00 | 0.36 | 10.44 | 62.64 |
| 46. R&R Furring strip - 1" x 2" - applied to concrete | 64.00 SF | | 0.75 | 1.98 | 2.78 | 35.50 | 213.00 |
| 47. Reflective multi-layer foil insulation - R-7+ | 64.00 SF | | 0.00 | 0.90 | 2.60 | 12.04 | 72.24 |
| 48. 5/8" drywall - hung, taped, floated, ready for paint | 64.00 SF | | 0.00 | 2.68 | 3.14 | 34.92 | 209.58 |
| 49. Texture drywall - smooth / skim coat | 128.00 SF | | 0.00 | 1.46 | 1.08 | 37.60 | 225.56 |
| Labor to feather outwards to blend finish. | | | | | | | |
| 50. Tape joint for new to existing drywall - per LF | 36.00 LF | | 0.00 | 8.92 | 0.86 | 64.40 | 386.38 |
| Ceiling | | | | | | | |
| 51. Detach & Reset Exit sign - wired in | 1.00 EA | 80.80 | 0.00 | 0.00 | 0.00 | 16.16 | 96.96 |
| 52. Detach & Reset Ceiling diffusers/grills - circular - 8"-10" diameter | 1.00 EA | 22.92 | 0.00 | 0.00 | 0.00 | 4.58 | 27.50 |
| 53. Light fixture - Detach & reset | 1.00 EA | | 0.00 | 62.15 | 0.00 | 12.44 | 74.59 |
| 54. Detach & Reset Suspended ceiling tile - 2' x 4' | 72.67 SF | 0.74 | 0.00 | 0.00 | 0.00 | 10.76 | 64.54 |
| 55. Detach & Reset Suspended ceiling grid - 2' x 4' | 72.67 SF | 1.73 | 0.00 | 0.00 | 0.00 | 25.14 | 150.86 |
| General labor | | | | | | | |
| 56. Scaffolding Setup & Take down - per hour | 2.00 HR | | 0.00 | 51.87 | 0.00 | 20.74 | 124.48 |

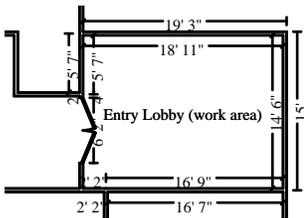


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 3315 SW 13th Ave,
 Fort Lauderdale, FL 33315
 Tel. 954-776-2000
 CBC# 1261730

CONTINUED - Service Hall (Work Area)

| DESCRIPTION | QTY | RESET | REMOVE | REPLACE | TAX | O&P | TOTAL |
|--|-----------|-------|--------|----------|-------|----------|-----------|
| 57. General Demolition - per hour | 1.00 HR | | 62.82 | 0.00 | 0.00 | 12.56 | 75.38 |
| Bid, roof hatch/lid(s) | | | | | | | |
| 58. Roofing Hatch | 1.00 EA | | 0.00 | 2,800.00 | 0.00 | 560.00 | 3,360.00 |
| Will be a Bilco Thermal Roof Hatch System. | | | | | | | |
| 59. Two coat stucco over masonry | 120.00 SF | | 0.00 | 4.41 | 5.04 | 106.84 | 641.08 |
| Damage will be caused to exterior stucco and will need to be patched and paint matched. | | | | | | | |
| 60. Seal stucco - elastomeric sealer | 120.00 SF | | 0.00 | 1.06 | 3.53 | 26.14 | 156.87 |
| 61. Mask and prep for paint - plastic, paper, tape (per LF) | 65.00 LF | | 0.00 | 1.63 | 1.23 | 21.44 | 128.62 |
| 62. Seal & paint stucco | 240.00 SF | | 0.00 | 1.70 | 5.21 | 82.64 | 495.85 |
| 63. Scaffolding (Bid Item) | 1.00 EA | | 0.00 | 1,800.00 | 0.00 | 360.00 | 2,160.00 |
| 64. Roofer - per hour | 8.00 HR | | 0.00 | 157.98 | 0.00 | 252.76 | 1,516.60 |
| Totals: Service Hall (Work Area) | | | | | 30.23 | 1,765.10 | 10,590.71 |



Entry Lobby (work area)

Height: 8'

| | |
|---------------------------|--------------------------|
| 491.50 SF Walls | 274.29 SF Ceiling |
| 765.79 SF Walls & Ceiling | 274.29 SF Floor |
| 30.48 SY Flooring | 60.67 LF Floor Perimeter |
| 66.83 LF Ceil. Perimeter | |

| DESCRIPTION | QTY | RESET | REMOVE | REPLACE | TAX | O&P | TOTAL |
|---|-----------|-------------------|--------|-------------------------------|------|-------|--------|
| Door | | 6' 2" X 7' | | Opens into LOBBY_WORK_ | | | |
| Floors | | | | | | | |
| 65. Floor protection - heavy paper and tape | 274.29 SF | | 0.42 | 0.00 | 1.34 | 23.30 | 139.84 |
| Walls | | | | | | | |
| 66. Containment Barrier/Airlock/Decon. Chamber | 170.00 SF | | 0.00 | 1.23 | 1.90 | 42.20 | 253.20 |
| 67. Peel & seal zipper - heavy duty | 2.00 EA | | 0.00 | 17.89 | 1.76 | 7.52 | 45.06 |
| 68. Tear out wet drywall, cleanup, bag for disposal | 72.00 SF | | 1.12 | 0.00 | 1.06 | 16.34 | 98.04 |
| 69. Tear out and bag wet insulation | 72.00 SF | | 0.81 | 0.00 | 0.40 | 11.74 | 70.46 |
| 70. R&R Furring strip - 1" x 2" - applied to concrete | 72.00 SF | | 0.75 | 1.98 | 3.12 | 39.94 | 239.62 |



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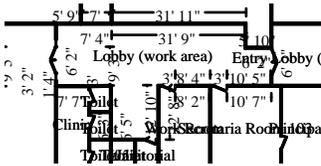
CONTINUED - Entry Lobby (work area)

