

# THE SCHOOL DISTRICT OF OSCEOLA COUNTY, FLORIDA

817 Bill Beck Boulevard • Kissimmee • Florida 34744-4492  
Phone: 407-870-4600 • Fax: 407-870-4010 • [www.osceolaschools.net](http://www.osceolaschools.net)

## SCHOOL BOARD MEMBERS

- District 1 – Teresa “Terry” Castillo  
407-577-5022  
District 2 – Kelvin Soto – Chair  
407-870-4009  
District 3 – Tim Weisheyer – Vice Chair  
407-361-0235  
District 4 – Clarence Thacker  
407-870-4009  
District 5 – Ricky Booth  
407-870-4009



Superintendent of Schools  
Dr. Debra P. Pace

## Agenda

### Business Advisory Board Meeting

**WebEx – Details to Follow**

**Wednesday, May 27, 2020  
7:30 A.M.**

1. Approve Minutes of April 22, 2020
2. Review Impact Fee & Sales Tax Report
3. Budget Update
4. Facilities Update
5. Next regular meeting: Wednesday, June 24, 2020

BUSINESS ADVISORY BOARD MINUTES  
APRIL 22, 2020

**Members Present:** Shawn Hindle, Turner Wallis, Mel Welch, Robert Bass, Brian Horton & Clyde Wells

**Others/Guests:** Dr. Debra Pace, Tom Phelps, Sarah Graber, Marc Clinch, Mark Lockard, Rhonda Blake, Randy Shuttera, Maribel Vallellanes, & Luz Skerrett

**Location:** via WebEx

Mr. Mel Welch called the meeting to order.

**Introductions**

- **Minutes**  
The minutes from the February 26, 2020 meeting were approved with all ayes.
- **Impact Fee and Sales Tax Reports**  
Mrs. Vallellanes reviewed the Impact Fee & Sales Tax Reports as of February 29, 2020.

<b><u>Impact Fee Revenues</u></b> Collections approx. <b>\$ 51.8M</b> Previous year increase of <b>\$2.5M</b>	<b><u>Impact Fee Expenditures</u></b> Approx. <b>\$ 4M</b> Majority for NeoCity Academy	<b><u>Impact Fee Credits</u></b> Approx. <b>\$73K</b> outstanding
---	---	--

<b><u>Infrastructure Sales Surtax Revenue</u></b> Collections approx. <b>\$ 10.8M</b> Previous year increase of <b>\$404K</b>	<b><u>Infrastructure Sales Surtax Expenditures (1/4 cent)</u></b> Approx. spent for FYTD <b>\$ 721K</b>
---	--

<b><u>School Capital Outlay Surtax Revenue</u></b> FYTD Collections approx. <b>\$21M</b> Previous year increase of <b>\$ 838K</b>	<b><u>School Capital Outlay Surtax Expenditures (1/2 cent)</u></b> FYTD Expenditures approx.: <b>\$29M</b> Majority for Comprehensive Renovations
---	---

- **Budget Update**  
Ms. Graber informed the BAB members that the district is anticipating some level of financial shortfall amid the coronavirus pandemic. She stated initial guidance indicates to plan for the potential of a 10-30% decline in sales tax collections statewide, with Osceola County falling on the higher end of that range. Sarah stated the school district has begun budget preparations for FY 2020-21 and completed instructional allocations while continuing to explore additional cost savings initiatives. Sarah asked the BAB members for their input on Impact Fee projections for next year. General consensus was that it's too early to know.
- **Superintendent Update**  
Dr. Pace reiterated the District's budget concerns, but stated the District is moving forward in helping the students of Osceola County. The Superintendent mentioned that 18 school sites are providing two meals per day to students and high school graduations have been pushed back to July 2020. She mentioned the District is partnering with the Education Foundation to hold virtual graduations in order to comply with CDC Guidelines should social distancing be necessary. She also stated the District is

BUSINESS ADVISORY BOARD MINUTES  
APRIL 22, 2020

committed to paying teachers until the end of the school year and the District is beginning its 4-day work weeks on May 4<sup>th</sup>.

- **Facilities Update**

Mr. Clinch presented and reviewed various Facilities and Maintenance projects. Mr. Lockard and Mr. Clinch provided an update on the progress of the comprehensive renovations at Denn John Middle, St. Cloud Middle, Canoe Creek K-8, and the Osceola Business Academy at Poinciana High School.