| DESCRIPTION | QTY | RESET | REMOVE | REPLACE | TAX | O&P | TOTAL |
|--|-----------|-------|--------|----------|-------|----------|-----------|
| 71. Reflective multi-layer foil insulation - R-7+ | 72.00 SF | | 0.00 | 0.90 | 2.92 | 13.54 | 81.26 |
| 72. 5/8" drywall - hung, taped, floated, ready for paint | 72.00 SF | | 0.00 | 2.68 | 3.53 | 39.30 | 235.79 |
| 73. Texture drywall - smooth / skim coat | 136.00 SF | | 0.00 | 1.46 | 1.14 | 39.94 | 239.64 |
| Labor to feather outwards to blend finish. | | | | | | | |
| 74. Tape joint for new to existing drywall - per LF | 66.83 LF | | 0.00 | 8.92 | 1.59 | 119.54 | 717.25 |
| Ceiling | | | | | | | |
| 75. Detach & Reset Exit sign - wired in | 1.00 EA | 80.80 | 0.00 | 0.00 | 0.00 | 16.16 | 96.96 |
| 76. Detach & Reset Ceiling diffusers/grills - circular - 8"-10" diameter | 1.00 EA | 22.92 | 0.00 | 0.00 | 0.00 | 4.58 | 27.50 |
| 77. Light fixture - Detach & reset | 1.00 EA | | 0.00 | 62.15 | 0.00 | 12.44 | 74.59 |
| 78. Detach & Reset Suspended ceiling tile - 2' x 4' | 137.15 SF | 0.74 | 0.00 | 0.00 | 0.00 | 20.30 | 121.79 |
| 79. Detach & Reset Suspended ceiling grid - 2' x 4' | 137.15 SF | 1.73 | 0.00 | 0.00 | 0.00 | 47.46 | 284.73 |
| General labor | | | | | | | |
| 80. Scaffolding Setup & Take down - per hour | 2.00 HR | | 0.00 | 51.87 | 0.00 | 20.74 | 124.48 |
| 81. General Demolition - per hour | 1.00 HR | | 62.82 | 0.00 | 0.00 | 12.56 | 75.38 |
| Bid, roof hatch/lid(s) | | | | | | | |
| 82. Roofing Hatch | 1.00 EA | | 0.00 | 2,800.00 | 0.00 | 560.00 | 3,360.00 |
| Will be a Bilco Thermal Roof Hatch System. | | | | | | | |
| 83. Two coat stucco over masonry | 120.00 SF | | 0.00 | 4.41 | 5.04 | 106.84 | 641.08 |
| Damage will be caused to exterior stucco and will need to be patched and paint matched. | | | | | | | |
| 84. Seal stucco - elastomeric sealer | 120.00 SF | | 0.00 | 1.06 | 3.53 | 26.14 | 156.87 |
| 85. Mask and prep for paint - plastic, paper, tape (per LF) | 65.00 LF | | 0.00 | 1.63 | 1.23 | 21.44 | 128.62 |
| 86. Seal & paint stucco | 240.00 SF | | 0.00 | 1.70 | 5.21 | 82.64 | 495.85 |
| 87. Scaffolding (Bid Item) | 1.00 EA | | 0.00 | 1,800.00 | 0.00 | 360.00 | 2,160.00 |
| 88. Roofer - per hour | 8.00 HR | | 0.00 | 157.98 | 0.00 | 252.76 | 1,516.60 |
| Totals: Entry Lobby (work area) | | | | | 33.77 | 1,897.42 | 11,384.61 |



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Lobby (work area)

Height: 8' 6"

| | |
|-----------------------------|---------------------------|
| 1,179.57 SF Walls | 846.07 SF Ceiling |
| 2,025.64 SF Walls & Ceiling | 846.07 SF Floor |
| 94.01 SY Flooring | 134.92 LF Floor Perimeter |
| 156.75 LF Ceil. Perimeter | |

| | | |
|-------------------------------|-------------------|--------------------------------|
| Door | 3' X 7' | Opens into WORK_ROOM |
| Door | 3' X 7' | Opens into SECRETARIA_R |
| Door | 6' 2" X 7' | Opens into ENTRY_LOBBY_ |
| Window - Goes to Floor | 1' 9" X 7' | Opens into Exterior |
| Door | 6' 2" X 7' | Opens into Exterior |
| Window - Goes to Floor | 1' 9" X 7' | Opens into Exterior |

| DESCRIPTION | QTY | RESET | REMOVE | REPLACE | TAX | O&P | TOTAL |
|---|-----------|-------|--------|---------|------|--------|----------|
| Floors | | | | | | | |
| 89. Floor protection - heavy paper and tape | 846.07 SF | | 0.42 | 0.00 | 4.15 | 71.92 | 431.42 |
| Walls | | | | | | | |
| 90. Containment Barrier/Airlock/Decon. Chamber | 150.00 SF | | 0.00 | 1.23 | 1.68 | 37.24 | 223.42 |
| 91. Peel & seal zipper - heavy duty | 2.00 EA | | 0.00 | 17.89 | 1.76 | 7.52 | 45.06 |
| 92. Tear out wet drywall, cleanup, bag for disposal | 64.00 SF | | 1.12 | 0.00 | 0.94 | 14.52 | 87.14 |
| 93. Tear out and bag wet insulation | 64.00 SF | | 0.81 | 0.00 | 0.36 | 10.44 | 62.64 |
| 94. R&R Furring strip - 1" x 2" - applied to concrete | 64.00 SF | | 0.75 | 1.98 | 2.78 | 35.50 | 213.00 |
| 95. Reflective multi-layer foil insulation - R-7+ | 64.00 SF | | 0.00 | 0.90 | 2.60 | 12.04 | 72.24 |
| 96. 5/8" drywall - hung, taped, floated, ready for paint | 64.00 SF | | 0.00 | 2.68 | 3.14 | 34.92 | 209.58 |
| 97. Texture drywall - smooth / skim coat | 128.00 SF | | 0.00 | 1.46 | 1.08 | 37.60 | 225.56 |
| Labor to feather outwards to blend finish. | | | | | | | |
| 98. Tape joint for new to existing drywall - per LF | 156.75 LF | | 0.00 | 8.92 | 3.73 | 280.38 | 1,682.32 |
| Ceiling | | | | | | | |
| 99. Detach & Reset Exit sign - wired in | 1.00 EA | 80.80 | 0.00 | 0.00 | 0.00 | 16.16 | 96.96 |
| 100. Detach & Reset Ceiling diffusers/grills - circular - 8"-10" diameter | 1.00 EA | 22.92 | 0.00 | 0.00 | 0.00 | 4.58 | 27.50 |



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CONTINUED - Lobby (work area)

| DESCRIPTION | QTY | RESET | REMOVE | REPLACE | TAX | O&P | TOTAL |
|--|-----------|-------|--------|----------|---------------|------------------|------------------|
| 101. Light fixture - Detach & reset | 1.00 EA | | 0.00 | 62.15 | 0.00 | 12.44 | 74.59 |
| 102. Detach & Reset Suspended ceiling tile - 2' x 4' | 75.00 SF | 0.74 | 0.00 | 0.00 | 0.00 | 11.10 | 66.60 |
| 103. Detach & Reset Suspended ceiling grid - 2' x 4' | 75.00 SF | 1.73 | 0.00 | 0.00 | 0.00 | 25.96 | 155.71 |
| General labor | | | | | | | |
| 104. Scaffolding Setup & Take down - per hour | 2.00 HR | | 0.00 | 51.87 | 0.00 | 20.74 | 124.48 |
| 105. General Demolition - per hour | 1.00 HR | | 62.82 | 0.00 | 0.00 | 12.56 | 75.38 |
| Bid, roof hatch/lid(s) | | | | | | | |
| 106. Roofing Hatch | 1.00 EA | | 0.00 | 2,800.00 | 0.00 | 560.00 | 3,360.00 |
| Will be a Bilco Thermal Roof Hatch System. | | | | | | | |
| 107. Two coat stucco over masonry | 120.00 SF | | 0.00 | 4.41 | 5.04 | 106.84 | 641.08 |
| Damage will be caused to exterior stucco and will need to be patched and paint matched. | | | | | | | |
| 108. Seal stucco - elastomeric sealer | 120.00 SF | | 0.00 | 1.06 | 3.53 | 26.14 | 156.87 |
| 109. Mask and prep for paint - plastic, paper, tape (per LF) | 65.00 LF | | 0.00 | 1.63 | 1.23 | 21.44 | 128.62 |
| 110. Seal & paint stucco | 240.00 SF | | 0.00 | 1.70 | 5.21 | 82.64 | 495.85 |
| 111. Scaffolding (Bid Item) | 1.00 EA | | 0.00 | 1,800.00 | 0.00 | 360.00 | 2,160.00 |
| 112. Roofer - per hour | 8.00 HR | | 0.00 | 157.98 | 0.00 | 252.76 | 1,516.60 |
| Totals: Lobby (work area) | | | | | 37.23 | 2,055.44 | 12,332.62 |
| Total: Building 1 | | | | | 173.05 | 10,619.72 | 63,718.82 |

Building 2



Corridor(work area)

Height: 8' 6"

| | |
|-----------------------------|---------------------------|
| 943.50 SF Walls | 482.29 SF Ceiling |
| 1,425.79 SF Walls & Ceiling | 482.29 SF Floor |
| 53.59 SY Flooring | 108.67 LF Floor Perimeter |
| 124.00 LF Ceil. Perimeter | |

| | | |
|-------------|----------------------|----------------------------|
| Door | 3' X 7' | Opens into ROOM_147 |
| Door | 6' 4" X 7' 6" | Opens into Exterior |
| Door | 3' X 7' | Opens into DEF_143 |
| Door | 3' X 7' | Opens into ROOM_144 |



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CONTINUED - Corridor(work area)

| DESCRIPTION | QTY | RESET | REMOVE | REPLACE | TAX | O&P | TOTAL |
|---|-----------|-------|--------|----------|------|--------|----------|
| Floors | | | | | | | |
| 113. Floor protection - heavy paper and tape | 482.29 SF | | 0.42 | 0.00 | 2.36 | 41.00 | 245.92 |
| Walls | | | | | | | |
| 114. Containment Barrier/Airlock/Decon. Chamber | 120.00 SF | | 0.00 | 1.23 | 1.34 | 29.78 | 178.72 |
| 115. Peel & seal zipper - heavy duty | 2.00 EA | | 0.00 | 17.89 | 1.76 | 7.52 | 45.06 |
| 116. Tear out wet drywall, cleanup, bag for disposal | 64.00 SF | | 1.12 | 0.00 | 0.94 | 14.52 | 87.14 |
| 117. Tear out and bag wet insulation | 64.00 SF | | 0.81 | 0.00 | 0.36 | 10.44 | 62.64 |
| 118. R&R Furring strip - 1" x 2" - applied to concrete | 64.00 SF | | 0.75 | 1.98 | 2.78 | 35.50 | 213.00 |
| 119. Reflective multi-layer foil insulation - R-7+ | 64.00 SF | | 0.00 | 0.90 | 2.60 | 12.04 | 72.24 |
| 120. 5/8" drywall - hung, taped, floated, ready for paint | 64.00 SF | | 0.00 | 2.68 | 3.14 | 34.92 | 209.58 |
| 121. Texture drywall - smooth / skim coat | 128.00 SF | | 0.00 | 1.46 | 1.08 | 37.60 | 225.56 |
| Labor to feather outwards to blend finish. | | | | | | | |
| 122. Tape joint for new to existing drywall - per LF | 124.00 LF | | 0.00 | 8.92 | 2.95 | 221.82 | 1,330.85 |
| Ceiling | | | | | | | |
| 123. Detach & Reset Exit sign - wired in | 1.00 EA | 80.80 | 0.00 | 0.00 | 0.00 | 16.16 | 96.96 |
| 124. Detach & Reset Ceiling diffusers/grills - circular - 8"-10" diameter | 1.00 EA | 22.92 | 0.00 | 0.00 | 0.00 | 4.58 | 27.50 |
| 125. Light fixture - Detach & reset | 1.00 EA | | 0.00 | 62.15 | 0.00 | 12.44 | 74.59 |
| 126. Detach & Reset Suspended ceiling tile - 2' x 4' | 120.57 SF | 0.74 | 0.00 | 0.00 | 0.00 | 17.84 | 107.06 |
| 127. Detach & Reset Suspended ceiling grid - 2' x 4' | 120.57 SF | 1.73 | 0.00 | 0.00 | 0.00 | 41.72 | 250.31 |
| General labor | | | | | | | |
| 128. Scaffolding Setup & Take down - per hour | 2.00 HR | | 0.00 | 51.87 | 0.00 | 20.74 | 124.48 |
| 129. General Demolition - per hour | 1.00 HR | | 62.82 | 0.00 | 0.00 | 12.56 | 75.38 |
| Bid, roof hatch/lid(s) | | | | | | | |
| 130. Roofing Hatch | 1.00 EA | | 0.00 | 2,800.00 | 0.00 | 560.00 | 3,360.00 |
| Will be a Bilco Thermal Roof Hatch System. | | | | | | | |
| 131. Two coat stucco over masonry | 120.00 SF | | 0.00 | 4.41 | 5.04 | 106.84 | 641.08 |



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 3315 SW 13th Ave,
 Fort Lauderdale, FL 33315
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 CBC# 1261730

CONTINUED - Corridor(work area)

| DESCRIPTION | QTY | RESET | REMOVE | REPLACE | TAX | O&P | TOTAL |
|--|-----------|-------|--------|----------|-------|----------|-----------|
| Damage will be caused to exterior stucco and will need to be patched and paint matched. | | | | | | | |
| 132. Seal stucco - elastomeric sealer | 120.00 SF | | 0.00 | 1.06 | 3.53 | 26.14 | 156.87 |
| 133. Mask and prep for paint - plastic, paper, tape (per LF) | 65.00 LF | | 0.00 | 1.63 | 1.23 | 21.44 | 128.62 |
| 134. Seal & paint stucco | 240.00 SF | | 0.00 | 1.70 | 5.21 | 82.64 | 495.85 |
| 135. Scaffolding (Bid Item) | 1.00 EA | | 0.00 | 1,800.00 | 0.00 | 360.00 | 2,160.00 |
| 136. Roofer - per hour | 8.00 HR | | 0.00 | 157.98 | 0.00 | 252.76 | 1,516.60 |
| Totals: Corridor(work area) | | | | | 34.32 | 1,981.00 | 11,886.01 |



Corridor (work area 2)