Robert Bass commended the school district's IT Department on the incredible job that's been done launching distance learning. Superintendent Pace informed the board that the district has distributed over 17,000 laptops to students.

**BAB Meeting Dates**

The Business Advisory Board has agreed to meet the 4th Wednesday of every month. **The next meeting will be held on Wednesday, May 27, 2020 @ 7:30 a.m. via WebEx.**

**SDOC Business Advisory Board  
Impact Fee Revenue  
For the period ended 03/31/2020**

Current and Three-Year History	Fiscal Year							
	2016 - 2017		2017 - 2018		2018 - 2019		2019 - 2020	
	Revenue	Units*	Revenue	Units*	Revenue	Units*	Revenue	Units*
MONTH								
July	\$ 2,474,886	253	\$ 3,197,541	375	\$ 2,385,492	267	\$ 10,863,004	1,123
August	2,874,446	301	2,963,407	313	4,726,773	488	5,697,497	628
September	3,177,159	335	2,987,439	296	7,804,166		7,885,645	797
October	2,536,646	261	2,076,217	216	7,679,304	713	6,923,523	731
November	3,156,311	317	2,942,186	295	9,018,833	952	5,858,840	584
December	2,888,904	319	4,902,215	635	6,132,620	610	5,076,853	560
January	2,766,539	278	3,566,327	439	4,893,678	483	4,668,053	547
February	3,495,023	390	1,180,911	118	6,609,701	685	4,722,382	458
March	3,016,274	328	2,624,898	288	6,213,597	610	7,926,132	837
April	4,526,549	595	3,044,872	328	6,268,996	635		
May	3,998,982	503	4,807,734	420	6,613,496	706		
June**	3,400,398	420	6,212,200	645	6,062,604	621		
<b>TOTAL</b>	<b>\$ 38,312,117</b>	<b>4,300</b>	<b>\$ 40,505,947</b>	<b>4,368</b>	<b>\$ 74,409,260</b>	<b>6,770</b>	<b>\$ 59,621,929</b>	<b>6,265</b>

Number of Units Detail				
Type of dwelling	Total	Osceola County	City of Kissimmee	City of St Cloud
Single Family	340	298	1	41
Single Family-S/T rental	24	24		
Single Family-Credits	19		19	
Townhomes	56	43	9	4
Townhomes-S/T rental	0			
Condominiums	34	34		
Multifamily	363	363		
Mobile Homes	1	1		
<b>Total</b>	<b>837</b>	<b>763</b>	<b>29</b>	<b>45</b>

\*Number of Units as computed based on reports received by the City of Kissimmee, City of St. Cloud, and Osceola County

\*\*Accrual

Budget	
Final Budget: Revenue	\$ 70,000,000

**SDOC Business Advisory Board  
Impact Fee Expenditures  
For the period ended 03/31/2020**

<b>Impact Fee Expenditures: Current and Three-Year History</b>		<b>Fiscal Year</b>			
<b>PROJECT NAME</b>	<b>2016 - 2017</b>	<b>2017 - 2018</b>	<b>2018 - 2019</b>	<b>2019 - 2020</b>	
Debt Service	\$ 5,111,761	\$ -	\$ -	\$ -	
Other:					
Buses		849,052	1,850,948		
Canoe Creek K-8				225,607	
Celebration Island Village			709,005	40,856	
Celebration High School Wing Addition					
Celebration High School Space Reconfiguration	693,782				
Celebration K8 Space Reconfiguration					
Chestnut Elementary Space Reconfiguration					
Discovery Intermediate Space Reconfiguration	883,697	633,528			
Harmony High School Wing Addition	89,319				
Horizon Middle School Space Reconfiguration					
Kindred K-8			2,125		
Kissimmee Middle School Space Reconfiguration					
Middle AA - Harmony Area	720,742	7,502,242	26,882,586	1,188,036	
NeoCity Academy		631,489	13,936,386	2,317,256	
Poinciana High School Wing Addition	4,852,724	1,910,466		998,945	
Sunrise Elementary Space Reconfiguration					
Tohopekaliga High School	23,483,798	50,803,419	8,587,940	98,591	
Westside K-8 Renovation	607,467	702,517			
Subtotal Other:	\$ 31,331,529	\$ 63,032,713	\$ 51,968,990	\$ 4,869,291	
<b>TOTAL</b>	<b>\$ 36,443,290</b>	<b>\$ 63,032,713</b>	<b>\$ 51,968,990</b>	<b>\$ 4,869,291</b>	

**SDOC Business Advisory Board  
 Outstanding Impact Fee Credits  
 For the period ended 03/31/2020**

<b>Entity</b>	<b>Beg. Balance</b>	<b>Issued</b>	<b>Ending Balance</b>
Bellalago/Taylor Morrison-countywide	\$ 7,754,000	\$ 7,694,680	\$ 59,320
KOA/Avatar	831,695	818,220	13,475
<b>TOTAL</b>	<b>\$ 8,585,695</b>	<b>\$ 8,512,900</b>	<b>\$ 72,795</b>

**SDOC Business Advisory Board  
School Capital Outlay Surtax Revenue (1/2 Cent)  
For the period ended 03/31/2020**

Surtax Revenue: Current and Three-Year History	Fiscal Year				
	MONTH	2016 - 2017	2017 - 2018	2018 - 2019	2019 - 2020
July	-	\$ 2,859,082	\$ 3,247,344	\$ 3,306,679	
August	-	2,194,580	2,362,698	2,454,871	
September	-	2,154,461	2,107,519	2,186,346	
October	-	2,664,318	2,906,958	2,945,535	
November	-	2,083,815	2,183,394	2,346,396	
December	-	2,206,964	2,252,301	2,355,790	
January	-	3,339,209	3,545,302	3,683,419	
February	\$ 1,951,205	2,495,202	2,281,362	2,446,420	
March	2,014,520	2,066,220	2,321,866	2,474,997	
April	2,912,640	3,596,735	3,750,979		
May	2,222,938	2,354,643	2,496,898		
June*	2,049,228	2,207,039	2,420,032		
<b>TOTAL</b>		<b>\$ 11,150,531</b>	<b>\$ 30,222,267</b>	<b>\$ 31,876,654</b>	<b>\$ 24,200,453</b>

Budget	
Final Budget: Forecasted Revenue	\$ 32,891,348

\*Accrual

**SDOC Business Advisory Board  
Infrastructure Sales Surtax Revenue (1/4 Cent)  
For the period ended 03/31/2020**

Surtax Revenue: Current and Three-Year History	Fiscal Year			
	MONTH	2016 - 2017	2017 - 2018	2018 - 2019
July	\$ 1,428,859	\$ 1,432,353	\$ 1,626,416	\$ 1,653,542
August	1,046,947	1,101,673	1,187,951	1,229,646
September	947,552	1,081,142	1,051,985	1,094,544
October	1,255,528	1,366,944	1,460,827	1,473,660
November	920,847	1,044,372	1,094,073	1,173,745
December	1,018,097	1,132,027	1,128,780	1,179,052
January	1,522,982	1,649,693	1,774,559	1,842,450
February	987,974	1,248,395	1,141,399	1,224,039
March	1,011,257	1,039,021	1,164,505	1,237,741
April	1,583,680	1,799,463	1,876,971	
May	1,109,801	1,179,008	1,251,681	
June*	1,026,513	1,107,946	1,213,361	
<b>TOTAL</b>	<b>\$ 13,860,037</b>	<b>\$ 15,182,037</b>	<b>\$ 15,972,508</b>	<b>\$ 12,108,419</b>

Budget	
Final Budget: Forecasted Revenue	\$ 16,445,674

\*Accrual

**SDOC Business Advisory Board**  
**School Capital Outlay Surtax Expenditures (1/2 Cent)**  
**For the period ended 03/31/2020**