Height: 8'

| | |
|-----------------------------|---------------------------|
| 1,145.33 SF Walls | 452.08 SF Ceiling |
| 1,597.42 SF Walls & Ceiling | 452.08 SF Floor |
| 50.23 SY Flooring | 143.17 LF Floor Perimeter |
| 143.17 LF Ceil. Perimeter | |

| DESCRIPTION | QTY | RESET | REMOVE | REPLACE | TAX | O&P | TOTAL |
|---|-----------|-------|--------|---------|------|-------|--------|
| Floors | | | | | | | |
| 137. Floor protection - heavy paper and tape | 452.08 SF | | 0.42 | 0.00 | 2.22 | 38.42 | 230.51 |
| Walls | | | | | | | |
| 138. Containment Barrier/Airlock/Decon. Chamber | 120.00 SF | | 0.00 | 1.23 | 1.34 | 29.78 | 178.72 |
| 139. Peel & seal zipper - heavy duty | 2.00 EA | | 0.00 | 17.89 | 1.76 | 7.52 | 45.06 |
| 140. Tear out wet drywall, cleanup, bag for disposal | 70.00 SF | | 1.12 | 0.00 | 1.03 | 15.88 | 95.31 |
| 141. Tear out and bag wet insulation | 70.00 SF | | 0.81 | 0.00 | 0.39 | 11.42 | 68.51 |
| 142. R&R Furring strip - 1" x 2" - applied to concrete | 70.00 SF | | 0.75 | 1.98 | 3.04 | 38.82 | 232.96 |
| 143. Reflective multi-layer foil insulation - R-7+ | 70.00 SF | | 0.00 | 0.90 | 2.84 | 13.16 | 79.00 |
| 144. 5/8" drywall - hung, taped, floated, ready for paint | 70.00 SF | | 0.00 | 2.68 | 3.43 | 38.20 | 229.23 |
| 145. Texture drywall - smooth / skim coat | 128.00 SF | | 0.00 | 1.46 | 1.08 | 37.60 | 225.56 |

Labor to feather outwards to blend finish.

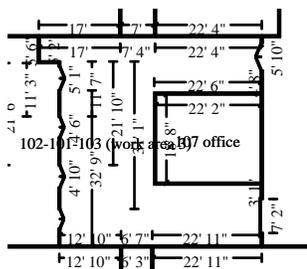


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CONTINUED - Corridor (work area 2)

| DESCRIPTION | QTY | RESET | REMOVE | REPLACE | TAX | O&P | TOTAL |
|--|-----------|-------|--------|----------|--------------|-----------------|------------------|
| 146. Tape joint for new to existing drywall - per LF | 143.17 LF | | 0.00 | 8.92 | 3.41 | 256.10 | 1,536.59 |
| Ceiling | | | | | | | |
| 147. Detach & Reset Exit sign - wired in | 1.00 EA | 80.80 | 0.00 | 0.00 | 0.00 | 16.16 | 96.96 |
| 148. Detach & Reset Ceiling diffusers/grills - circular - 8"-10" diameter | 1.00 EA | 22.92 | 0.00 | 0.00 | 0.00 | 4.58 | 27.50 |
| 149. Light fixture - Detach & reset | 1.00 EA | | 0.00 | 62.15 | 0.00 | 12.44 | 74.59 |
| 150. Detach & Reset Suspended ceiling tile - 2' x 4' | 113.02 SF | 0.74 | 0.00 | 0.00 | 0.00 | 16.72 | 100.35 |
| 151. Detach & Reset Suspended ceiling grid - 2' x 4' | 113.02 SF | 1.73 | 0.00 | 0.00 | 0.00 | 39.10 | 234.62 |
| General labor | | | | | | | |
| 152. Scaffolding Setup & Take down - per hour | 2.00 HR | | 0.00 | 51.87 | 0.00 | 20.74 | 124.48 |
| 153. General Demolition - per hour | 1.00 HR | | 62.82 | 0.00 | 0.00 | 12.56 | 75.38 |
| Bid, roof hatch/lid(s) | | | | | | | |
| 154. Roofing Hatch | 1.00 EA | | 0.00 | 2,800.00 | 0.00 | 560.00 | 3,360.00 |
| Will be a Bilco Thermal Roof Hatch System. | | | | | | | |
| 155. Two coat stucco over masonry | 120.00 SF | | 0.00 | 4.41 | 5.04 | 106.84 | 641.08 |
| Damage will be caused to exterior stucco and will need to be patched and paint matched. | | | | | | | |
| 156. Seal stucco - elastomeric sealer | 120.00 SF | | 0.00 | 1.06 | 3.53 | 26.14 | 156.87 |
| 157. Mask and prep for paint - plastic, paper, tape (per LF) | 65.00 LF | | 0.00 | 1.63 | 1.23 | 21.44 | 128.62 |
| 158. Seal & paint stucco | 240.00 SF | | 0.00 | 1.70 | 5.21 | 82.64 | 495.85 |
| 159. Scaffolding (Bid Item) | 1.00 EA | | 0.00 | 1,800.00 | 0.00 | 360.00 | 2,160.00 |
| 160. Roofer - per hour | 8.00 HR | | 0.00 | 157.98 | 0.00 | 252.76 | 1,516.60 |
| Totals: Corridor (work area 2) | | | | | 35.55 | 2,019.02 | 12,114.35 |



102-101-103 (work area 3)

Height: 8'

| | |
|-----------------------------|---------------------------|
| 1,810.67 SF Walls | 1,449.99 SF Ceiling |
| 3,260.66 SF Walls & Ceiling | 1,449.99 SF Floor |
| 161.11 SY Flooring | 226.33 LF Floor Perimeter |
| 226.33 LF Ceil. Perimeter | |



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CONTINUED - 102-101-103 (work area 3)