Type of Expenditure	Fiscal Year			
	2016-2017	2017-2018	2018-2019	2019-2020
<b>Debt Service</b>	\$ 136,948	\$ 2,117,995	\$ 7,037,194	\$ 7,035,448
<b>Comprehensive Renovations:</b>				
Denn John Middle School	20,694	1,318,044	22,605,913	9,377,853
Gateway High School			71,765	-
Michigan Avenue Elementary School	113,645	6,132,009	19,720,411	401,021
St. Cloud Middle School	24,503	11,319	2,417,580	11,562,451
<b>Subtotal Comprehensive Renovations</b>	\$ 158,842	\$ 7,461,372	\$ 44,815,669	\$ 21,341,325
<b>Other maintenance &amp; renovation projects:</b>				
<b>Carpet Replacements/Flooring:</b>				
Boggy Creek Elementary School	\$ -	\$ -	\$ -	\$ 11,125
Celebration High School		113,225.00		
Central Elementary School	199,992			
Cypress Elementary School	150,000			
Deerwood Elementary School				455,336
Discovery Intermediate School			93,668	54,027
East Lake Elementary School				225
Gateway High School		56,883		
Harmony High School	134,345			
Hickory Tree Elementary School	175,762			
Horizon Middle School	57,471			
Kissimmee Elementary School				
Narcoossee Middle School	85,119	25,400		
Neptune Middle School		325,215		
Parkway Middle School			149,780	139,035
Pleasant Hill Elementary School		320,741		
Poinciana Academy of Fine Arts	152,325	94,691	33,125	
Reedy Creek Elementary School	273,427	343		
Ross E. Jeffries Campus			53,648	
Ventura Elementary School	315,274			
Westside K-8				1,493
Zenith			20,758	
<b>Chiller Replacements:</b>				
Celebration K-8 School	165,020	688,956		
Celebration High School				1,068,724
Cypress Elementary School				214,067
Discovery Intermediate School				223,358
Flora Ridge Elementary School				46
Horizon Middle School	286,509	83,172		205,514
Kissimmee Elementary School			188,032	251,506
Kissimmee Middle School	190,700	147,998	66,254	
Liberty High School			84,497	187,192
Poinciana Academy of Fine Arts			302,758	254,165
Poinciana High School		96,113	4,695	362,507
<b>Fencing:</b>				
Boggy Creek Elementary School		3,114	2,221	
Celebration High School		740	833	
Celebration K-8 School			27,030	
Central Elementary School		2,807	8,952	557
Cypress Elementary School				5,354
Deerwood Elementary School				25,314
Flora Ridge Elementary School				29,083
Gateway High School			12,815	
Harmony Community School			33,086	

**SDOC Business Advisory Board**  
**School Capital Outlay Surtax Expenditures (1/2 Cent)**  
**For the period ended 03/31/2020**

Type of Expenditure	Fiscal Year			
	2016-2017	2017-2018	2018-2019	2019-2020
Harmony High School		2,645	12,083	23,152
Hickory Tree Elementary School			24,664	
Highlands Elementary		1,852	57,099	16,449
Horizon Middle School			16,820	
Lakeview Elementary School		1,756	53	
Liberty High School	8,198		16,194	
Narcoossee Middle School		3,072	2,160	
Neptune Middle School		48,596		
Osceola County School for the Arts	19,245			
PATHS				45,404
Poinciana Elementary School				27,326
Poinciana High School			15,558	
Reedy Creek Elementary School			25,703	
Ross E. Jeffries Campus			42,173	375
St. Cloud High School		10,900	107	
Sunrise Elementary School		6,568		
Tohopekaliga High School				2,500
Westside K-8			36,355	
Zenith			4,787	
Fire Alarms:				
Partin Settlement Elementary School	31,298			
Poinciana Academy of Fine Arts	7,015	23,776		
HVAC Repairs/Replacements:				
Celebration High School		148,219	56,322	
Celebration K-8 School			162,939	4,924
Cypress Elementary School				7,894
Deerwood Elementary School				7,758
Discovery Intermediate School		281,578		
Harmony Community	23,497			
Harmony High School			3,162	4,478
Hickory Tree Elementary School	14,455			
Horizon Middle School				134,037
Kissimmee Elementary School		119,882	20,586	
Kissimmee Middle School			66,487	133,847
Liberty High School			117,555	22,713
Narcoossee Middle School			100,827	
Neptune Middle School		8,793	3,002	
oTECH		7,482	60,133	
Ross E. Jeffries Campus	8,840	6,040	1,371	23,822
Painting and/or other repairs:				
ALCO			7,616	10,915
Boggy Creek Elementary School	3,715			
Celebration High School			18,685	184,120
Celebration K-8 School	153,714	3,553	21,296	33,633
Central Elementary School	35,120	55,858		
Chestnut Elementary School		22,930		
Cypress Elementary School		25,761		
Deerwood Elementary School			52,714	24,101
Discovery Intermediate School		99,037	114,620	
East Lake Elementary School				3,125
Flora Ridge Elementary School	29,806			
Gateway High School		12,971	757	
Harmony Community School		39,935		
Harmony High School	247,400	66,648	17,710	
Hickory Tree Elementary School	17,133	72,440	21,668	