| DESCRIPTION | QTY | RESET | REMOVE | REPLACE | TAX | O&P | TOTAL |
|---|-------------|-------|--------|----------|------|--------|----------|
| Floors | | | | | | | |
| 161. Floor protection - heavy paper and tape | 1,449.99 SF | | 0.42 | 0.00 | 7.11 | 123.22 | 739.33 |
| Walls | | | | | | | |
| 162. Containment Barrier/Airlock/Decon. Chamber | 240.00 SF | | 0.00 | 1.23 | 2.69 | 59.58 | 357.47 |
| 163. Peel & seal zipper - heavy duty | 2.00 EA | | 0.00 | 17.89 | 1.76 | 7.52 | 45.06 |
| 164. Tear out wet drywall, cleanup, bag for disposal | 128.00 SF | | 1.12 | 0.00 | 1.88 | 29.06 | 174.30 |
| 165. Tear out and bag wet insulation | 128.00 SF | | 0.81 | 0.00 | 0.72 | 20.88 | 125.28 |
| 166. R&R Furring strip - 1" x 2" - applied to concrete | 128.00 SF | | 0.75 | 1.98 | 5.56 | 71.00 | 426.00 |
| 167. Reflective multi-layer foil insulation - R-7+ | 128.00 SF | | 0.00 | 0.90 | 5.20 | 24.08 | 144.48 |
| 168. 5/8" drywall - hung, taped, floated, ready for paint | 128.00 SF | | 0.00 | 2.68 | 6.27 | 69.86 | 419.17 |
| 169. Texture drywall - smooth / skim coat | 240.00 SF | | 0.00 | 1.46 | 2.02 | 70.48 | 422.90 |
| Labor to feather outwards to blend finish. | | | | | | | |
| 170. Tape joint for new to existing drywall - per LF | 226.33 LF | | 0.00 | 8.92 | 5.39 | 404.86 | 2,429.11 |
| Ceiling | | | | | | | |
| 171. Detach & Reset Exit sign - wired in | 1.00 EA | 80.80 | 0.00 | 0.00 | 0.00 | 16.16 | 96.96 |
| 172. Detach & Reset Ceiling diffusers/grills - circular - 8"-10" diameter | 1.00 EA | 22.92 | 0.00 | 0.00 | 0.00 | 4.58 | 27.50 |
| 173. Light fixture - Detach & reset | 1.00 EA | | 0.00 | 62.15 | 0.00 | 12.44 | 74.59 |
| 174. Detach & Reset Suspended ceiling tile - 2' x 4' | 725.00 SF | 0.74 | 0.00 | 0.00 | 0.00 | 107.30 | 643.80 |
| 175. Detach & Reset Suspended ceiling grid - 2' x 4' | 725.00 SF | 1.73 | 0.00 | 0.00 | 0.00 | 250.86 | 1,505.11 |
| General labor | | | | | | | |
| 176. Scaffolding Setup & Take down - per hour | 6.00 HR | | 0.00 | 51.87 | 0.00 | 62.24 | 373.46 |
| 177. General Demolition - per hour | 4.00 HR | | 62.82 | 0.00 | 0.00 | 50.26 | 301.54 |
| Bid, roof hatch/lid(s) | | | | | | | |
| 178. Roofing Hatch | 1.00 EA | | 0.00 | 2,800.00 | 0.00 | 560.00 | 3,360.00 |
| Will be a Bilco Thermal Roof Hatch System. | | | | | | | |
| 179. Two coat stucco over masonry | 120.00 SF | | 0.00 | 4.41 | 5.04 | 106.84 | 641.08 |

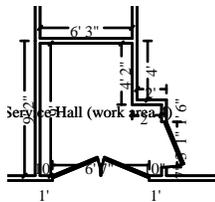


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CONTINUED - 102-101-103 (work area 3)

| DESCRIPTION | QTY | RESET | REMOVE | REPLACE | TAX | O&P | TOTAL |
|--|-----------|-------|--------|----------|--------------|-----------------|------------------|
| Damage will be caused to exterior stucco and will need to be patched and paint matched. | | | | | | | |
| 180. Seal stucco - elastomeric sealer | 120.00 SF | | 0.00 | 1.06 | 3.53 | 26.14 | 156.87 |
| 181. Mask and prep for paint - plastic, paper, tape (per LF) | 65.00 LF | | 0.00 | 1.63 | 1.23 | 21.44 | 128.62 |
| 182. Seal & paint stucco | 240.00 SF | | 0.00 | 1.70 | 5.21 | 82.64 | 495.85 |
| 183. Scaffolding (Bid Item) | 1.00 EA | | 0.00 | 1,800.00 | 0.00 | 360.00 | 2,160.00 |
| 184. Roofer - per hour | 8.00 HR | | 0.00 | 157.98 | 0.00 | 252.76 | 1,516.60 |
| Totals: 102-101-103 (work area 3) | | | | | 53.61 | 2,794.20 | 16,765.08 |



Service Hall (work area 4)

Height: 8'

| | |
|---------------------------|--------------------------|
| 276.00 SF Walls | 65.92 SF Ceiling |
| 341.92 SF Walls & Ceiling | 65.92 SF Floor |
| 7.32 SY Flooring | 34.50 LF Floor Perimeter |
| 34.50 LF Ceil. Perimeter | |

| DESCRIPTION | QTY | RESET | REMOVE | REPLACE | TAX | O&P | TOTAL |
|---|-----------|-------|--------|---------|------|-------|--------|
| Floors | | | | | | | |
| 185. Floor protection - heavy paper and tape | 65.92 SF | | 0.42 | 0.00 | 0.32 | 5.60 | 33.61 |
| Walls | | | | | | | |
| 186. Containment Barrier/Airlock/Decon. Chamber | 80.00 SF | | 0.00 | 1.23 | 0.90 | 19.86 | 119.16 |
| 187. Peel & seal zipper - heavy duty | 2.00 EA | | 0.00 | 17.89 | 1.76 | 7.52 | 45.06 |
| 188. Tear out wet drywall, cleanup, bag for disposal | 64.00 SF | | 1.12 | 0.00 | 0.94 | 14.52 | 87.14 |
| 189. Tear out and bag wet insulation | 64.00 SF | | 0.81 | 0.00 | 0.36 | 10.44 | 62.64 |
| 190. R&R Furring strip - 1" x 2" - applied to concrete | 64.00 SF | | 0.75 | 1.98 | 2.78 | 35.50 | 213.00 |
| 191. Reflective multi-layer foil insulation - R-7+ | 64.00 SF | | 0.00 | 0.90 | 2.60 | 12.04 | 72.24 |
| 192. 5/8" drywall - hung, taped, floated, ready for paint | 64.00 SF | | 0.00 | 2.68 | 3.14 | 34.92 | 209.58 |
| 193. Texture drywall - smooth / skim coat | 128.00 SF | | 0.00 | 1.46 | 1.08 | 37.60 | 225.56 |

Labor to feather outwards to blend finish.



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CONTINUED - Service Hall (work area 4)

| DESCRIPTION | QTY | RESET | REMOVE | REPLACE | TAX | O&P | TOTAL |
|--|-----------|-------|--------|----------|--------------|-----------------|------------------|
| 194. Tape joint for new to existing drywall - per LF | 34.50 LF | | 0.00 | 8.92 | 0.82 | 61.70 | 370.26 |
| Ceiling | | | | | | | |
| 195. Detach & Reset Exit sign - wired in | 1.00 EA | 80.80 | 0.00 | 0.00 | 0.00 | 16.16 | 96.96 |
| 196. Detach & Reset Ceiling diffusers/grills - circular - 8"-10" diameter | 1.00 EA | 22.92 | 0.00 | 0.00 | 0.00 | 4.58 | 27.50 |
| 197. Light fixture - Detach & reset | 1.00 EA | | 0.00 | 62.15 | 0.00 | 12.44 | 74.59 |
| 198. Detach & Reset Suspended ceiling tile - 2' x 4' | 65.92 SF | 0.74 | 0.00 | 0.00 | 0.00 | 9.76 | 58.54 |
| 199. Detach & Reset Suspended ceiling grid - 2' x 4' | 65.92 SF | 1.73 | 0.00 | 0.00 | 0.00 | 22.80 | 136.84 |
| General labor | | | | | | | |
| 200. Scaffolding Setup & Take down - per hour | 2.00 HR | | 0.00 | 51.87 | 0.00 | 20.74 | 124.48 |
| 201. General Demolition - per hour | 1.00 HR | | 62.82 | 0.00 | 0.00 | 12.56 | 75.38 |
| Bid, roof hatch/lid(s) | | | | | | | |
| 202. Roofing Hatch | 1.00 EA | | 0.00 | 2,800.00 | 0.00 | 560.00 | 3,360.00 |
| Will be a Bilco Thermal Roof Hatch System. | | | | | | | |
| 203. Two coat stucco over masonry | 120.00 SF | | 0.00 | 4.41 | 5.04 | 106.84 | 641.08 |
| Damage will be caused to exterior stucco and will need to be patched and paint matched. | | | | | | | |
| 204. Seal stucco - elastomeric sealer | 120.00 SF | | 0.00 | 1.06 | 3.53 | 26.14 | 156.87 |
| 205. Mask and prep for paint - plastic, paper, tape (per LF) | 65.00 LF | | 0.00 | 1.63 | 1.23 | 21.44 | 128.62 |
| 206. Seal & paint stucco | 240.00 SF | | 0.00 | 1.70 | 5.21 | 82.64 | 495.85 |
| 207. Scaffolding (Bid Item) | 1.00 EA | | 0.00 | 1,800.00 | 0.00 | 360.00 | 2,160.00 |
| 208. Roofer - per hour | 8.00 HR | | 0.00 | 157.98 | 0.00 | 252.76 | 1,516.60 |
| Totals: Service Hall (work area 4) | | | | | 29.71 | 1,748.56 | 10,491.56 |

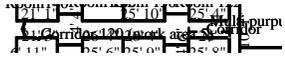


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Corridor 120 (work area 5)

Height: 8'



| | |
|-----------------------------|---------------------------|
| 2,432.72 SF Walls | 1,626.97 SF Ceiling |
| 4,059.69 SF Walls & Ceiling | 1,626.97 SF Floor |
| 180.77 SY Flooring | 303.71 LF Floor Perimeter |
| 306.71 LF Ceil. Perimeter | |

Missing Wall

10' 1 3/16" X 8'

Opens into CORRIDOR3

Door

3' X 7'

Opens into ROOM_138

| DESCRIPTION | QTY | RESET | REMOVE | REPLACE | TAX | O&P | TOTAL |
|---|-------------|-------|--------|---------|------|--------|----------|
| Floors | | | | | | | |
| 209. Floor protection - heavy paper and tape | 1,626.97 SF | | 0.42 | 0.00 | 7.97 | 138.26 | 829.56 |
| Walls | | | | | | | |
| 210. Containment Barrier/Airlock/Decon. Chamber | 120.00 SF | | 0.00 | 1.23 | 1.34 | 29.78 | 178.72 |
| 211. Peel & seal zipper - heavy duty | 2.00 EA | | 0.00 | 17.89 | 1.76 | 7.52 | 45.06 |
| 212. Tear out wet drywall, cleanup, bag for disposal | 64.00 SF | | 1.12 | 0.00 | 0.94 | 14.52 | 87.14 |
| 213. Tear out and bag wet insulation | 64.00 SF | | 0.81 | 0.00 | 0.36 | 10.44 | 62.64 |
| 214. R&R Furring strip - 1" x 2" - applied to concrete | 64.00 SF | | 0.75 | 1.98 | 2.78 | 35.50 | 213.00 |
| 215. Reflective multi-layer foil insulation - R-7+ | 64.00 SF | | 0.00 | 0.90 | 2.60 | 12.04 | 72.24 |
| 216. 5/8" drywall - hung, taped, floated, ready for paint | 64.00 SF | | 0.00 | 2.68 | 3.14 | 34.92 | 209.58 |
| 217. Texture drywall - smooth / skim coat | 128.00 SF | | 0.00 | 1.46 | 1.08 | 37.60 | 225.56 |
| Labor to feather outwards to blend finish. | | | | | | | |
| 218. Tape joint for new to existing drywall - per LF | 306.71 LF | | 0.00 | 8.92 | 7.30 | 548.64 | 3,291.79 |
| Ceiling | | | | | | | |
| 219. Detach & Reset Exit sign - wired in | 1.00 EA | 80.80 | 0.00 | 0.00 | 0.00 | 16.16 | 96.96 |
| 220. Detach & Reset Ceiling diffusers/grills - circular - 8"-10" diameter | 1.00 EA | 22.92 | 0.00 | 0.00 | 0.00 | 4.58 | 27.50 |
| 221. Light fixture - Detach & reset | 1.00 EA | | 0.00 | 62.15 | 0.00 | 12.44 | 74.59 |
| 222. Detach & Reset Suspended ceiling tile - 2' x 4' | 80.00 SF | 0.74 | 0.00 | 0.00 | 0.00 | 11.84 | 71.04 |
| 223. Detach & Reset Suspended ceiling grid - 2' x 4' | 80.00 SF | 1.73 | 0.00 | 0.00 | 0.00 | 27.68 | 166.08 |



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CONTINUED - Corridor 120 (work area 5)

| DESCRIPTION | QTY | RESET | REMOVE | REPLACE | TAX | O&P | TOTAL |
|--|-----------|-------|--------|----------|-------|----------|-----------|
| General labor | | | | | | | |
| 224. Scaffolding Setup & Take down - per hour | 2.00 HR | | 0.00 | 51.87 | 0.00 | 20.74 | 124.48 |
| 225. General Demolition - per hour | 1.00 HR | | 62.82 | 0.00 | 0.00 | 12.56 | 75.38 |
| Bid, roof hatch/lid(s) | | | | | | | |
| 226. Roofing Hatch | 1.00 EA | | 0.00 | 2,800.00 | 0.00 | 560.00 | 3,360.00 |
| Will be a Bilco Thermal Roof Hatch System. | | | | | | | |
| 227. Two coat stucco over masonry | 120.00 SF | | 0.00 | 4.41 | 5.04 | 106.84 | 641.08 |
| Damage will be caused to exterior stucco and will need to be patched and paint matched. | | | | | | | |
| 228. Seal stucco - elastomeric sealer | 120.00 SF | | 0.00 | 1.06 | 3.53 | 26.14 | 156.87 |
| 229. Mask and prep for paint - plastic, paper, tape (per LF) | 65.00 LF | | 0.00 | 1.63 | 1.23 | 21.44 | 128.62 |
| 230. Seal & paint stucco | 240.00 SF | | 0.00 | 1.70 | 5.21 | 82.64 | 495.85 |
| 231. Scaffolding (Bid Item) | 1.00 EA | | 0.00 | 1,800.00 | 0.00 | 360.00 | 2,160.00 |
| 232. Roofer - per hour | 8.00 HR | | 0.00 | 157.98 | 0.00 | 252.76 | 1,516.60 |
| Totals: Corridor 120 (work area 5) | | | | | 44.28 | 2,385.04 | 14,310.34 |

General Category

| DESCRIPTION | QTY | RESET | REMOVE | REPLACE | TAX | O&P | TOTAL |
|---|----------|-------|--------|---------|---------------|------------------|-------------------|
| 233. Haul debris - per pickup truck load - including dump fees | 3.00 EA | | 176.19 | 0.00 | 0.00 | 105.72 | 634.29 |
| 234. Cleaning Technician - per hour | 64.00 HR | | 0.00 | 52.44 | 281.92 | 671.24 | 4,309.32 |
| (24) three techs for progressive cleaning, similar time line for post construction cleaning. | | | | | | | |
| 235. Equipment setup, take down, and monitoring (hourly charge) | 36.00 HR | | 0.00 | 61.22 | 0.00 | 440.78 | 2,644.70 |
| 236. Commercial Supervision / Project Management - per hour | 48.00 HR | | 0.00 | 82.40 | 0.00 | 791.04 | 4,746.24 |
| Totals: General Category | | | | | 281.92 | 2,008.78 | 12,334.55 |
| Total: Building 2 | | | | | 479.39 | 12,936.60 | 77,901.89 |
| Line Item Totals: 2023-08-25-0714-11 | | | | | 652.44 | 23,556.32 | 141,620.71 |



SP Reconstruction, INC.