**SDOC Business Advisory Board**  
**School Capital Outlay Surtax Expenditures (1/2 Cent)**  
**For the period ended 03/31/2020**

Type of Expenditure	Fiscal Year			
	2016-2017	2017-2018	2018-2019	2019-2020
Horizon Middle School	54,287	56,091	18,138	41,517
Kissimme Elementary School		32,467		
Kissimmee Middle School	27,270	50,630	217,910	
KOA Elementary		45,486		
Lakeview Elementary School	2,091	1,613		
Liberty High School	71,922	136,128	18,685	
Mill Creek Elementary				11,748
Narcoossee Elementary School		44,500		
Narcoossee Middle School		129,279	21,828	64,586
Neptune Elementary School	50,269	33,755		
Neptune Middle School	33,559	8,700		
New Beginnings		24,187		
Osceola High School			18,685	
Osceola County School for the Arts			89,688	
oTECH				19,898
Parkway Middle School	5,224	22,905		44,462
Partin Settlement Elementary School		1,649		
Pleasant Hill Elementary School		80,632		
Poinciana Academy of Fine Arts	46,424	23,284		
Poinciana High School			13,333	120,295
Reedy Creek Elementary School			32,012	
Ross E. Jeffries Campus		6,495		
St. Cloud Elementary School	9,988	26,774		67,113
Sunrise Elementary School		74,684		225
Ventura Elementary School		123,984		30,935
Westside K-8			86,808	
Parking Lot Resurface / Bus Loop / Concrete/Drainage:				
Boggy Creek Elementary School		80,052		
Chestnut Elementary		6,818		
Countywide				7,929
Deerwood Elementary School				19,712
Discovery Intermediate School				
Harmony Community School				4,790
Hickory Tree Elementary School				4,270
Horizon Middle School				2,394
Liberty High School				14,696
Osceola High School				14,586
oTECH				50
Poinciana Elementary			19,655	
Thacker Avenue Elementary			6,648	
Transportation		93,864		
Renovations:				
Gateway High School	5,194	23,461		
Roofing/Gutters/Covered walkways:				
Celebration K-8 School	31,923	945,999		
Chestnut Elementary			107,400	
Deerwood Elementary School	9,068	107,771		
Gateway High School		19,880		
Hickory Tree Elementary School		883		
Kissimmee Elementary School			500	3,300
Neptune Middle School			191,628	131,449
Partin Settlement Elementary School			117,000	
Poinciana Elementary School			13,075	219,839
Sunrise Elementary School			109,800	
St Cloud Elementary				59,597
Safety & Security Equipment		193,808	701,003	36,760
Security Modifications and improvements		129,378	28,153	58,578
Technology Infrastructure	1,422,045	838,476	1,522,770	945,859
<b>Subtotal Other</b>	<b>\$ 4,554,644</b>	<b>\$ 6,393,323</b>	<b>\$ 5,518,077</b>	<b>\$ 6,123,789</b>
<b>TOTAL</b>	<b>\$ 4,850,434</b>	<b>\$ 15,972,690</b>	<b>\$ 57,370,940</b>	<b>\$ 34,500,562</b>

**SDOC Business Advisory Board  
Infrastructure Sales Surtax Expenditures (1/4 Cent)  
For the period ended 03/31/2020**

Sales Tax Expenditures: Current and Three Year History		Fiscal Year			
Type of Expenditure	2016-2017	2017-2018	2018-2019	2019-2020	
Debt Service	\$ 6,938,488	\$ 6,529,728	\$ 6,551,233	\$ 353,334	
Other:					
Athletic Facilities	\$ 10,665	\$ 6,939	\$ 889	\$ 4,060	
Buildings	183,968	33,477			
Buses		1,970,730	219,747		
Chiller Replacements	54,421	544,772			
Communications	4,355				
Land Purchase	3,400				
Portables				95,018	
Remodeling	154,604	960,535	859,574	2,463	
Renovations	5,926			365	
Retrofit	162,942				
Student Computers			249,600	118,972	
Site improvements			12,324		
Technology		888	160,573	2,959	
White Fleet		86,400	551,097	286,515	
Subtotal Other:	\$ 580,281	\$ 3,603,741	\$ 2,053,804	\$ 510,352	
<b>TOTAL</b>	<b>\$ 7,518,769</b>	<b>\$ 10,133,469</b>	<b>\$ 8,605,037</b>	<b>\$ 863,686</b>	