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CBC# 1261730

Grand Total Areas:

| | | | | | |
|-----------|--------------------|-----------|-----------------------------|------------|------------------------|
| 62,714.71 | SF Walls | 40,918.90 | SF Ceiling | 103,633.60 | SF Walls and Ceiling |
| 40,918.90 | SF Floor | 4,546.54 | SY Flooring | 7,761.96 | LF Floor Perimeter |
| 0.00 | SF Long Wall | 0.00 | SF Short Wall | 7,880.63 | LF Ceil. Perimeter |
| 40,918.90 | Floor Area | 42,525.13 | Total Area | 62,714.71 | Interior Wall Area |
| 15,115.08 | Exterior Wall Area | 1,696.04 | Exterior Perimeter of Walls | | |
| 0.00 | Surface Area | 0.00 | Number of Squares | 0.00 | Total Perimeter Length |
| 0.00 | Total Ridge Length | 0.00 | Total Hip Length | | |



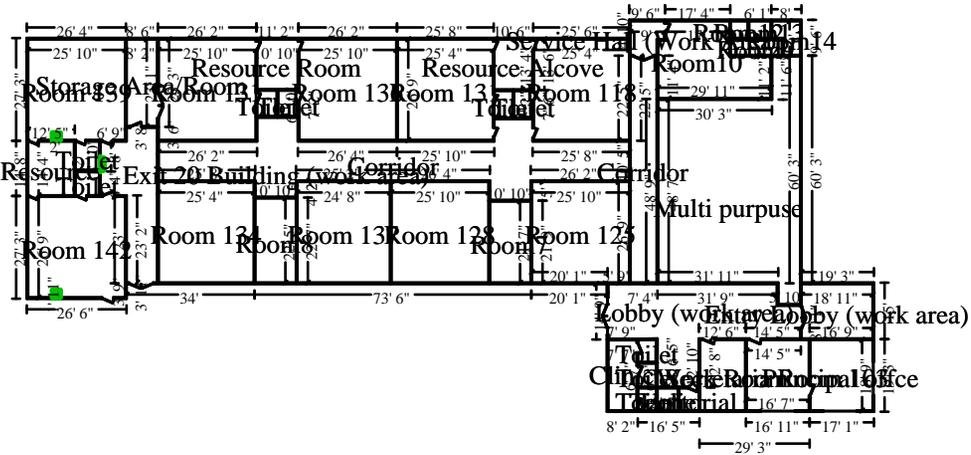
SP Reconstruction, INC.

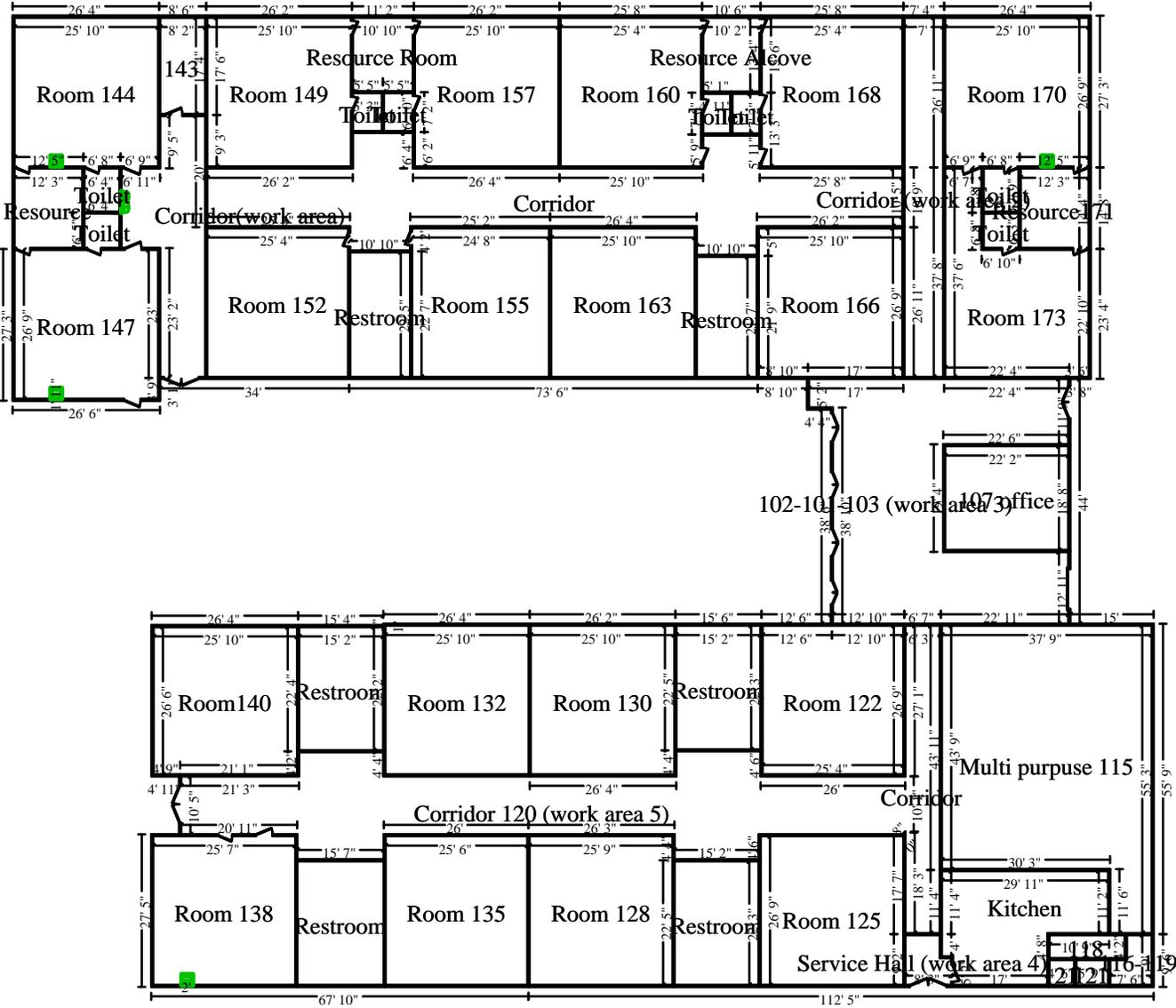
SP Reconstruction Services, Inc.
3315 SW 13th Ave,
Fort Lauderdale, FL 33315
Tel. 954-776-2000
CBC# 1261730

Summary

| | |
|-------------------------------|---------------------|
| Line Item Total | 117,411.95 |
| Material Sales Tax | 370.52 |
| Subtotal | 117,782.47 |
| Overhead | 11,778.16 |
| Profit | 11,778.16 |
| Total Cleaning Tax | 281.92 |
| Replacement Cost Value | \$141,620.71 |
| Net Claim | \$141,620.71 |

Hunter Smith
Reconstruction Manager





Legislative Changes to Teacher Certification



November 19, 2023

Kindly Mute Your Microphone

Florida Legislative Changes Related to Teacher Certification

Recent Florida Legislative Changes may assist certain teachers in your building to achieve certification.

Though certification is a school leadership responsibility, your awareness of these changes can be helpful to support teachers if they have a question.

Teachers received an email from Human Resources this week informing them of these changes.



General Knowledge Test Waiver

If a teacher has taken the General Knowledge Test and **failed**, they may apply for a “General Knowledge Test Waiver”.

This waiver provides the Florida Department of Education, Bureau of Educator Certification, with assurances that the teacher has been provided with the following:

- Three or more years of support and instruction designed to help them to pass the General Knowledge Test.
- The educator’s summative rating was either effective or highly effective for each of the three most recent years that the educator was rated.



Professional Education Test Waiver

An educator seeking to satisfy mastery of professional preparation and competence by means of a completion of a professional education competency program, is eligible to waive the Professional Education Test with the “Professional Education Test Waiver” if the following conditions are met:

- The educator successfully completes the professional preparation courses.
- The educator successfully completes a professional education competency program.
- The educator’s final summative rating was either effective or highly effective for each of the three most recent years that the educator received a rating.



Subject Area Mastery

A Florida Subject Area Examination demonstrating mastery can be exempted if:

An educator has a master's or higher degree in a bachelor level subject area for which a Florida Subject Area Examination exists.

Please note that the postsecondary educational institution that the educator receives the identified degree must be accredited and identified by the Department of Education as having a quality program.

All school leaders were given the link to subject areas applicable and waiver links from Jackie Affsa on November 15th.



Important Process Steps

If your school has an educator that believes they qualify for any of the considerations listed above, we are requesting that school leadership follow the steps below to support them in this process:

1. Complete the waiver verifying that the educator's summative rating was either effective or highly effective for each of the three most recent years that the educator received a rating.
2. Next, forward the waiver to the CSUSA Support Center, care of Beatriz Ferreira at Bferreira@charterschoolsusa, to verify the summative rating. Once verified, the waiver will then be forwarded back to the school.
3. Submit the waiver to the Deputy Director for final review and approval.
4. Submit the waiver to the governing board for review and signature.
5. Once the waiver is signed by the school principal, and the governing board chair, the waiver will then be forwarded to the school district's certification office where it will be reviewed. They will then it to the Florida Department of Education, Bureau of Educator Certification for final review.
6. Once approved, the teacher will receive notification from the Florida Department of Education, Bureau of Educator Certification, and share the information with their school leadership.



Contact Information

If you have any questions related to this process, please do not hesitate to contact David McKnight, Director of HR Special Projects.

Phone:

Direct - 954-361-3198

Work - (954) 202-3500 ext. 12444

Email: Dmcknight@charterschoolsusa.com



Thank You!



Out of Field Report

Charter School Name Four Corners Charter School

District Board Meeting Date January 23, 2024

| Teacher | Out-of-Field Assignment | Current Certification(s) | Out of Field Assignment Date |
|-------------------------|--------------------------------|--|------------------------------|
| Alverio, Shaniya | Elementary K-6, ESOL | Substitute Teacher | 8/1/22 |
| Ayala Sanchez, Alondra | Elementary K-6, ESOL | Substitute Teacher | 9/6/22 |
| Bell, Cody | ESOL | Substitute Teacher | 7/27/23 |
| Bucia, Brianna K. | ESOL | Elem K-6, Reading Endorsement, Civics End. | 7/26/22 |
| Byrd-Broadway, Christal | Elementary K-6, ESOL | Substitute Teacher | 7/27/23 |
| Campbell, Navalee | ESOL, Reading, Elem. Educ. K-6 | Exchange Teacher PK- 12 | 7/27/23 |
| Colon, Sarahi | ESOL | Pre-K/Primary Education | 7/26/21 |
| Crawford, Melissa | ESOL | Pre-K/Primary Education | 7/26/21 |
| Detres, Cynthia | Elementary K-6, ESOL | Substitute Teacher | 8/10/17 |
| Edwards, Stephanie | ESOL | Elementary K-6 | 7/27/23 |
| Flood, Brenda | Elementary K-6, ESOL | Substitute Teacher | 7/27/23 |
| Grant, Erin | Elementary K-6, ESOL | Substitute Teacher | 7/27/23 |
| Guerra Toledo, Romina | Elementary K-6, ESOL | Substitute Teacher | 8/10/22 |
| Lee, Cary | ESOL | Elementary K-6 | 8/5/22 |
| Mastrola, Courtney | Elementary K-6, ESOL | Substitute Teacher | 7/27/23 |
| Morales, Enoyris | ESOL, Reading | Substitute Teacher | 8/21/23 |
| Nazario, Nicholas | Elementary K-6, ESOL | Substitute Teacher | 9/5/23 |
| Nickless, Annabelle | Elementary K-6, ESOL | Substitute Teacher | 8/10/17 |
| Patalan, Jessica | Elementary K-6, ESOL | Substitute Teacher | 7/27/23 |
| Perez, Rose | Elementary K-6, ESOL | Substitute Teacher | 7/27/23 |
| Prasse, Colleen | Elementary K-6, ESOL | Substitute Teacher | 8/21/23 |
| Prichett, Callahan | Elementary K-6, ESOL | Social Sciences 6-12 | 7/27/23 |
| Quevedo, Marisol | Elementary K-6, ESOL | Substitute Teacher | 7/27/22 |
| Ramos, Lilianette | Elementary K-6, ESOL | Substitute Teacher | 8/10/22 |
| Rivera, Doricelis | ESOL | Elementary K-6 | 10/16/23 |
| Robles, Kimberly | ESOL, ESE K-12 | Middle Grades Social Science 5-9 | 7/27/23 |
| Rodriguez, Melinda | ESOL | Elementary K-6 | 7/26/21 |
| Rodriguez, Sandra | ESOL | 4th Grade Teacher | 9/5/23 |
| Ross, Desiree | ESOL | Elementary K-6 | 1/2/24 |
| Sanchez, Kaitlyn | Elementary K-6, ESOL | Substitute Teacher | 7/20/19 |
| Schafer, Kenneth | Elementary K-6, ESOL | Substitute Teacher | 8/5/22 |
| Smith, Terria | Elementary K-6, ESOL | Substitute Teacher | 3/9/20 |
| Thorell Rachele-Ann | Elementary K-6, ESOL | Substitute Teacher | 8/2/21 |