# Facilities Update

Business Advisory Board  
May 27, 2020



*Every Child, Every Chance, Every Day!*



# Facilities Update

## Agenda

- Design & Construction Department Update
  - Projects in Pre-Planning \$112,039,400
  - Projects in Planning \$42,779,358
  - Projects in Design \$64,977,958
  - Projects in Construction \$128,318,690
  - Current Program \$348,115,406

# Projects in Pre-Planning

<u>Project</u>	<u>Budget</u>	<u>Proposed Opening</u>
Harmony HS Reconfiguration	\$430,400	2022-2023
OCSA Bus Loop	\$4,000,000	TBD
Transportation West	\$22,100,000	TBD
Sunbridge K8	\$43,509,000	2023-2024
Westside Relief K8	\$42,000,000	2022-2023
<b>TOTAL</b>	<b>\$112,039,400</b>	

# Projects in Planning

<u>Project</u>	<u>Budget</u>	<u>Proposed Opening</u>
GWHS Comprehensive Renovation Kindred “AA” K-8	TBD \$42,779,358	TBD- Pending Castaldi 2022-2023
<b>TOTAL</b>	<b>\$42,779,358</b>	

# Projects in Design

<u>Project</u>	<u>Budget</u>	<u>Construction NTP</u>
BELA PE Shade Structure	\$22,122	6/5/2020
CCK8 Year 2	\$30,021,000	7/29/2020
NPMS Rear Bus Loop	\$645,000	TBD – On Hold
Celebration Isle Village ES	\$25,380,061	TBD
HZMS Air Handler Replacement	\$2,335,000	11/30/2020
KMMS Air Handler Replacement	\$2,335,000	11/30/2020
KMES Driveway Painting	\$27,240	5/29/2020
NPMS and PWMS IT HVAC Install	\$210,804	5/8/2020
PNHS Football Field Drainage	\$1,770,236	5/23/2020
PNHS Campus Wide Lighting Upgrade	\$1,500,000	TBD
SCMS Band Bldg Conversion To OVS	\$525,000	7/3/2020
NPES Drainage Corrections	\$23,534	TBD
NPES Washer/Dryer Relocation	\$15,691	TBD
WK8S Reception Area Remodel	\$167,270	TBD
<b>TOTAL</b>	<b>\$64,977,958</b>	

# Projects in Construction

<u>Project</u>	<u>Budget</u>	<u>Substantial Completion Date</u>
LBHS Space Reconfiguration	\$246,749	6/26/2020
CNES Kitchen/Serving Lines	\$1,900,000	7/15/2020
CLHS Kitchen/Serving Lines	\$1,900,000	7/15/2020
TAES Serving Line	\$50,045	6/19/2020
DJMS Comprehensive	\$43,085,803	7/31/2020
MAES Comprehensive	\$31,186,354	4/30/2020
SCMS Comprehensive	\$32,973,602	10/12/2020
SNS Electric Gates (27 Projects)	\$566,059	6/1/2020
WK8S Pedestrian Gate and Sidewalk	\$20,000	6/30/2020
HRHS Baseball/Softball Storage Bldgs	External Funds	6/30/2020
Cafeteria Refresh (10 Projects)	\$845,000	6/1/2020
HTES Pass Through Mod	\$39,324	4/15/2020
Otech Parking	\$488,333	4/30/2020
PNHS Business Academy	\$9,700,000	7/15/2020
PNHS Chiller Replacement	\$2,963,864	5/08/2020
PNHS Clinic Expansion	\$109,280	7/10/2020
Cyclical Capital (7 Projects)	\$728,737	Various
CCK8 Year 1 Scope	\$1,515,540	7/31/2020
<b>TOTAL</b>	<b>\$128,318,690</b>	

# Denn John Middle School



Denn John Middle School  
Comprehensive Renovation Project  
04-22-20



# Osceola Business Academy at PNHS



1-800-723-7425  
Photo by Florida Aerial Services, Inc

042720-5263



# St. Cloud Middle School



# Canoe Creek K-8



*Every Child, Every Chance, Every Day!*



## Comments and Discussion